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# Quality of Life for Marines at COMCABEAST

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#### **Foreword**

The research reported herein was funded by the Marine Corps Systems Command (Code AWT) under Program Element 0602131M, Project CP31P14, Task1. The objective of the work was to conduct a baseline assessment of Quality of Life (QOL) in the Marine Corps. Results of the Marine Corps-wide assessment have been reported in NPRDC TR 95-4 Quality of Life in the U. S. Marine Corps. This report amplifies that basic document, focusing on QOL assessments for COMCABEAST. Questions regarding the material in this report should be directed to Dr. Herbert Baker, Organizational Assessment and Development Division (619-553-7639; DSN 553-7639).

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#### **Executive Summary**

The military services are increasingly concerned with the quality of life of their members. This concern stems largely from a basic desire of military leaders to care for those in their charge, a concern for the well being of those who may be called upon at any time to place their lives in jeopardy in the defense of their country.

Such concern is exacerbated by substantive social and economic changes which have taken place in recent years. The emergence of the all-volunteer force, coupled with a decline in the population of eligible recruits, force the armed services into intense competition not only among themselves, but also with industry and academia. In addition, today's youth tend to be better educated as well as better informed of their vocational and career options. The rise of consumerism and the elevation of expectations regarding life's necessities and personal entitlements also focus attention on QOL. Finally, sophisticated, technologically advanced equipment and weaponry demand highly skilled operators, even as the uncertainties and ambiguities of late-20th Century daily life demand motivated and dedicated organizational members.

The concern for Quality of Life, thus, is impelled both by the Marine tradition of "caring for our own," and the ever-present need for competent, highly motivated, personnel, always in a high state of readiness. The result: immense investments of fiscal, personnel, and temporal resources in support of enhanced QOL.

Quality of Life in the U. S. Marine Corps (Kerce, 1995) is the master report wherein the results of the Marine Corps-wide QOL assessment are reported. The present report amplifies results of the Marine Corps-wide QOL assessment, focusing on data from COMCABEAST only.

#### Approach

The Marine Corps-wide QOL study produced data collected from a worldwide, representative sample of Marines (excluding only E-1s) who had been randomly selected to receive the QOL survey (refer to Kerce, 1995). Data for use in these site-specific analyses were extracted from that database. Analyses were performed using the Statistical Package for the Social Sciences (SPSS-X).

A total of 1726 questionnaires were distributed to Marines stationed at COMCABEAST. One thousand four hundred twenty-six (1426) completed questionnaires were received by the cutoff date and usable in the database, for an effective response rate of 82.6% (For details, refer to Kerce, 1995:29-30.)

#### **Sample Characteristics**

More than nine out of ten respondents (94.2%) were male, versus 5.8 percent female. About six out of ten respondents (60.7%) were in the 21-25 (41.1%) and 26-30 (19.6%) age categories. The overwhelming majority (87.5%) of the sample were 35 years of age or less, and the average age was 26.6 years. In the sample, 75.4 percent were White, 16.2 percent Black, 6.1 percent were Asian or Pacific Islander, and 2.4 percent were Native American or Aleut (6.4 percent claimed Hispanic descent).

Less than three percent (2.9%) of the Marines in this sample had below a high school graduate education. More than four out of ten (42.9%) had at least some college. Of the respondents, 60.6 percent were married, 31.4 percent had never been married, and 8.0. percent were separated or divorced. More than half (55.1%) of the COMCABEAST Marines responding to the survey had no dependents. Of married Marines, 7.5% were accompanied by some of their dependents, and 85.4% by all of their dependents. Five percent (5.1%) were temporarily unaccompanied, 1.9 percent were permanently unaccompanied by choice, 0.1 percent as a billet requirement. There were 110 respondents who were married geographical bachelors, the most common reasons being personal preference and cost of living.

More than four out of ten (43.3%) of those surveyed said they had dependent children living with them; 9.0 percent had dependent children living elsewhere. Few (7.3%) of the responding Marines had a military spouse. With respect to spousal employment other than by the military, 5.3 percent said their spouses were self-employed at home, 15.5 percent had spouses holding part-time civilian jobs, 26.5 percent whose spouses were full-time civilian workers. More than one fourth (28.2%) had spouses who were unemployed by choice, 17.2 percent had spouses who were unemployed but looking for work.

As would be expected, the largest grouping was in the E-4--E-5 category at 38.1 percent, followed by the E-2--E-3s, at 30.6 percent. Six and one half percent of the total sample were O-1--O-3s, 2.5 percent 0-4 or higher. Length of time in current paygrade ranged from 0 to 168 months, with an average of 24.3 months. Average length of service was 6.9 years, with a range of from 0 to 36 years. Half the sample (50.0%) had four years or less tenure in the Marine Corps. Zero to 98 months was the range for time at present assignment, with an average of 16.8 months. One-half of those responding (50.8%) had been on their present assignment 13 months or less. Fourteen persons (1.1%) said they were deployed at the time of the survey, including eleven deployed aboard ship. A wide array of Marine Corps Military Occupational Specialties (MOS) was included in the sample, with clusters of respondents in particular MOSs relevant to air operations and maintenance.

#### **Findings**

In the Marine Corps Quality of Life Survey, information was elicited from respondents with respect to 11 "domains": residence, neighborhood, leisure and recreation, health, friends and friendships, marriage/intimate relationship, relationships with one's children, relationships with other relatives, income and standard of living, job, and self. Information varies by domain. However, affective and cognitive assessments, objective descriptions, and salience level are included for each domain.

Also included in the report are analyses with respect to global quality of life, and the relationship between quality of life and organizational outcomes (readiness, retention, and performance).

#### **Summary of the Residence Domain**

For the Marines at COMCABEAST, type of housing was found to be a powerful determinant of affective evaluation of the residence and of satisfaction with residence overall. Those living in

BOQ/BEQ have the least control over many aspects of their living quarters, and they tended to be much less satisfied with their residence than were those living in military housing; civilian housing residents, whether they owned or rented, were most satisfied of all. Bachelor quarters residents also tended to compare their current housing less favorably with childhood home or with the kind of housing they might be enjoying if they were not in the Marine Corps. Bachelor quarters residents were least satisfied on all factors of residence. After all, their comparison, at best, is between their room (or shared suite) and an actual apartment or a house. Not unexpectedly, their lowest satisfaction was with space and privacy, the highest, such as it was, with cost and location.

Marines living in military housing were most satisfied with location and comfort, least with space and privacy.

Marines living in civilian housing were most satisfied on every aspect, compared with the other two housing groups. Specifically, they were most satisfied with location and amenities, least satisfied with cost.

#### Summary of the Neighborhood Domain

Overall satisfaction with neighborhood among COMCABEAST Marines was slightly positive, with a mean (4.9) near the "somewhat satisfied" response. As would be expected, assessments of the neighborhood domain were influenced by type of housing. Again, BOQ/BEQ residents were the least positive in their assessments in almost every case. As was true in the case of residence, satisfaction tends to increase with rank group, and married Marines tend to be more satisfied than those never having been married.

Satisfaction ratings were lowest for transportation services and sense of community among all three housing subgroups. Commute time was rated either highest or second.

Respondents comparing their current neighborhoods to those they might be living in were they not in the Marine Corps were fairly positive. By subgroup, BOQ/BEQ residents were actually highest on this measure. Marines in all three types of housing rated their current neighborhoods as worse than those neighborhoods in which they grew up. Comparing current neighborhood with those of their peers, civilian housing residents gave the most favorable rating, BOQ/BEQ residents the least favorable; however, a majority thought their neighborhood and those of their peers were about equal.

Results of a series of multiple regression procedures showed that appearance was the strongest predictor of overall satisfaction. In turn, overall satisfaction was the most powerful predictor of positive feelings about the neighborhood.

#### Summary of the Leisure and Recreation Domain

Responses to the questions in this section of the survey show that the Marines at COMCABEAST tended to feel fairly positively about their leisure. Positive feelings increased with rank, and Blacks were more positive than were Whites. Overall satisfaction with leisure and recreation was close to neutral, neither satisfied nor dissatisfied. With only a few exceptions (e.g., dining out and shopping, because of cost) personal interest and preference account more for non-

participation than any other reason. Not surprisingly, single Marines frequent the bars and clubs more than their married counterparts. Most of the women and men in the sample felt their leisure time would be more enjoyable if they were civilians. About half of them felt leisure time at current station was the same or more enjoyable than previous stations.

#### **Summary of the Health Domain**

Few of the Marines at COMCABEAST (8.4%) reported feeling negative about the state of their health. In fact, eight out of ten (80.8%) said they were "pleased" to "delighted" about their health. There were no subgroup differences for gender or race; positive feelings about health increased linearly with rank grouping. As would be expected, non-smokers and higher performers on the PFT tended to feel better about their state of health.

Mean overall satisfaction with health was 5.42, with 79.9 percent expressing some degree of satisfaction with their health. Energy level and endurance were most highly correlated with overall satisfaction.

Mean satisfaction with both medical care (4.34) and dental care (4.52) was moderate. There was no relationship between driving time to nearest military medical facility and overall satisfaction with health.

In this sample of COMCABEAST Marines, one-third carried CHAMPUS supplemental insurance. For dependent health care, military medical facilities were used most often, followed by CHAMPUS. Satisfaction with dependent medical and dental care was higher for military facilities than for CHAMPUS. No relationship was found between overall satisfaction and source of treatment received by dependents. Respondents expressed somewhat less satisfaction with medical care for their dependents than for themselves.

The best predictor of overall satisfaction with health was satisfaction with endurance. Best predictor of positive affective evaluation of personal health was overall satisfaction with personal health.

#### Summary of the Friends and Friendships Domain

The majority of these COMCABEAST Marines (70.3%) felt positive about their friendships. A slightly higher percentage (72.6%) expressed overall satisfaction with this area of their lives. Support and encouragement received from friends most closely correlated with overall satisfaction, and, of the four facet satisfactions, that one received the highest mean satisfaction score.

Half of those in the sample had for their closest friends fellow Marines at COMCABEAST, and 74.2 percent of the respondents had friends in the local area with whom they could discuss personal matters, usually at their own or their friend's residence. Most felt that making friends as a Marine and as a civilian had about equal difficulty or that it was easier as a Marine. Half said they had about as many friends as did other Marines.

This domain showed moderate salience. The four facet satisfactions were the best predictors of overall satisfaction, and overall satisfaction was the best predictor of positive feelings about friends and friendships.

#### Summary of the Marriage and Intimate Relationships Domain

Principal subgroups used for the analyses in this domain were married, involved in an intimate relationship, and uninvolved. The uninvolved made up 20.9 percent of the sample. They were mostly young, junior enlisted and officer personnel, the overwhelming majority of whom had never been married.

About two-thirds of the respondents felt positive about their relationship, whereas about one in five felt unhappy with their relationship situation. Younger Marines were lowest in affective assessment. Blacks had the highest mean score on the D-T scale for this domain. Married Marines felt better about relationships than did those not having a relationship. Length of time in the relationship seemed to make little difference in feelings about the relationship.

With respect to overall satisfaction in this domain, eight out of ten chose responses on the positive end of the scale. The facet satisfaction most closely correlated with overall satisfaction was satisfaction with the love and understanding received.

#### Summary of the Relationships with Children Domain

About half the respondents (50.4%) indicated they were "pleased" or "mostly pleased" about their relationships with their children who were living with them. An even higher percentage (78.0%) indicated they were "pleased" with their relationships with the children who were not living with them.

More than eight out of ten (83.9%) said they were somewhat to completely satisfied in this domain. Of the several facet satisfactions, satisfaction with quality of time spent with children was most closely linked to overall satisfaction. Least correlated with overall satisfaction was satisfaction with availability of activities. Many of the respondents, both married (42.9%) and single parents (69.0%) expressed some degree of dissatisfaction with the amount of time they spent with their children, and both single (71.4%) and married (70.2%) parents thought they would be able to spend more time with their children if they were civilians.

Overall satisfaction with the schools their children were attending was moderate. Those utilizing DoD or church schools showed the highest satisfaction, followed by those using private day schools and public schools.

Married parents most often indicated that it was their spouse who cared for the children day to day, and who would also be providing care during long-term absences such as deployments. The responses in both areas by single parents showed much more variation, and single parents were less confident of the care their children were and would be receiving.

Nearly six out of ten respondents (58.3%) thought their relationships with their children would be better if they were civilians. Comparing their own situation with that of other Marines, 46.8 percent felt the two were about equal.

#### Summary of the Relationships with Other Relatives Domain

Most of these COMCABEAST Marines provided positive assessments--both affective and cognitive--of this domain. Few subgroup differences were found with respect to either of these overall assessments.

Relatives' respect for the respondent's independence, and overall feelings were most highly correlated with overall satisfaction.

Six out of ten felt that relationships with their relatives would be better if they were not in the Marine Corps. Younger Marines, junior enlisteds and those whose relatives were farthest away tended to feel this way more than their older, higher ranking contemporaries, or those with relatives in the nearby area.

Relatively high salience was found for this domain. However, salience, that is, thinking often of relatives, showed only a weak correlation with feelings about this domain and overall satisfaction in it.

#### Summary of the Income and Standard of Living Domain

Both affective and cognitive evaluations had mean scores near or below the midpoint (4.0) of their scales, 4.01 and 3.81, respectively. As would be expected, feelings about income and standard of living vary with rank and age, and positive evaluation increased linearly with both age and rank. Cognitive evaluation differences by subgroup were similar.

Only 9.6 percent of those sampled were holding second jobs, with another 19.1 percent actively searching for one. Spouses contributed to the family's income in 55.0 percent of the cases.

Most closely correlated with overall domain satisfaction was satisfaction with money available for extras. Income and standard of living showed very high salience. Both the commissary and the exchange helped about 60 to 70 percent of the Marines, although neither received an exceptionally strong endorsement. Adverse financial events had occurred for 14.4 percent of the respondents.

In social comparisons, 53.1 percent thought they were better off financially than they would be as civilians, and 46.5 percent felt they were about as well off as their Marine peers.

#### **Summary of the Marine Corps Job Domain**

Neither affective nor cognitive evaluation of the work domain was very positive, with mean scores for both evaluations lying just above the midpoint of their respective scales. Senior and married personnel were the most positive about their Marine Corps jobs, and both affective and cognitive evaluations became more positive with increasing age of the respondents. Race and gender differences were not significant. Feelings about job and overall satisfaction correlated positively at .70.

Of the facet satisfaction items, highest mean satisfaction was shown for amount of responsibility on the job and feeling of accomplishment; lowest was for pay and benefits and opportunity for personal growth and development. Satisfaction with feeling of accomplishment was most closely correlated with overall satisfaction.

The COMCABEAST Marines sampled reported working from 24 to 120 hours per week, although figures on both ends of the distribution must be questioned. Mean overall satisfaction was highest for those working 50-59 hours per week, lowest for those working 70-79 hours per week.

A measure of person-environment fit was used, and the results showed that, on average, the Marine Corps jobs were deficient in each of five job characteristics, when compared with the respondents' ideal jobs. In analyses using a summary P-E fit score, it was found that respondents in jobs where the P-E fit was in the ideal range scored highest in overall satisfaction, ahead of those in either the deficiency or excess categories.

Four out of 10 (41.9%) felt they would be less likely to be in their ideal job if they were civilians, whereas about one-fourth (25.8%) felt the opposite. Comparison favoring civilian job correlated negatively with both affective and cognitive evaluations.

Variables used in the analyses were better able to predict overall satisfaction than affective evaluation. Satisfaction with respect and fair treatment, and satisfaction with feeling of accomplishment best predicted overall satisfaction, whereas affective evaluation was best predicted by overall satisfaction.

#### **Summary of the Self Domain**

A majority of the Marines in the COMCABEAST sample reported having positive feelings about self. Positive evaluation of this domain was correlated somewhat with pride in being a Marine. Older Marines were more positive than younger, Blacks led the rest in positive feelings about self, and being married was associated with higher positiveness. Gender differences were not significant.

The mean score for overall satisfaction (the cognitive measure) was higher than the mean for feelings about self (the affective measure). Subgroup differences for overall satisfaction paralleled subgroup differences in feelings. Overall satisfaction was positively correlated with satisfaction with general competence. Highest satisfaction was recorded for general competence, whereas the lowest mean satisfaction score was for progress toward goals. This was true also for all subgroups.

More respondents thought their personal development was equal or better as a Marine than it would have been had they remained civilians. Also, when comparing their own accomplishments to those of other Marines of the same rank, most respondents rated their own accomplishments equal or higher.

Personal development had relatively high salience. Those who scored highest on positive feelings about self, and on overall satisfaction with self, tended to think less often about personal development.

#### **Summary of Global Quality of Life Findings**

Six measures of global QOL were included in the survey. Response totals for each measure except one were slightly weighted on the positive side, although most of the average scores hovered about the midpoint. When a global QOL composite score was constructed, the distribution of scores was wide-ranging; however, the mean was very slightly below the midpoint. All in all, global QOL was not very high by any measure used. Married Marines tended to score higher on QOL, which generally increased with age. Senior enlisted showed higher scores than junior enlisted, but junior officers out scored senior officers.

QOL perceptions are affected by person-environment fit and by comparison with civilians. Somewhat higher global QOL is associated with better fit, and Marines who perceived their situations favorably compared with a civilian alternative tended to score higher on global QOL.

The strongest predictor of global QOL for the total sample and for the married subsample was feelings about self, whereas for single Marines it was feelings about marriage and intimate relationships. Six variables together accounted for 62-77 percent of the variance when predicting global QOL from domain QOL.

In summary, it appears that construction of a single global composite using the domain QOL scores is defensible, and that the resulting composite score relates meaningfully to other variables (e.g., P-E fit). However, average global QOL composite scores, like most of the average domain QOL scores, do not distance themselves greatly from the scalar midpoints. Subgroup differences appear, but, for practical purposes do not amount to very much.

#### **Summary of QOL and Organizational Outcomes**

Quality of life was significantly related to personal readiness. Marines perceiving higher QOL tended also to have a higher readiness composite score. Race, relationship status, and marital status were unrelated to personal readiness. Women showed less personal readiness than men, and readiness increased with age. Readiness was higher for senior enlisted than for junior enlisted, but higher for junior officers than senior officers. On the whole, using the nine indices discussed above, readiness was only moderate.

Quality of life was found to be related to intention to stay in the Marine Corps. Most closely correlated with remaining on active duty were job and residence; this was true for both cognitive and affective evaluations. In addition, perceptions of the effects of domain QOL for those Marines intending to remain differed significantly from the perceptions of those Marines intending to leave.

For this sample, no significant correlation was found between individual performance and global QOL for either E-4s and below or E-5s and above. However, there were a number of perceived effects of QOL on performance. Dependent health concerns showed the strongest effect, followed by personal development; weakest in perceived effect was neighborhood. Perceived effects of QOL on performance were consistently higher for E-4s and below than for E-5s and above.

#### Discussion

The Marine Corps Quality of Life Survey has delivered a wealth of information bearing on the quality of life of COMCABEAST Marines, both in a global sense and with respect to a number of specific domains. The analyses reported herein reflect an attempt to "slice the data" in multiple ways so as to derive meaning from the responses which these Marines have provided through their participation in the survey. That the result is a rich lode of information is undeniable.

The image which emerges from the data is one of the women and men of an organization doing the work they are assigned, and endeavoring to do it well. Their quality of life may vary from that of others, and from the level they would like it to be at; however, in their perceptions, by and large, QOL does not affect their performance to any great extent--or, they do not allow it to. As in any organization, and as in life in general in our society, quality of life, at least in its material and psychological aspects, increases with one's status, income, and organizational tenure.

Young people do not perceive their quality of life as positively as do their more mature fellows, in part because of these material and psychological conditions, but also, one would suspect, simply because of youth itself and its demands for adjustment to adult life in general and in particular to the world of work. The presence among the Marines of COMCABEAST of many very young and few very old cannot but induce age differences in perceived quality of life which favor the more mature person. Rank differences stem in part from the younger-older contrast, in part from privileges and benefits attendant upon seniority, and also from the officer-enlisted dichotomy.

As to the perceptions of young people, however, a striking finding of this study is that the QOL perceptions of career-intending Marines of all ages are frequently more positive than those of Marines unsure of their career plans or planning to leave. This finding was most noticeable with respect to a few organizational commitment items, particularly "The Marine Corps is the best place for me to work." Thus, the job-oriented perceptions of the committed Marines appear to predominate over (but certainly not exclude) their concerns with the "creature comfort" and "social" type domains of QOL.

Although quality of life is an important concern for Marines of all paygrades, there is good reason to be especially sensitive to the experiences and perceptions of the lower grade enlisted and officer personnel--the source of the future leaders of the Marine Corps. The Corps wants to attract to a career the most competent and committed from these sources. Virtually all individuals in the senior ranks have long ago committed themselves to a career, and thus, long ago decided that the various aspects of QOL were sufficiently acceptable to them and their families (even if not fully satisfactory) for a career in the Marine Corps.

To what extent will improvements in any aspect of QOL attract more of the junior officer and enlisted personnel to a Marine Corps career? For some--those who joined just for the challenge or adventure, or short-term service to their country (the intending "leavers")--perhaps no amount of QOL enhancement (except, perhaps, increased job challenge) would be enough to shift their intention toward a career. The other two junior groups, the stayers and the unsure, are probably the groups most critical to monitor (by periodic surveys) for shifts in perceptions, regarding actions to improve specific domains of QOL.

Marriage, children, and intimate relationships each introduce additional concerns to members of an organization, affecting quality of life by those concerns, sometimes markedly. On the other hand, such relationships also offer many positive contributions to quality of life. In all likelihood, racial and gender differences in perceived QOL primarily reflect individual comparisons between perceived opportunities within and outside of the Marine Corps. Age, rank, gender, race, and relationship or marital status notwithstanding, the great majority of survey respondents from COMCABEAST are proud to serve, proud to be Marines.

On a total sample basis, quality of life is about average, i.e., mean QOL ratings cluster around the midpoints of the scales by which it is being measured. Many of the Marines in the COMCABEAST sample are reasonably content, many are not. At the extremes, a few see life as "a bowl of cherries"; others perceive just the pits. In the end, one must remember that the purpose of the survey was to provide baseline information. As would be expected, in the picture presented by the survey results, there are aspects of QOL warranting accolades, and other aspects perhaps calling for command attention and ameliorative efforts.

In a sense, of course, the results of the survey hold few surprises. There is little revealed by the survey which is not known to the enlisted and officer leaders of the Marines stationed at COMCABEAST. After all, "know your people and look out for their welfare" is more than a cliche to the Marines--it is an operative fact, and an ever-present requirement. Therefore, much, if not most, of the information contained in this report has little novelty.

No Marine leader needs a survey to tell him or her that life in a house located in a good neighborhood is in many ways preferable to life in the barracks, or that, if Marines must live in bachelor quarters, they desire those quarters to be attractive. Likewise, it is no secret that physical appearance is highly important to a Marine of whatever rank or job assignment. The Marine leader is fully cognizant that married Marines, and those with children, have added concerns that affect quality of life. The Marine leader is alert to performance discrepancies that frequently arise because of interpersonal relationships and family problems, and knows the value of recreational facilities and services provided to the Marines at COMCABEAST.

Finally, the concordance of the findings with known conditions serves, in a non-scientific way, of course, to lend credibility to the survey results, and to highlight even more those areas where results depart from what might be expected.

However, the survey results do more than confirm what the leader knows. Most importantly, they provide quantification. "A lot of," "not too many," "only some of," "the average Marine," and other ill-defined terms commonly used in estimating situations and requirements have been replaced with numbers, with accurate numbers derived from scientifically defensible survey methods and data analyses. This enhances communications capability.

Whereas the "not too many of several leaders may differ widely, sample means and response percentages are fixed with numbers fully comprehensible to all. This does not relieve the leader of operationally defining success and failure--of deciding which percentages et cetera are satisfactory and which are unacceptable and therefore shall become the targets for amelioration. But it does add the quantification needed for accurate targeting.

What might profitably follow this effort are attempts to lend additional meaning to what has been quantified. It is suggested that the commander and staff select those results areas which are problematic with respect to organizational goals, those elements of the survey results which call for further exploration or simply pique the curiosity of those cognizant over functions and activities which bear directly on quality of life. These results areas, then, should become the focal points for deeper, site-specific research by the command, using such techniques, perhaps, as focus groups, follow-on mini-surveys, and interviews.

On the other hand, quality of life is as it is perceived. The results are clear: QOL perceptions are heavily influenced by feelings about self-esteem and satisfaction with personal development. The commander and staff can influence QOL in a positive way through efforts aimed at enhancing individual self-esteem and organizational pride in a job well done.

Perceptions about the job domain very strongly influence quality of life perceptions. This is very apparent in the survey results. The work of Marines has many aspects that can become the subject of information campaigns designed to inform Marines, particularly the younger ones, of the many benefits of service in the Marine Corps, whether or not a career is envisioned.

In sum, quality of life in the Marine Corps could benefit greatly by serious and sophisticated efforts to highlight the many benefits of service, as well as by efforts to make Marines feel good about themselves. In addition, simple, periodic instruction in how to take care of life's situations would improve personal readiness even as it made individual Marines feel more in charge of their own affairs. Perceptions can be altered, and Marines can be taught how to organize their life space in order to improve their own quality of life.

Another important survey result also has to do with numbers. This is in the realm of baseline statistics. Whether one is setting goals for a program, or furnishing data to the "bean counters" at higher echelon in order to justify funding requests, one must be able to answer the question: "Compared to what?" These survey results give the leaders of the Marines at COMCABEAST the advantage of being able to answer that question.

Furthermore, baseline statistics assist in developing objectives, as well as in calculating progress in reaching them. To use an analogy, a line of march requires two points: current position, and goal position. These baseline statistics provide current position with respect to the QOL elements that were measured. When the goals are added to them, the line of march is clearly indicated. Then, in the future, subsequent to organizational events, QOL enhancement efforts, social changes, or whatever, QOL at that future time can be measured against these baseline statistics, providing quantified measures of progress, or, indicating where command attention might profitably be focused.

There is a long history of failure in trying to definitively tie performance to other variables such as job satisfaction, organizational commitment, and quality of life. The fact that the results of this survey show a perceived connection between QOL and performance must be viewed as a landmark--and should impel further research in this area, in terms of causal connections and intervention implications.

Because performance is impossible absent the Marine, results documenting a connection between QOL and intention to remain on active duty are important data points for Marine Corps planning and policy making. And, because personal readiness is itself an important organizational variable--particularly for a combat organization--the relationship between the personal readiness of COMCABEAST Marines and their QOL perceptions takes on great importance, Many Marines seem to "get'em both right": they perceive good QOL and they see to their own readiness. No claim is made for a causal connection in either direction; however, the relationship is important in its own right, and may have to do with that underlying factor known as attitude, which is, of course, modifiable.

Those persons familiar with the discipline of organizational development will recognize that the collection of data and the reporting of those data in themselves constitute an organizational intervention. To the point, the Marine Corps, and its subordinate units, have been changed to whatever small degree just by virtue of having commissioned and conducted the Marine QOL survey.

For many Marines stationed at COMCABEAST, the survey has no doubt raised the salience of both global QOL and QOL in the various life domains; these persons will be more alert to QOL, and may begin to more critically evaluate their QOL circumstances and options. For whatever number of survey participants, it has inescapably raised expectations that there will be QOL enhancement efforts "coming down the pike," and they will await evidence of such efforts. The leaders at COMCABEAST should be alert to such effects and expectations, and capitalize on them.

It has previously been suggested that the Marine Corps Quality of Life Survey be repeated at regular intervals. That recommendation is sound. Such data collection is considered essential to tracking progress in QOL improvement. However, the leadership of COMCABEAST is not limited to data from the triennial QOL surveys; it can make use of the survey at will. In addition, the survey is essentially modular; one or more relevant sections of it could be used for specific data collection efforts at local sites. This makes the survey an even more effective and available "weapon of opportunity" for the leaders of the Marines at COMCABEAST.

Comprehensive quality of life assessment has brought into clearer focus the perceptions of the Marines themselves--as a whole and as demographic subgroups--about their quality of life. Thus, the data reported herein speak for these Marines. The individual responses of each Marine have been tallied and added to those of her or his fellows; together, their responses cumulate into a powerful information matrix for the commander and other cognizant officers. In addition to the "snapshot" of what conditions are for COMCABEAST Marines in terms of QOL, the assessment indicates avenues of approach toward QOL enhancement.

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## **Section One**

## Introduction

#### Introduction

#### **Background**

The military services are increasingly concerned with the quality of life of their members. This concern stems largely from a basic desire of military leaders to care for those in their charge, a concern for the well being of those who may be called upon at any time to place their lives in jeopardy in the defense of their country.

Such concern is exacerbated by substantive social and economic changes which have taken place in recent years. The emergence of the all-volunteer force, coupled with a decline in the population of eligible recruits, force the armed services into intense competition not only among themselves, but also with industry and academia. In addition, today's youth tend to be better educated as well as better informed of their vocational and career options. The rise of consumerism and the elevation of expectations regarding life's necessities and personal entitlements also focus attention on QOL. Finally, sophisticated, technologically advanced equipment and weaponry demand highly skilled operators, even as the uncertainties and ambiguities of late-20th Century daily life demand motivated and dedicated organizational members.

The concern for Quality of Life, thus, is impelled both by the Marine tradition of "caring for our own," and the ever-present need for competent, highly motivated, personnel, always in a high state of readiness. The result: immense investments of fiscal, personnel, and temporal resources in support of enhanced QOL.

#### **Problem**

Quality of Life in the U. S. Marine Corps (Kerce, 1995) is the master report wherein the results of the Marine Corps-wide QOL assessment are reported. The research reported therein was designed to assess the success of previous QOL enhancements, and to provide baseline data against which future QOL assessments can be arrayed. In addition, assessment results were made available to HQMC program managers to guide ongoing Corps-wide QOL improvements.

What is needed to supplement the Marine Corps-wide information are site-specific analyses that will be of use to commanders of major Marine Corps installations.

#### **Purpose**

The purpose of the research reported herein is to amplify results of the Marine Corps-wide QOL assessment, focusing on data from COMCABEAST only.

#### Approach

The Marine Corps-wide QOL study produced data collected from a worldwide, representative sample of Marines (excluding only E-1s) who had been randomly selected to receive the QOL survey (refer to Kerce, 1995). Data for use in these site-specific analyses were extracted from that database. Analyses were performed using the Statistical Package for the Social Sciences (SPSS-X).

## **Section Two**

**Sample Characteristics** 

#### **Sample Characteristics**

#### **Response Rate**

A total of 1726 questionnaires were distributed to Marines stationed at COMCABEAST. One thousand four hundred twenty-six (1426) completed questionnaires were received by the cutoff date and usable in the database, for an effective response rate of 82.6% (For details, refer to Kerce, 1995:29-30.)

#### Gender

More than nine out of ten respondents (94.2%) were male, versus 5.8 percent female.

#### Age

Age distribution for the sample is portrayed in Table 1. As shown, about six out of ten respondents (60.7%) were in the 21-25 (41.1%) and 26-30 (19.6%) age categories. The overwhelming majority (87.5%) of the sample were 35 years of age or less, and the average age was 26.6 years.

Table 1

Age Distribution of COMCABEAST Sample (n = 1,411)

Age Group	Percent
18-20	13.7
21-25	41.1
26-30	19.6
31-35	13.1
36+	12.5

#### Race

Table 2 reflects the racial composition of the sample, in which 75.4 percent were White, 16.2 percent Black, 6.1 percent were Asian or Pacific Islander, and 2.4 percent were Native American or Aleut. In response to a separate question, 6.4 percent claimed Hispanic descent.

Note. The reader will find it useful to have at hand the Marine Corps-wide results of the survey, found in Kerce (1995).

Table 2

Racial Distributions of COMCABEAST Sample
(n = 1,426)

Race/Ethnic Group	Number	Percent
White/Caucasian	1,059	75.4
Black/African American	227	16.2
Asian/Pacific Islander	85	6.1
Native American/Aleut/Eskimo	33	2.4

#### Education

Less than three percent (2.9%) of the Marines in this sample had below a high school graduate education. More than four out of ten (42.9%) had at least some college. Table 3 shows the complete education figures.

Table 3

Educational Level for All Respondents
(n = 1,419)

Education Level	Percent
Less than high school	0.0
High school equivalent	2.9
High school graduate	54.2
Less than 2 years college	25.4
Two or more years college, no degree	4.9
Associate's degree	1.7
Bachelor's degree	9.7
Master's degree	0.8
Doctoral or professional degree	0.4

#### **Marital Status**

Of the respondents in the sample, 60.6 percent were married, 31.4 percent had never been married, and 8.0. percent were separated or divorced.

#### **Accompanied Status**

More than half (55.1%) of the COMCABEAST Marines responding to the survey had no dependents. Of married Marines, 7.5 percent were accompanied by some of their dependents, and 85.4 percent by all of their dependents. Five percent (5.1%) were temporarily unaccompanied, 1.9 percent were permanently unaccompanied by choice, 0.1 percent as a billet requirement. (Refer to

Table 4.) There were 110 respondents who were married geographical bachelors, the most common reasons being personal preference and cost of living.

Table 4

Accompanied Status by Marital Status Group

(n = 831)

Status	Percent
N/A, no dependents	55.1
Accompanied by some dependents	7.5
Accompanied by all dependents	85.4
Temporarily unaccompanied	5.1
Permanently unaccompanied by choice	1.9
Permanently unaccompaniedbillet requirement	0.1

#### **Parental Status**

More than four out of ten (43.3%) of those surveyed said they had dependent children living with them; 9.0 percent had dependent children living elsewhere.

#### **Spousal Employment**

Table 5 details the responses to the question about spouse's job. Few (7.3%) of the responding Marines had a military spouse. With respect to spousal employment other than by the military, 5.3 percent said their spouses were self-employed at home, 15.5 percent had spouses holding part-time civilian jobs, 26.5 percent whose spouses were full-time civilian workers. More than one fourth (28.2%) had spouses who were unemployed by choice, 17.2 percent had spouses who were unemployed but looking for work.

Table 5

Employment Situation for Spouses of Married Respondents
(n = 893)

Situation	Percent
In the military	7.3
Self-employed at home	5.3
Civilian job part time	15.5
Civilian job full time	26.5
Unemployed by choice	28.2
Unemployed, actively seeking employment	17.2

#### **Paygrade**

The paygrade distribution for the sample is shown in Table 6. The largest grouping was in the E-4--E-5 category at 38.1 percent, followed by the E-2--E-3s, at 30.6 percent. Six and one half percent of the total sample were O-1--O-3s, 2.5 percent 0-4 or higher. Length of time in current paygrade ranged from 0 to 168 months, with an average of 24.3 months.

Table 6

Paygrade Distribution of Sample (n = 1,417)

Paygrade	Number	Percent
E-2E-3	434	30.6
E-4E-5	540	38.1
E-6E-7	247	17.5
E-8E-9	45	3.2
O-1O-3	92	6.5
O-4O-9	35	2.5
WO	23	1.6

#### Length of Service

Average length of service was 6.9 years, with a range of from 0 to 36 years. Half the sample (50.0%) had four years or less tenure in the Marine Corps.

#### Months at Assignment

Zero to 98 months was the range for time at present assignment, with an average of 16.8 months. One-half of those responding (50.8%) had been on their present assignment 13 months or less.

#### **Deployment Status**

Of the Marines in this sample, few were on deployment. Fourteen persons (1.1%) said they were deployed at the time of the survey, including eleven deployed aboard ship.

#### **Occupational Specialty**

A wide array of Marine Corps Military Occupational Specialties (MOSS) was included in the sample, with clusters of respondents in particular MOSs relevant to ground combat.

## **Section Three**

**Quality of Life Domains** 

#### **Quality of Life Domains**

#### Introduction

The term "Quality of Life" refers to the overall well-being of the individual human being. It is important to remember that no external assessment of any person's quality of life is either valid or very meaningful; quality of life (QOL) is as it is perceived by the individual. A QOL survey is an attempt to elicit information from an individual which will indicate, with some degree of fidelity, how that person perceives his or her QOL. In the aggregate, questionnaire responses from a scientifically drawn sample of individuals will provide indications about the QOL for members of an organization, and thus, in a way, provide a commentary on organizational health, and indicate areas where organizational resources might profitably be targeted.

It is probably true that personal assessments of quality of life vary from time to time, dependent on many things: personality factors, recent events in the lifespace of the individual, or simply as a result of the acquisition of new information by the individual. A survey can provide but a snapshot of the QOL perceptions of members of an organization. The information is highly relevant and useful, but requires updating on a regular basis, or subsequent to major events in the physical or social environments.

#### **Quality of Life Domains**

Quality of Life is a global term. Whereas such an over arching term is useful for referring to overall well-being, that global perception has many contributors. Countless are the ways in which QOL might meaningfully be divided. Each is a major category in which individuals would be likely to focus their attention, the results of which contribute in a great or small way to a global assessment of well-being. The relative importance of each of these domains, of course, will constantly shift, not always in a predictable manner.

Closest to the "heart" of QOL might be self-assessments, and perceptions about one's health. For most people, areas of life involving spouse or other intimate companion, children, and friends lie close to the self domain; not too distant are other relatives. Work remains closely associated with one's identity; and income, in addition to its own importance to QOL, affects many other areas of QOL as well. Where one lives and the quality, size, and amenities of one's dwelling are of great importance to individuals. Leisure and recreation seem to be of increasing importance in today's society, and thus become important to overall QOL.

In the Marine Corps Quality of Life Survey, information was elicited from respondents with respect to 11 "domains." This section of the report details results for each of those domains of life in the order presented in the survey itself:

Residence
Neighborhood
Leisure and Recreation
Health
Friends and Friendships
Marriage/Intimate Relationship

Relationships with One's Children Relationships with Other Relatives Income and Standard of Living Job Self

Information varies by domain. However, affective and cognitive assessments, objective descriptions, and salience level are included for each domain.

#### **Measurement Scales**

Human beings have feelings about the various aspects of their lives. They also make rational evaluations, which may or may not agree with how they feel. Within each domain, affective assessments (measuring feelings about something) used a seven-point scale, the bipolar anchors being Delighted and Terrible (D-T). Cognitive assessment (measuring rational evaluations) again used a seven-point scale which ran from Completely Satisfied to Completely Dissatisfied. A third seven-point scale was used to measure Salience ("on the mind"). Objective descriptions are stated in terms relevant to the qualities being measured, and each domain had some items unique to that section of the survey.

#### **Analysis Categories**

Extremely small numbers of respondents in some subgroups of the sample hinder scientific analyses and often render survey information less useful. Therefore, broader categories have been developed. Even then, especially in crosstab analyses where the data are being sliced in more than one way, there will be very few respondents in some categories; examples would be senior enlisted, warrant officers, senior officers, and persons more than 30 years old. With regard to operational decisions and recommendations for action, the reader is urged to view with caution any results where the number in a category is very, very low.

For analyses of differences according to demographic characteristics, the following categories are used in this report:

#### Age

Less than 25 years old 25-35 years old More than 35 years old

#### Marital Status

Married Formerly married (divorced/widowed)
Never married

### Rank

E-2--E-4

E-5--E-9

W-1--W-5

O-1--O-4

0-5--0-9

Other (E-1)

#### Residence

**BOQ/BEQ** 

Military housing

Civilian housing

Other

#### Race

White

Black

Hispanic

Other

In certain cases, categories will be used that are specific to the domain under consideration, and not elsewhere in the report. In such cases, the reader will be alerted to the use of those special analysis categories.

### **Data Presentation**

Presentation of survey results for COMCABEAST closely parallels that for the Corps-wide survey (Kerce, 1995). Tables and figures are used sparingly in this report, and only in cases where visual presentation of the data is particularly useful. In addition, for reporting purposes, responses are sometimes "collapsed"; for example, "completely dissatisfied" and "dissatisfied" might be combined. The reader is urged to consult the survey itself (in the Appendix) for exact item wording.

## The Residence Domain

We will begin with where the Marines live--their residence. One's "home base" often has farreaching effects on one's perceptions of quality of life. It directly affects the way one lives, one's safety, one's comfort. Monetary, rank, and marital status variables impose constraints on choice of residence for Marines at COMCABEAST.

### Type of Residence

Table 7 portrays the distribution of the sample by residence type. Most respondents were living in BOQ or BEQ (32.7%), followed by family housing on base at 21.6 percent, then personally rented civilian housing at 17.9 percent and owned civilian housing (13.6%).

Table 7

Distribution of the Sample by Type of Housing

Housing Type	Percent
Bachelor Quarters (BEQ/BOQ)	32.7
Family housing on base	21.6
Military housing off base	4.6
Civilian housing (personally owned)	13.6
Civilian housing (rented)	17.9
Shared civilian housing (rented)	2.0
Mobile home	6.9
Other	0.7

### Affective Evaluation of Residence

In the overall sample, the mean score on the D-T measure was 4.5, slightly above the mid-point of the scale, "neither happy nor unhappy." More than one fourth of the Marines surveyed (27.5%) chose the "mostly pleased" response; 21.3 percent chose "pleased, and 6.9 percent were "delighted," whereas 7.6 percent and 6.6 percent chose the "unhappy" and "terrible" responses, respectively. "Mostly pleased" to "delighted" responses tended to be chosen by respondents living in either civilian (71.1%) or military housing (65.6%), whereas the "mostly unhappy" to "terrible" responses were more often chosen by BOQ/BEQ residents (42.6%). Nonetheless, BOQ/BEQ had some "pleased" and "delighted" residents (10.3%), and both civilian (6.6%) and military housing (6.7%) had a few residents who chose the "unhappy" or "terrible" response alternatives.

As would be expected, positive affective evaluations of residence tended to increase with rank. Enlisted never-married respondents tended to be least happy with residence, formerly married were more positive, and married respondents made the most positive affective evaluations of all. There was little difference among the officer marital status groups.

## Cognitive Evaluation of Residence

Marines were asked to indicate overall satisfaction with their residence on a seven-point scale, 1 being "very satisfied" and 7 being "very dissatisfied." Responses on this measure correlated strongly with responses on the domain D-T scale (r=.75, p < .000). The sample mean for overall satisfaction was 4.6, at just above the midpoint of the scale.

Subgroup comparisons indicated that married personnel were more satisfied with their residence than were those formerly married, who were more satisfied than those never having been married. There was little difference among groups by race or sex. Little difference in satisfaction was evident among the officer subgroups; however, senior enlisted were less satisfied than officers, and junior enlisted were least satisfied of all. Finally, Marines residing in civilian housing made the highest endorsement for satisfaction, followed by those living in military housing; BOQ/BEQ was a distinct last in overall satisfaction.

# **Specific Residence Factors**

In addition to the overall satisfaction measure, the survey also elicited information with respect to Marines' satisfaction with nine specific aspects of their residence. Table 8 shows correlations among the satisfaction ratings of specific factors in addition to the correlation between specific factors and overall satisfaction. Generally, strong intercorrelations were found among all of the specific factors and overall satisfaction except cost.

Table 8

Intercorrelations of Specific and Overall Satisfactions with Residence

	Intercorrelations Among Aspects								Correlations	
Satisfaction Aspect	<b>S</b> 1	S2	<b>S</b> 3	S4	<b>S</b> 5	<b>S</b> 6	S7	<b>S</b> 8	<b>S</b> 9	With Overall Satisfaction
1. Attractiveness		.72	.68	.60	.57	.51	.64	.71	.30	.78
2. Layout			.67	.59	.64	.51	.61	.62	.31	.75
3. Amenities				.60	.56	.48	.67	.63	.30	.73
4. Privacy					.63	.53	.62	.53	.30	.70
5. Space						.51	.59	.53	.35	.70
6. Location							.52	.43	.29	.59
7. Comfort								.65	.33	.76
8. Condition									.37	.74
9. Cost										.47

#### Notes.

- 1. All correlations are significant at p < .001.
- 2. With pairwise treatment of missing values, Ns for these analyses ranged from 1,369 to 1,414.

Intercorrelations were examined separately for bachelor quarters, military family housing, and civilian housing residents. The correlation coefficients for the three subgroups were generally similar to those shown in Table 8. With overall satisfaction, cost was the lowest correlation for

bachelor quarters, location for military family housing, and no specific aspect had a low correlation for civilian housing residents.

Analysis by type of residence produced results comparable with those for the total sample. Marines residing in the BOQ and BEQ were consistently least satisfied on all factors. Residents of civilian housing tended to be most satisfied. For BOQ/BEQ residents, all but two of the mean scores fell into the dissatisfied portion of the scale; in contrast, all response means for both military and civilian housing subgroups fell on the positive portion of the scale. Table 9 displays the satisfaction ratings for the three subgroups.

Space and privacy were lowest ranked for satisfaction by both BOQ/BEQ and military housing residents; cost and space were lowest ranked by civilian housing residents. Those residing in civilian housing (N = 551) were paying from \$100.00 to \$1800.00 per month for their housing (average of \$461.00). Mortgage payments on personally owned civilian housing ranged from \$214.00 to \$1800.00, averaging \$620.00. Monthly rent for non-owned civilian housing ranged from \$100.00 to \$950.00 (average \$422.00). Average cost for shared rentals was \$270.00, the range being from \$100.00 to \$432.00. There were 89 respondents living in a mobile home; their average monthly payment was \$304.00, with a range of \$100.00 to \$550.00.

Table 9

Aspects of Residence Ranked by Mean Satisfaction Score by Where Respondents Were Living

		Governme	nt Family		
Bachelor	Quarters	Hous	ing	Civilian I	Housing
Aspect	Mean	Aspect	Mean	Aspect	Mean
Cost	4.87	Location	5.28	Location	5.49
Location	4.25	Comfort	5.14	Amenities	5.39
Layout	3.76	Cost	5.07	Condition	5.36
Condition	3.75	Amenities	5.04	Privacy	5.33
Attractive	3.51	Layout	4.91	Layout	5.32
Amenities	3.12	Attractive	4.85	Comfort	5.30
Comfort	3.10	Condition	4.75	Attractive	5.27
Privacy	2.86	Privacy	4.28	Space	4.83
Space	2.82	Space	4.02	Cost	4.82

For all respondents except those living in BOQ/BEQ (N = 951), the number of rooms in the residence ranged from one (N = 8) to eight or more (N = 50). Four to five rooms were most commonly indicated. Number of adults living in the residence ranged from one to four; children living in the residence ranged from one to six. Dividing the number of rooms in the residence by the total number of persons living there (adults plus children) provided a figure denoting rooms per person. That figure ranged from a low of .2 to a high of 4.0. The mean for military housing was 1.3; for civilian housing it was 1.6.

### **Social Comparisons**

Respondents were asked to compare their current residence to the residence they thought they might have if they were not in the Marine Corps. About one out of four (23.7%) felt the two residences were about the same, 37.0 percent felt their current residence was worse, and 39.3 percent felt it to be somewhat better. By type residence, the greatest differences were with the about the same comparison--military housing residents 22.6 percent, civilian housing 39.7 percent and BOQ/BEQ 5.0 percent. And BOQ/BEQ residents were highest on the worse comparison (44.3%).

Respondents were also asked to compare their current residence with homes in which they had lived while growing up. By far the most stated that their current residence was worse (62.3%). More than half of the military housing residents (58.4%) felt their current residence was worse, 19.6 percent felt their current residence and the one they had lived in while growing up were about equal. Again, the civilian housing residents were only a little more positive in their evaluations; 51.5 percent felt their current residence was worse, 21.6 percent felt the two were about the same, whereas 26.9 percent felt their current residence was better. BOQ/BEQ residents were highly negative in their responses: nearly eight out of ten (79.1%) said "worse."

A third comparison was requested, this one between the Marine's current residence and the residences of most other Marines of the same paygrade. More than half (58.9%) of those responding felt the two were about the same, responses for better (23.9%) and worse (17.2%). Two thirds (68.5%) of the military housing residents saw their residence and those of their contemporaries as about equal, with better (17.8%) and worse (13.7%) accounting for the other third. Half of civilian housing residents (50.1%) felt the two were about equal, and 38.8 percent felt their residence was better than that of most of their peers. Six out of ten (62.0%) BOQ/BEQ residents felt the two were about the same, 27.4% felt their own residence was worse, 10.6% felt theirs was better.

Positive correlations were found between responses on two of the comparisons and overall satisfaction with residence. Those who felt that their current residence compared favorably with where they lived as children, and those whose current residences compared favorably to those of their peers, tended also to be satisfied with their current residence—r = .41 on the childhood residence comparison, and r = .43 on the peer comparison.

#### Salience

Respondents were asked how frequently residence had been on their mind, using a seven-point scale running from 1 (almost all the time) to 7 (not at all). Mean scores on the salience measure differed very little by where respondents were living (military housing = 2.55, civilian housing = 2.33, BOQ/BEQ = 2.31).

Saliency score was found to correlate positively with overall satisfaction with residence (r = .31, p = .000), and with feelings about one's residence QOL on the D-T scale (r = .23, p = .000). This suggests that the Marines in the sample had a tendency to think more often of their residence if they were having problems with it.

### Variables Predicting Positive Assessment of Residence

To identify the combination of factors that are predictive of overall satisfaction with residence, and with positive feelings toward it, a series of multiple regression procedures were conducted. Using a stepwise procedure, 14 variables were tested: nine specific satisfactions, overall domain satisfaction, the D-T (feelings) score, and the three comparison variables. Because of differences associated with living in military housing, civilian housing, and bachelor quarters, analyses were conducted separately for each subgroup. The results of the three analyses to predict residence domain overall satisfaction are presented in Tables 10, 11, and 12. Only the strongest predictors, those adding at least one percentage point to the squared multiple correlation, are included in the tables.

As can be seen in the tables, it is, generally, satisfaction with specific aspects of the residence that most strongly predicts overall satisfaction with residence for Marines in all three subgroups. However, feelings about the residence was also a top predictor--second highest for residents of military housing, fourth for civilian housing residents, and third for those residing in BOQ/BEQ. A comparison shows that feelings about the residence, attractiveness, and comfort were important for all subgroups.

Table 10

Multiple Regression Predicting Bachelor Quarters Residents'

Overall Satisfaction with Residence

Variable	Multiple R	$R^2$	Beta
Satisfaction with attractiveness	.73	.53	.73
Satisfaction with comfort	.81	.65	.40
Overall feeling about residence	.84	.70	.28
Satisfaction with amenities	.85	.73	.23
Satisfaction with cost	.87	.75	.15
Satisfaction with condition	.88	.77	.18
Satisfaction with space available	.88	.78	.15
Satisfaction with layout	.89	.79	.12

Table 11

Multiple Regression Predicting Government Family Residents'

Overall Satisfaction with Residence

Variable	Multiple R	$R^2$	Beta	
Satisfaction with layout	.74	.55	.74	
Overall feeling about residence	.82	.67	.41	
Satisfaction with cost	.85	.73	.28	
Satisfaction with attractiveness	.87	.76	.26	
Satisfaction with comfort	.89	.79	.20	
Satisfaction with privacy	.89	.80	.13	
Satisfaction with condition	.80	.81	.13	

Table 12

Multiple Regression Predicting Civilian Housing Residents'

Overall Satisfaction with Residence

Variable	Multiple R	$R^2$	Beta
Satisfaction with attractiveness	.73	.53	.73
Satisfaction with comfort	.81	.65	.43
Satisfaction with cost	.85	.72	.29
Overall feeling about residence	.87	.75	.26
Satisfaction with space available	.88	.78	.20
Satisfaction with location	.89	.79	.13
Satisfaction with condition	.89	.80	.11

Multiple regression procedures also were used to determine what most strongly influenced Marines' feelings about their residences. Overall satisfaction, the nine facet satisfactions, salience, and the three residence comparisons were the variables included. Results of the separate analyses for BOQ/BEQ, military housing, and civilian housing are shown in Tables 13, 14, and 15.

Table 13

Multiple Regression Predicting Bachelor Quarters Residents'
Feelings About Their Residence

Variable	Multiple R	$R^2$	Beta
Satisfaction with residence overall	.68	.46	.68
Satisfaction with privacy	.69	.48	.16
Satisfaction with attractiveness	.70	.49	.14

Table 14

Multiple Regression Predicting Military Family Residents'
Feelings of About Their Residence

Variable	Multiple R	$R^2$	Beta	
Satisfaction with residence overall	.69	.48	.69	
Satisfaction with attractiveness	.70	.49	.15	
Satisfaction with location	.71	.50	.10	

Table 15
Multiple Regression Predicting Civilian Housing Residents'
Feelings About Their Residence

Variable	Multiple R	$R^2$	Beta
Satisfaction with residence overall	.70	.49	.70
Satisfaction with attractiveness	.72	.52	.25

Overall satisfaction with residence was the best predictor of positive feelings about the residence, and attractiveness was the second or third most potent predictor. None of the other variables contributed to increasing the squared multiple correlation.

### **Summary of the Residence Domain**

For the Marines at COMCABEAST, type of housing was found to be a powerful determinant of affective evaluation of the residence and of satisfaction with residence overall. Those living in BOQ/BEQ have the least control over many aspects of their living quarters, and they tended to be much less satisfied with their residence than were those living in military housing; civilian housing residents, whether they owned or rented, were most satisfied of all. Bachelor quarters residents also tended to compare their current housing less favorably with childhood home or with the kind of housing they might be enjoying if they were not in the Marine Corps. Bachelor quarters residents

were least satisfied on all factors of residence. After all, their comparison, at best, is between their room (or shared suite) and an actual apartment or a house. Not unexpectedly, their lowest satisfaction was with space and privacy, the highest, such as it was, with cost and location.

Marines living in military housing were most satisfied with location and comfort, least with space and privacy.

Marines living in civilian housing were most satisfied on every aspect, compared with the other two housing groups. Specifically, they were most satisfied with location and amenities, least satisfied with cost.

# The Neighborhood Domain

How Marines feel about where they live depends not only on their residence but also on the neighborhood in which it is situated. Many are the ways in which neighborhoods differ in the encircling environments they provide for any particular residence. Housing values, occupant safety, and social relations are but a few of the things affected by neighborhood type and quality. Given the differences among housing types (BOQ/BEQ, military housing, civilian housing), one would expect at least some neighborhood ratings to differ according to housing type. Variables included in the assessment of neighborhood included the affective (D-T) scale, overall satisfaction, satisfaction with various aspects of the neighborhood, comparisons, salience, and perceived effects on behaviors and intentions.

### Affective Evaluation of the Neighborhood

Relatively, COMCABEAST Marines were about as positive about their neighborhood as about their residences. With respect to feelings about their neighborhood, approximately one-fourth of the sample (28.2%) were on the mid-point of the seven-point scale, "neither happy nor unhappy." Responses of "unhappy" and "terrible" accounted for only 5.8 percent and 2.7 percent, respectively. One-fourth (23.4%) marked "mostly pleased," whereas another one-fourth (26.5%) chose the "pleased" response. The mean for overall satisfaction was slightly above the mid-point, about the same as that for feelings about residence, at 4.6.

Subgroup comparisons showed statistically significant differences by rank group and type of housing. With respect to rank group, feelings about the neighborhood became more positive with rank: E-2 to E-4, 4.32; E-5 to E-9, 4.90; O-1 to O-4, 5.38; and O-5 to O-9, 5.70; warrant officers scored highest at 5.74.

Feelings about neighborhood were least positive for BOQ/BEQ residents (3.95), more positive for residents of military housing (4.80); those living in civilian housing were most positive of all (5.14). Much of the difference among subgroups can, of course, be accounted for by the fact that single, unmarried Marines tend to live in the bachelor quarters. Those having higher incomes (i.e., of higher rank) tend to select or to be assigned to better neighborhoods.

Length of time in the neighborhood was not correlated with feelings about the neighborhood. A fairly weak relationship was found between feelings about the neighborhood and the amount of time it required to get to work (r = .17, p = .000).

### Cognitive Evaluation of Neighborhood

Two thirds (66.5%) of the Marines were somewhat to completely satisfied with their neighborhoods; 18.0 percent were dissatisfied and 15.6 percent chose the neutral response. Overall satisfaction with neighborhood was moderately correlated (r = .67) with responses on the D-T scale (feelings about neighborhood). Overall satisfaction with neighborhood differed significantly by rank group, type of housing and marital status.

# Specific Aspects of Neighborhood

Correlations shown in Table 16 denote the relationships among satisfaction with specific aspects of the neighborhood, and between each of the specific aspects and overall satisfaction. Each of the 11 specific elements was significantly correlated with overall satisfaction. Although the exact correlations differed, the pattern of relationships was similar across type of residence subgroups.

Table 16

Intercorrelations of Specific and Overall Satisfactions with Neighborhood

		Intercorrelations Among Aspects							Correlations		
Aspect	S2 S3 S4	S4	S5 S6 S		S7	S7 S8 S9		S10 S11		With Overall Satisfaction	
1. Safety	.49	.52	.48	.42	.25	.43	.39	.27	.27	.29	.57
2. Public Services		.54	.45	.38	.31	.40	.38	.32	.26	.32	.53
3. Appearance			.77	.48	.32	.42	.46	.37	.21	.41	.74
4. Other Dwellings				.50	.30	.44	.44	.33	.20	.38	.69
5. Friendliness					.31	.55	.62	.26	.22	.33	.62
6. Transportation						.33	.45	.34	.23	.26	.44
7. Racial Mix							.55	.30	.23	.33	.56
8. Sense of Community								.32	.16	.33	.60
9. Retail Services									.26	.25	.41
10. Commute Time										.23	.30
11. Parking Availability											.55

#### Notes.

- 1. All correlations are significant at p < .001.
- 2. With pairwise treatment of missing values, Ns for these analyses ranged from 1,383 to 1,424.

Highest intercorrelation (r = .62) was between satisfactions with sense of community and friendliness; lowest intercorrelation (r = .16) was between satisfactions with sense of community and time it takes to get to work. The three aspects having the strongest relationship with overall satisfaction were the appearance of the neighborhood, the condition of other dwellings, and friendliness. The aspect showing the least relationship with overall satisfaction was commuting time.

Table 17 shows the mean satisfaction scores for the various specific elements of the neighborhood domain, broken out by type of housing. There were no surprises. Differences can be accounted for by the trade-offs in characteristics of barracks life versus living in a home, and by on-base versus off-base housing. Time to work ranks first or second on all three types of housing; safety is second for BOQ/BEQ, and third for civilian housing. Parking ranks first for civilian housing, and appearance is second for military housing. Transportation and sense of community rank lowest for all three types.

Table 17

Aspects of Neighborhood Ranked by Mean Satisfaction Score by Where Respondents Were Living

Bachelor Qua	rters	Military Family 1	Housing	Civilian Hou	sing
Aspect	Mean	Aspect	Mean	Aspect	Mean
Commute Time	5.42	Commute Time	5.67	Parking	5.57
Safety	4.93	Appearance	5.19	Commute Time	5.35
Racial Mix	4.62	Public Services	5.16	Safety	5.29
Public Services	4.57	Safety	5.15	Appearance	5.24
Friendliness	4.42	Other Dwellings	5.03	Friendliness	5.15
Other Dwellings	4.42	Parking	5.03	Other Dwellings	5.12
Appearance	4.25	Friendliness	5.02	Public Services	5.11
Parking	4.23	Racial Mix	4.96	Racial Mix	5.08
Transportation	3.95	Retail Services	4.42	Retail Services	4.95
Retail Services	3.85	Community Sense	4.11	Community Sense	4.52
Community Sense	3.43	Transportation	3.70	Transportation	3.91

Although closely linked with type of housing, satisfaction with aspects of the neighborhood tends to be lower among those never having been married and among the junior enlisted personnel.

# **Social Comparisons**

Respondents were asked to compare their present neighborhood to the one they thought they might be living in were they not in the Marine Corps. About half (50.8%) thought their current neighborhood was better, whereas 29.8 percent of them felt the two were about equal. Only 19.4 percent rated their current neighborhood as worse. However, when asked to compare current neighborhood and the one in which they had grown up, respondents were much more negative. Nearly six out of ten (56.5%) of the Marines felt their current neighborhood was worse, and only 21.9 percent felt it was better. In a third comparison, 65.4 percent of those sampled felt that their current neighborhood was about equal to that of their peers; 21.8 percent thought theirs was better, 12.8 percent thought theirs was worse.

There was no clear pattern by type of housing. Marines living in civilian housing were most likely to see their current neighborhood as superior to that of their peers. However, when comparing current neighborhood with the one in which they grew up, civilian housing residents gave their current neighborhood a less favorable rating than did those respondents living in military housing. And, although they were much more negative on comparisons of current neighborhood with either the one in which they grew up or the neighborhoods of their peers, BOQ/BEQ residents were surprisingly more positive than either military or civilian housing residents when comparing their current neighborhood with the one they might be living in were they not in the Marine Corps.

#### Salience

Half (49.8%) of these COMCABEAST Marines stated that their neighborhood was on their mind "seldom," "hardly ever," or "not at all." Three out of ten (25.3%) marked "once in a while,"

whereas 12.4 percent indicated "quite a lot." For a few, neighborhood was on their mind "a great deal" (4.4%) to "almost all the time" (3.1%). On the seven-point scale, the mean response was 4.6. Correlational analysis revealed that those who had their neighborhoods on their mind most often tended also to be the ones least satisfied with their neighborhoods.

## Variables Predicting Positive Assessment of Neighborhood

The combination of factors that predict positive assessment of the neighborhood domain were identified through a series of multiple regression procedures. Because of the varying characteristics of BOQ/BEQ, military housing, and civilian housing which likely affect these assessments, the analyses were conducted separately for each of the three housing type subgroups.

Fourteen variables were entered in a stepwise procedure: 11 facet satisfactions and three comparisons. Tables 18, 19, and 20 show that, in each case, six or seven facet satisfactions account for 70-76 percent of the variance in overall satisfaction, with the comparison factors contributing very little to the correlations. (Only predictors adding a full percentage point or more to the squared coefficient are included in the tables.).

Table 18

Multiple Regression Predicting Bachelor Quarters Residents'

Overall Satisfaction with Neighborhood

Variable	Multiple R	$R^2$	Beta
Satisfaction with appearance	.67	.45	.67
Satisfaction with friendliness	.77	.59	.40
Satisfaction with availability of parking	.80	.63	.23
Satisfaction with transportation	.81	.66	.19
Satisfaction with racial mix	.83	.69	.18
Satisfaction with condition of other dwellings	.84	.70	.17

Table 19

Multiple Regression Predicting Military Family Housing Residents'

Overall Satisfaction with Neighborhood

Variable	Multiple R	$R^2$	Beta
Satisfaction with appearance	.71	.51	.71
Satisfaction with sense of community	.78	.61	.34
Satisfaction with availability of parking	.81	.65	.24
Satisfaction with safety	.82	.68	.20
Satisfaction with friendliness	.83	.69	.14
Satisfaction with while growing up	.84	.70	.11
Social comparison with other Marines	.84	.71	.09

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Table 20

Multiple Regression Predicting Civilian Housing Residents'

Overall Satisfaction with Neighborhood

Variable	Multiple R	$R^2$	Beta
Satisfaction with appearance	.76	.57	.76
Satisfaction with sense of community	.81	.66	.35
Satisfaction with availability of parking	.84	.71	.23
Satisfaction with safety	.86	.73	.21
Satisfaction with friendliness	.86	.74	.13
Social comparison with civilians	.87	.75	10
Satisfaction with retail services	.87	.76	.10

Appearance of the neighborhood and availability of parking figure prominently in overall satisfaction for Marines living in all three types of housing, and also sense of community for those living in military family and civilian housing. Roughly half the variance for all three type residents is accounted for by appearance alone.

Five variables (overall satisfaction, the three comparisons, and domain salience) were tested for their combined effects as predictors of how Marines felt about their neighborhoods, as indicated by scores on the D-T scale. Overall satisfaction with neighborhood by far accounted for most of the variance (45%). Table 21 shows the variables and their order of entry into the equation. In separate analyses for each type of housing, overall satisfaction was the top predictor for all three. In second or third position as a predictor of feelings about the neighborhood was salience.

Table 21

Multiple Regression to Predict Feelings About the Neighborhood Domain--Total Sample

Variable	Multiple R	$R^2$	Beta
Satisfaction with neighborhood overall	.67	.45	.67
Domain Saliency	.68	.47	.13
Comparison with other Marines' neighborhoods	.69	.48	.12
Comparison with neighborhoods while growing up	.70	.49	.09
Social comparison with civilians' neighborhoods	.70	.49	03

### **Summary of the Neighborhood Domain**

Overall satisfaction with neighborhood among COMCABEAST Marines was slightly positive, with a mean (4.9) near the "somewhat satisfied" response. As would be expected, assessments of the neighborhood domain were influenced by type of housing. Again, BOQ/BEQ residents were the least positive in their assessments in almost every case. As was true in the case of residence,

of residence, satisfaction tends to increase with rank group, and married Marines tend to be more satisfied than those never having been married.

Satisfaction ratings were lowest for transportation services and sense of community among all three housing subgroups. Commute time was rated either highest or second.

Respondents comparing their current neighborhoods to those they might be living in were they not in the Marine Corps were fairly positive. By subgroup, BOQ/BEQ residents were actually highest on this measure. Marines in all three types of housing rated their current neighborhoods as worse than those neighborhoods in which they grew up. Comparing current neighborhood with those of their peers, civilian housing residents gave the most favorable rating, BOQ/BEQ residents the least favorable; however, a majority thought their neighborhood and those of their peers were about equal.

Results of a series of multiple regression procedures showed that appearance was the strongest predictor of overall satisfaction. In turn, overall satisfaction was the most powerful predictor of positive feelings about the neighborhood.

# The Leisure and Recreation Domain

We turn our attention now to the domain of leisure and recreation. Supporting a host of industries (resorts, equipment, media, clothing) leisure and recreation have become important activities in the life and life-style of modern men and women. It frequently becomes the focus of comparisons between one's own situation and the situations of other individuals, families, or population subgroups. Thus, leisure and recreation is an activity domain with high potential for influencing a Marine's perceptions of her or his overall quality of life.

In addition to eliciting information on the D-T (feelings) scale, satisfaction scales, and comparison items, this section of the survey also asked respondents to indicate the recreational activities in which they participated, and how often they did so. Subsequently, those who were infrequent users of recreational activities were asked to indicate the reasons for their non-participation.

To make the elicited information more meaningful, analyses in this section sometimes categorize respondents by a combination of marital status (never married, married, divorced/separated/widowed), and age (under 25, 25-35, and 36 and older).

### Affective Evaluation of Leisure Time Activities

Marines at COMCAB EAST seemed relatively content with their recreation. More than half (55.8%) were either "pleased" or "mostly pleased," and 11.1 percent chose the "delighted" response. Only a few (15.9%) felt negative about their leisure and recreation. The mean score of 4.9 equates to a "mostly pleased" response.

Analysis of variance found statistically significant differences by paygrade group (positive feelings tended to increase with rank for enlisted but not officer), race (Blacks and Other were more positive than Whites and Hispanics) and age (positive feelings increased with age). Gender accounted for no significant difference in affective assessment.

### Cognitive Evaluation of Leisure

Measurement in this domain used an overall satisfaction item, plus four items addressing satisfaction with specific aspects (facets) of leisure and recreation. Overall satisfaction had a mean score of 4.2, very close to the neutral point on the scale. Three out of ten (33.4%) responded negatively, another 19.3 percent were neutral, and almost half (47.3%) chose a positive response. Analyses indicated that variance in overall satisfaction showed differences only by rank and age, but not by gender or race, nor by interactions among the variables. Satisfaction increased linearly with age.

Specific facet satisfaction items focused on variety of leisure activities available, cost of leisure activities, facilities provided, and the amount of time available for leisure activities. Table 22 displays correlations among the facet satisfactions and between each facet satisfaction and overall satisfaction with leisure and recreation. At least moderate correlations (.60s-.72) existed among each of the facet and also overall satisfaction items, but not with amount of leisure time available and the other three facet satisfactions (.29-.36).

Table 22

Intercorrelations of Specific and Overall Satisfaction
With Leisure Time

Satisfaction	Ir	tercorrelatio	Correlations with Overall		
Aspect	Sat2	Sat3	Sat4	Satisfaction	
1. Variety	.66	.72	.29	.69	
2. Cost		.67	.36	.65	
3. Facilities			.36	.67	
4. Amount of leisure time				.63	

#### Notes

- 1. All correlations are significant at p < .001.
- 2. With pairwise treatment of missing values, Ns for these analyses ranged from 1,410 to 1,442.

#### Leisure Activities

Marines participating in the survey were asked to indicate how often they participated in each of 28 leisure activities. For clarity of data presentation, responses have been collapsed into three categories: never, seldom, and frequent. Table 23 summarizes the results separately for married and unmarried personnel; shown is the percent of the subgroup in each participation category.

Overall, the patterns for participation in the various activities were similar across subgroups. However, going to bars and clubs was quite a bit more typical of the unmarried Marines. Gardening and fixing things were more heavily participated in by married than by unmarried. These results hold no surprises, especially when one considers the relationship between marital status and type of living quarters.

Table 23

Participation in Leisure Activities by Married and Unmarried Marines

		Married			Not Married	Ī
Activity	Never	Seldom	Frequent	Never	Seldom	Frequent
Active sports	12.8	37.5	49.6	10.6	32.5	56.9
Working out, running	2.8	15.8	81.3	3.1	18.9	78.0
Swimming	25.6	65.4	9.0	28.1	59.6	12.2
Watching sports events	17.1	35.0	47.9	14.2	29.5	56.3
Golfing	62.6	28.0	9.4	63.4	28.0	8.6
Tennis and racquet sports	57.5	32.8	9.7	54.3	33.6	12.1
Sailing	89.3	9.7	.9	85.6	13.6	.8
Outdoor activities (e.g., camping)	29.3	60.0	10.7	35.1	54.4	10.5
Fishing, boating	25.4	52.0	22.6	33.5	50.7	15.8
Dining out	1.4	40.4	58.2	4.7	28.8	66.5
Picnics, pleasure drives	8.2	56.4	35.4	16.9	46.9	36.2
Going to the movies	10.8	67.3	21.9	6.4	56.8	36.8
Going to clubs, bars	36.3	50.8	12.9	8.8	31.2	60.0
Time with friends, relatives	1.9	39.9	58.2	3.1	21.1	75.8
Club meetings, activities	54.8	34.9	10.3	58.1	31.4	10.5
Church activities	37.9	38.5	23.6	45.9	40.1	14.0
Playing cards, indoor games	15.5	51.5	33.1	17.6	48.0	34.4
Classes or lectures	40.3	43.3	16.3	39.1	43.4	17.6
Concerts, plays, etc.	54.3	44.8	.9	38.5	57.7	3.8
Museums, exhibits, etc.	40.4	57.5	2.1	50.9	46.2	2.9
Gardening and yard work	12.5	22.5	65.0	65.1	22.8	12.1
Making and fixing things	6.3	39.8	53.9	42.8	38.8	18.4
Hobbies, musical instrument	21.2	41.6	37.2	28.3	40.6	31.1
Volunteering	41.1	47.6	11.3	48.5	42.8	8.6
Shopping (except groceries)	5.2	47.0	47.8	7.1	45.9	47.0
Reading	5.0	31.0	64.0	7.1	35.3	57.6
Watching TV, video games	1.3	12.5	86.2	2.7	16.6	80.7
Listening to music	0.9	9.3	89.8	0.5	4.1	95.3

Note. Many respondents skipped items in the leisure activity participation section. This resulted in blank responses, for example 121 married and 90 unmarried skipped sailing. This wide range in the number of missing responses across items could be taken as evidence that people were not just skipping the whole section, but rather were selectively picking items to respond to. It is possible that these missing responses should have been included in the "never" category but they have instead been excluded from computation of percentages.

### Reasons for Non-Participation in Leisure Activities

Marines who had not recently participated in a particular leisure activity were asked to indicate why they had not. They could choose from several response alternatives: "not available," "inadequate facilities," "too expensive," "low priority," and "not interested." Table 24 shows the frequencies for their responses.

Table 24

Reasons for Non-Participation in Leisure Activities

	Not	Inadequate	Too	Low	Not
Activity	Available	Facilities	Expensive	Priority	Interested
Active sports	7.1	7.5	2.8	56.7	25.9
Working out, running	2.4	16.1	1.2	58.2	22.1
Swimming	10.0	22.7	.6	40.1	26.6
Watching sports events	10.4	4.6	3.3	40.4	41.4
Golfing	1.4	1.9	9.9	14.8	72.0
Tennis and racquet sports	1.7	7.0	2.2	22.2	66.9
Sailing	7.4	3.0	16.6	14.3	58.7
Camping, hiking, and outdoor activities	5.2	13.1	6.3	42.4	33.0
Fishing, boating	3.5	7.2	14.9	38.9	35.4
Dining out	.9	12.9	63.3	19.4	3.5
Picnics, pleasure drives	6.2	10.9	10.3	54.5	18.2
Movies	1.4	3.9	58.8	24.3	11.6
Clubs, bars	1.8	8.1	22.0	21.1	47.1
Time with friends, relatives	18.5	5.0	14.0	50.5	12.0
Club meetings, activities	5.4	1.9	1.3	27.2	64.2
Church activities	3.1	4.4	.5	30.8	61.2
Playing cards, indoor games	1.6	3.2	.5	48.5	46.2
Classes, lectures	7.3	4.6	8.7	31.0	48.5
Concerts, plays	19.4	9.9	18.8	20.0	31.9
Museums, exhibits	31.8	13.2	5.1	20.0	29.9
Gardening, working in yard	32.9	9.2	2.6	21.1	34.2
Making and fixing things	28.6	12.9	7.6	27.0	23.9
Hobbies, painting, musical instrument	8.8	5.7	12.1	35.9	37.5
Volunteering	4.3	3.0	1.8	38.9	52.1

With only a few exceptions, lack of interest or low priority accounted for most non-participation in the various activities (in the great majority of the items, these two response combined to 60 percent or more). Dining out and shopping were among the exceptions; in their case, cost was the most commonly cited reason for non-participation. Lack of availability was cited for museums, gardening and fixing things. Cost appeared to be a more significant problem for the married personnel, who more often cited that reason for non-participation, particularly in the case of golfing, sailing, clubs, concerts, dining out, going to movies and shopping.

### **Social Comparisons**

When asked to compare their current leisure with what they thought their leisure would be like in civilian life, respondents strongly favored civilian leisure time (64.4%). Only 7.5 percent felt that leisure time as a civilian would be less enjoyable, and about one-fourth (28.1%) felt it would be about the same. Those never married tended to favor civilian leisure (80.5%) more than their

married counterparts (56.2%). There was a significant but slightly negative (-.08) correlation between comparison of current leisure with potential leisure as a civilian, and overall domain satisfaction with leisure, suggesting that, as expected, those Marines who felt that civilian leisure time would be less enjoyable, were more satisfied with their current leisure time.

A second comparison was made, this one between current leisure and leisure at other places where the individual had been stationed since joining the Marine Corps. Results were quite negative (47.9%), and only 24.5 percent choosing more enjoyable at current station.

#### Salience

Salience of leisure and recreation was moderately high, with a mean score in the "quite a bit" (3.1) range of the scale. Significant but weak correlations were found between time spent thinking about leisure and feelings and overall satisfaction, indicating a slight tendency for those with leisure least on their mind to have more positive feelings about, and greater overall satisfaction with, the way that they spend their leisure time.

### Variables Predicting Positive Assessment of Leisure and Recreation

Stepwise multiple regression procedures revealed that satisfaction with variety and the amount of leisure time were the best predictors of overall satisfaction with leisure and recreation for both married and unmarried Marines. Tables 25 and 26 provide summaries of the analyses (only measures contributing at least a one percent increase in the accounting for variance are shown). Comparison measures were the poorest predictors of domain satisfaction, and contributed nothing to increasing accountable variance.

Table 25

Multiple Regression Predicting Married Marines'
Overall Satisfaction With Leisure Time

Variable	Multiple R	$R^2$	Beta	
Satisfaction with variety of activities	.68	.47	.68	
Satisfaction with amount of leisure time	.82	.68	.47	
Overall feeling about leisure time	.84	.70	.19	
Satisfaction with facilities provided	.85	.72	.22	
Satisfaction with cost of activities	.86	.73	.14	

Table 26
Multiple Regression Predicting Unmarried Marines'
Overall Satisfaction With Leisure Time

Variable	Multiple R	$R^2$	Beta
Satisfaction with variety of activities	.70	.48	.70
Satisfaction with amount of leisure time	.82	.68	.47
Satisfaction with facilities provided	.84	.71	.26
Overall feeling about leisure time	.86	.74	.18
Satisfaction with cost of activities	.87	.75	.15

Overall satisfaction and the facet satisfactions were used in multiple regression procedures with feelings about leisure as the dependent variable. For both married and unmarried Marines, only about 30 and 27 percent, respectively, of the variance could be accounted for. In each case overall domain satisfaction accounted for almost all of that percentage by itself. Refer to Tables 27 and 28 for summaries of these regressions.

Table 27

Multiple Regression Predicting Married Marines'
Feelings About Leisure Time

Variable	Multiple R	$R^2$	Beta	
Overall satisfaction with leisure time	.54	.29	.54	
Satisfaction with variety of activities	.54	.30	.09	

Table 28

Multiple Regression Predicting Unmarried Marines'
Feelings About Leisure Time

Variable	Multiple R	$R^2$	Beta
Overall satisfaction with leisure time	.50	.25	.50
Satisfaction with variety of activities	.51	.26	14
Satisfaction with amount of leisure time	.52	.27	.11

# Summary of the Leisure and Recreation Domain

Responses to the questions in this section of the survey show that the Marines at COMCABEAST tended to feel fairly positively about their leisure. Positive feelings increased with

Blacks were more positive than were Whites. Overall satisfaction with leisure and recreation was close to neutral, neither satisfied nor dissatisfied. With only a few exceptions (e.g., dining out and shopping, because of cost) personal interest and preference account more for non-participation than any other reason. Not surprisingly, single Marines frequent the bars and clubs more than their married counterparts. Most of the women and men in the sample felt their leisure time would be more enjoyable if they were civilians. About half of them felt leisure time at current station was the same or more enjoyable than previous stations.

## The Health Domain

Because it exerts profound effects on all other areas of a person's life, health is perhaps one of the central contributors to overall quality of life. However, it may be that those who are young and those who are fit take their health for granted, whereas those who have lost their health or suffer from impairment are most keenly aware of the effects of health on QOL.

The United States has been called a health-conscious society--even if the prescriptions for a healthy life-style are honored more in the breach than in practice. The fitness aspect of health, at least, has always been a part of life in the Marine Corps. Because of the stringent entrance requirements and the extant fitness programs that are characteristic of service as a Marine, health issues were not expected to be a problem for survey respondents. That expectation was generally supported by the data.

### Affective Evaluation of Health

Eight out of ten Marines in the COMCABEAST sample (80.8%) reported feeling "pleased" to "delighted" about their health. Another 8.4 percent felt "unhappy" to "terrible" about their health, whereas 10.8 percent chose a neutral response. Subgroup comparisons revealed only two significant differences: positive feelings about health increased linearly with rank grouping, and by marital status--married more positive than single. No significant differences were found for race or gender.

Most of these Marines (79.1%) had attained a First Class score on their most recent physical fitness test (PFT), and less than one percent (.6%) had failed. The mean number of days missed from work in the past year due to illness or injury was 3.6.

More than seven out of 10 respondents (72.0%) were non-smokers. Significant differences were found between smokers and non-smokers in terms of feelings about this domain, with non-smokers feeling better about their state of health. Significant differences also existed between feelings about health and PFT scores, with feelings increasing in positive aspect linearly with PFT score, from failure to First Class.

### Cognitive Evaluation of Health

Six facet satisfaction and one overall satisfaction items were used in the cognitive measurement of satisfaction with health. Overall satisfaction with health correlated positively with the affective measure described previously (r = .67, p < .000). The mean response to the overall satisfaction item was 5.42, corresponding to "somewhat satisfied" on the seven-point scale. Analyses found that only 10.3 percent of the Marines sampled indicated dissatisfaction with their health, whereas 79.9 percent expressed some degree of satisfaction.

Marines were asked to indicate their satisfaction with six specific aspects of their health: weight, energy level, sleeping patterns, endurance, medical care, and dental care. Table 29 depicts the intercorrelations among these facet satisfactions. Energy level and endurance were most highly correlated with overall satisfaction with health. For this sample of Marines, mean satisfaction

scores were highest for overall satisfaction with health (5.42) and endurance (5.03). Showing the lowest mean satisfaction level was medical care (4.34).

Table 29

Intercorrelations of Specific and Overall Satisfactions with Health

Specific Satisfactions	Sat1	Sat2	Sat3	Sst4	Sat5	Sat6	Overall Satisfaction with Health
1. Weight		.53	.27	.45	.16	.12	.44
<ol><li>Level of energy</li></ol>			.51	.68	.25	.16	.63
3. Sleep habits				.46	.24	.20	.45
4. Endurance					.20	.17	.64
<ol><li>Medical care</li></ol>						.59	.33
6. Dental care							.21

#### Notes.

- 1. All correlations are significant at p < .0001.
- 2. Pairwise deletion of missing cases resulted in n = 1,419 to 1,424.

### **Assessment of Medical and Dental Care**

Unlike the items which elicited perceptions about personal health, questions concerning medical and dental care asked the respondent to evaluate services provided by others. Mean satisfaction with medical care was 4.34, and for dental care it was 4.52; both are lower than the mean overall satisfaction with health, which was 5.42.

Nearly all (84.5%) of those sampled lived within 20 minutes of the nearest military medical facility, and 97.9 percent were within a 40-minute drive. Analysis of variance revealed that overall satisfaction with health was not related to the time it took to get to the nearest military medical facility.

Those who had dependents were asked several additional questions: (1) whether they carried supplemental CHAMPUS coverage; (2) the type of medical insurance or medical care their dependents used most often; (3) their satisfaction with medical and dental care received by their dependents; and (4) whether any of their dependents had special medical needs.

One-third (31.0%) had supplemental CHAMPUS insurance coverage. Frequency analyses showed that military medical facilities were used most often (58.0%), followed by CHAMPUS (35.4%). Very few respondents used CHAMPUS Prime (1.0%), group HMO (.6%), group fee-for-service policies (.3%), private HMO (.4%), or private fee-for-service (1.5%). Analyses of variance revealed that no significant effects on satisfaction with either dependent medical or dental care could be attributed to type of medical facilities or insurance coverage for dependents, although mean satisfaction for medical care was higher for military medical facilities (4.18) than for CHAMPUS (3.87); and also for dependent dental care, military facilities (4.04) over CHAMPUS (3.86).

Slightly less satisfaction was expressed by these Marines for dependent medical care than for the medical care they themselves received. The same relationship held true in the case of dental care.

Respondents with dependents were asked whether any of those dependents had special medical needs. Of the 19.0 percent of respondents having dependents with special medical needs, half of them indicated a spouse, and the other half indicated a dependent child. Marines having dependents with special medical care needs were significantly less satisfied than other Marines with both the medical and dental care their dependents received.

#### Salience

One-third (37.9%) of the Marines surveyed reported that their health was on their mind "quite a bit" to "all the time." Another 27.3 percent answered with the response "once in a while," and 34.8 percent said "seldom" to "not at all."

On the face of it, these figures indicate a rather heavy concern with health issues, that is, high salience for this domain, which most often would tend to be associated with health problems. As is true for Americans in general, Marines without health problems tend to show little concern for health issues. However, it may be conjectured that what is driving these figures higher is not concern for health at a global level, but a more specific concern for fitness, something very much on the minds of all Marines, and critical to the organization itself.

# **Social Comparisons**

Comparing their current health with what their health would be if they were a civilian, half of them (49.8%) felt the two were about the same; 23.1 percent thought it would be worse, 27.1 percent thought it would be better. Comparing their own health to that of other Marines, 43.8 percent thought themselves to be healthier, 11.2 percent thought they were less healthy than their contemporaries, and 45.1 percent felt about equal. Analyses of variance found no significant effects on comparison with civilians for smoker status but did for PFT score-first class PFT scorers felt that their health as civilians would be worse. Both smoker status and PFT score significantly affected comparison with other Marines, smokers and lower scoring individuals tending to rate their own health lower by comparison.

# Variables Predicting Positive Assessment of Health

A stepwise regression was used to identify the combination of factors best predicting overall satisfaction with health. Included in the analysis were: the six facet satisfactions, rank, saliency, and social comparison measures. For these Marines, satisfaction with endurance was the top predictor of overall satisfaction with health, accounting, by itself, for 41 percent of the variance. Other important predictors were level of energy (an additional 8% of the variance) and comparison with other Marines (an additional 4%).

Another stepwise regression was conducted to determine the best predictors of positive affective assessment of health. With respect to the D-T health domain measure, overall satisfaction with health was the strongest predictor, accounting for nearly 46 percent of the variance; saliency

was second, accounting for an additional 2 percent of the variance, and comparison with other Marines was third, accounting for another one percent). Results of the regressions are found in Tables 30 and 31.

Table 30

Multiple Regression Predicting Satisfaction With Health

Variable	Multiple R	$R^2$	Beta In
Satisfaction with endurance	.64	.41	.64
Satisfaction with energy	.70	.49	.37
Social comparison with other Marines	.73	.53	.23
Saliency	.75	.57	.21
Satisfaction with medical care	.76	.59	.14
Social comparison with civilians	.77	.59	10
Satisfaction with sleep	.77	.60	.09

Table 31

Multiple Regression Predicting Feelings About Health

Variable	Multiple R	$R^2$	Beta In	
Overall satisfaction with health	.68	.46	.68	
Saliency	.69	.48	.15	
Social comparison to other Marines	.70	.49	.15	
Social comparison to other civilians	.71	.50	10	
Satisfaction with endurance	.71	.50	06	
Satisfaction with sleep	.71	.51	.07	

### **Summary of the Health Domain**

Few of the Marines at COMCABEAST (8.4%) reported feeling negative about the state of their health. In fact, eight out of ten (80.8%) said they were "pleased" to "delighted" about their health. There were no subgroup differences for gender or race; positive feelings about health increased linearly with rank grouping. As would be expected, non-smokers and higher performers on the PFT tended to feel better about their state of health.

Mean overall satisfaction with health was 5.42, with 79.9 percent expressing some degree of satisfaction with their health. Energy level and endurance were most highly correlated with overall satisfaction.

Mean satisfaction with both medical care (4.34) and dental care (4.52) was moderate. There was no relationship between driving time to nearest military medical facility and overall satisfaction with health.

In this sample of COMCABEAST Marines, one-third carried CHAMPUS supplemental insurance. For dependent health care, military medical facilities were used most often, followed by CHAMPUS. Satisfaction with dependent medical and dental care was higher for military facilities than for CHAMPUS. No relationship was found between overall satisfaction and source of treatment received by dependents. Respondents expressed somewhat less satisfaction with medical care for their dependents than for themselves.

The best predictor of overall satisfaction with health was satisfaction with endurance. Best predictor of positive affective evaluation of personal health was overall satisfaction with personal health.

# The Friends and Friendships Domain

For many, friendships and other interpersonal relationships contribute greatly to life's meaning and satisfaction, and form an important part of an individual's social support mechanism. Service in the Marine Corps potentially has dual and somewhat contradictory effects in this domain. The nature of the work impels close interactions and interdependencies, whereas periodic relocation exposes the individual Marine to many new acquaintances; that same mobility, however, may prove inimical to long-term, deep, and lasting relationships.

# Affective Evaluation of Friends and Friendships

The great majority (70.3%) of Marines in the COMCABEAST sample expressed positive feelings about their friendships; 31.4 percent were "mostly pleased," another 31.4 percent were "pleased," and 7.4 percent said they were "delighted." Only 10.5 percent selected a negative response, and 19.2 percent were "neither happy nor unhappy."

Neither tenure in the Marine Corps nor months at COMCABEAST was significantly related to affective evaluation of friendships. There were no subgroup differences by race, gender, marital status, or age.

### Cognitive Evaluation of Friends and Friendships

Four facet satisfaction items and one overall satisfaction item were used for the cognitive assessment in this domain. Facet satisfactions included: amount of time spent socializing with friends, number of Marine Corps friends, number of civilian friends, and support and encouragement received from friends. Mean overall satisfaction was 5.25, in the "somewhat satisfied" range. A positive response was chosen by 72.6 percent of the respondents, with only 9.1 percent choosing a negative.

With respect to facet satisfactions, Marines were most satisfied with support and encouragement received from friends, with a mean score of 5.18; number of Marine friends followed with a mean score of 5.09. Support and encouragement received from friends was most closely correlated with overall domain satisfaction (r = .77, p = .000). Intercorrelations among the facet satisfactions, and the correlation of each facet satisfaction with overall satisfaction are shown in Table 32.

Table 32

Intercorrelations of Specific and Overall Satisfaction
With Friendships

		Intercor	relations	Correlations with Overal Satisfaction	
Specific Satisfaction		Sat2	Sat3		
Amount of time you socialize with friends		.56	.43	.51	.65
Number of Marine Corps friends			.41	.31	.66
Number of civilian friends				.51	.54
Support and encouragement received from friends	•				.77

#### Notes.

- 1. All correlations are significant at p < .0001.
- 2. With pairwise treatment of missing values, n for these analyses ranged from 1,403 to 1,415.

#### **Characteristics of Friends**

Half of the Marines in the sample (51.8%) said their close friends were mostly fellow Marines at COMCABEAST; 21.3 percent said most of their close friends were civilians back home. Overall satisfaction with this area of life was highest for those whose closest friends were in the COMCABEAST area (both civilians and fellow Marines). Similarly, feelings about friendships were most positive for respondents whose close friends (Marines and civilians) were in the local area.

Three out of four respondents (74.2%) said they had friends locally with whom they could discuss personal matters. However, that leaves a sizable percentage who do not have this important social support. And, indeed, the two groups differed significantly on both affective and cognitive evaluations of friendships. Those who had friends in the local area with whom they could discuss personal matters had a mean score of 5.26 on feelings about friendships (D-T scale), whereas the other group had a mean of only 4.33. Differences between the two groups were similar with respect to overall satisfaction with friendships, where the group means were 5.49 and 4.55, respectively. The differences are graphically illustrated in Figure 1.

Those Marines having close friends locally with whom they could discuss personal matters were asked to describe those friends. By far the largest number (60.9%) said those friends were fellow Marines with whom they interacted socially on a regular basis. Both married and unmarried respondents said that most of the time spent with friends was at their own or their friend's residence.

Between Marines who did and did not have friends locally with whom they could discuss personal matters, there were no differences by race, rank, marital status or gender.

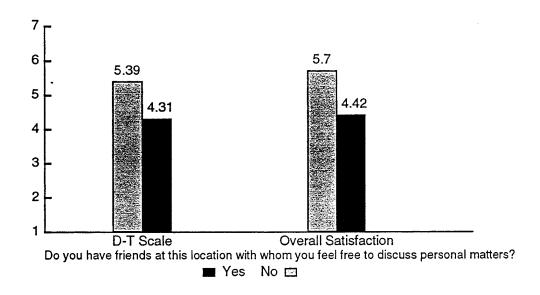


Figure 1. The effect of having a friend with whome to disucss personal matters on summary evaluation of friendships.

### **Social Comparisons**

When asked whether it was easier to make friends as a Marine or as a civilian, 41.2 percent said it was about the same; 28.0 percent thought it was harder, 30.8 percent easier. There were no subgroup differences by marital status, rank or race; but female Marines said it was easier than did males.

Respondents were also asked to make a comparison between themselves and other Marines on number of friends. About half (51.1%) of the respondents said they had about the same number of friends as their contemporaries, 30.8 percent said fewer and 18.1 percent said they had more.

#### Salience

With a mean of 4.20, salience was moderate, near the midpoint of the scale. One-fourth of the Marines in the sample (27.1%) said they had friends on their mind "quite a bit" to "almost all the time." Nearly four out of ten (38.7%) answered "once in a while," and 34.2 percent said "seldom" to "not at all." Salience, that is, having friends on one's mind, was hardly correlated with affective evaluation of this domain (feelings about friends and friendships) (.06) and cognitive evaluation (overall satisfaction with friends and friendships) (.04).

# Variables Predicting Positive Assessment of Friends and Friendships

Stepwise multiple regression procedures were used to identify the combination of factors that would best predict positive affective and cognitive assessments of this domain. Variables included facet satisfactions, comparisons, salience, and rank.

With respect to overall satisfaction, the four facet satisfactions clearly were the best predictors. Comparisons, rank, and salience accounted for little of the variance. In turn, overall satisfaction with friends and friendships was the single best predictor of positive feelings about this domain, with the comparison factors adding little to the strength of the prediction. Tables 33 and 34 summarize the results of the regressions.

Table 33

Multiple Regression Predicting Overall Satisfaction
With Friends and Friendships

Variable	Multiple R	$R^2$	Beta In
Satisfaction with support and encouragement received	.77	.59	.77
Satisfaction with number of Marine Corps friends	.83	.69	.36
Satisfaction with amount of time socializing with friends	.85	.72	.23
Satisfaction with number of civilian friends	.85	.73	.09

Table 34

Multiple Regression Predicting Feelings About Friends and Friendships

Variable	Multiple R	$R^2$	Beta In	
Overall satisfaction with friend and friendships	.64	.40	.64	
Comparisonother Marines	.65	.42	.14	
Comparisoncivilian	.66	.43	11	

# Summary of the Friends and Friendships Domain

The majority of these COMCABEAST Marines (70.3%) felt positive about their friendships. A slightly higher percentage (72.6%) expressed overall satisfaction with this area of their lives. Support and encouragement received from friends most closely correlated with overall satisfaction, and, of the four facet satisfactions, that one received the highest mean satisfaction score.

Half of those in the sample had for their closest friends fellow Marines at COMCABEAST, and 74.2 percent of the respondents had friends in the local area with whom they could discuss personal matters, usually at their own or their friend's residence. Most felt that making friends as a Marine and as a civilian had about equal difficulty or that it was easier as a Marine. Half said they had about as many friends as did other Marines.

This domain showed moderate salience. The four facet satisfactions were the best predictors of overall satisfaction, and overall satisfaction was the best predictor of positive feelings about friends and friendships.

# The Marriage and Intimate Relationships Domain

Without question, intimate relationships, including particularly marriage, hold a central position in the lives of most individuals. In addition to exerting powerful influences on perceptions of Quality of Life in general, the quality of those relationships, and satisfaction or dissatisfaction with them, often have profound effects on other domains of life, quite often the workplace.

An additional variable was created to make the analyses more relevant to current social realities. Most analyses for this section of the questionnaire were conducted separately for married Marines, for those involved in an intimate relationship, and for those who were not involved. Marines not involved in an intimate relationship were not asked some of the questions, for obvious reasons.

Within the total sample, 62.4 percent were married. Of those unmarried, 16.7 percent were involved in an intimate relationship, whereas 20.9 percent were not. An overwhelming percentage (84.2%) of the uninvolved had never been married; separated, divorced, and widowed accounted for the other 15.8 percent of them. In terms of the total sample, 76.2 percent of the uninvolved were E-2 to E-4s, 74.6 percent less than 25 years old. Mean age for the uninvolved subgroup was 23.4, compared with a mean of 26.6 for the entire sample.

The rank group having the youngest members had also the highest percentages of non-involvement. The E-2 to E-4s had 30.4 percent not involved in an intimate relationship. They also had the highest percentage of members who had never been married (51.4%). By gender, male Marines indicated that 63.3 percent were married, and 15.5 percent had some other intimate relationship; female Marines indicated 48.1 percent married, and 37.0 percent some other intimate relationship. By race, the percentages uninvolved were fairly similar, Other (29.7%), Hispanic (22.8%), Whites (21.2%) and Blacks (17.7%).

# Affective Evaluation of Marriage and Intimate Relationships

Asked to indicate their feelings about their marriages or intimate relationships, two-thirds of these COMCABEAST Marines (64.7%) answered in positive terms, i.e., "mostly pleased" to "delighted"; those feeling "mostly unhappy" to "terrible" totaled 21.0 percent. The sample mean response was 4.94, nearly "mostly pleased."

Significant subgroup differences were found. With respect to age, the youngest respondents had the lowest mean score on the D-T scale. Whites were least happy about their intimate relationships, Blacks the happiest. Positive affective evaluation increased linearly with age groups, but gender differences were not significant. As might be expected, married individuals were most positive about their intimate relationships, those involved somewhat less so, the uninvolved least. The married were also more pleased with their relationships than were the formerly married or those never having been married.

Differences were also very apparent among the various involvement subgroups. Mean response for affective evaluation was 5.43 for married Marines, compared to 4.87 for single, involved; more than a full point below them were the single, uninvolved, with a mean of 3.46. The uninvolved group had 50.4 percent feeling negative about their relationships; in contrast, three out of four of

of four of the married (78.4%), and 65.2 percent of the single involved expressed positive feelings about their relationships. The formerly married who were involved in an intimate relationship had 39.8 percent in the pleased response categories (with a mean of 3.99). Those never having been married and not currently involved were also quite unhappy (with 43.5% giving negative responses, mean of 4.07).

Whereas it could be conjectured that length of time in a relationship might have an effect on feelings about that relationship, neither for the married nor for the unmarried involved respondents was there any significant relationship between length of the relationship and affective evaluation of the relationship using the D-T scale.

# Cognitive Evaluation of Marriage and Intimate Relationships

Six facet satisfactions (love and understanding, communication, the way in which conflicts are resolved, partner's support for military career, compatibility of interests, and the sexual aspect of the relationship) and one measure of overall satisfaction were used in the cognitive evaluation. Eighty-two percent (81.9%) of the married Marines chose a positive response for the overall satisfaction item; the unmarried involved Marines had even more in that category, 91.9 percent. Mean satisfaction scores were 5.67 for the married, and 6.19 for the single involved.

Intercorrelations among the various facet satisfactions varied from two highs of .84-.85 (between love and understanding and communication, and between communication and conflict resolution) and a low of .50 between partner's support for military career and the sexual aspect of the relationship.

All intercorrelations were positive and significant (p = .000). Each of the facet satisfactions correlated positively with overall satisfaction. Most highly correlated was love and understanding (r = .84), whereas partner's support for military career was lowest (r = .64). Table 35 shows the intercorrelations among the facet satisfactions, as well as the correlation between each facet and overall satisfaction.

Table 35

Intercorrelations of Specific and Overall Satisfaction
With Marriage/Intimate Relationship

	Specific Satisfactions						Overall Domain	
Aspect	Sat1	Sat2	Sat3	Sat4	Sat5	Sat6	Satisfaction	
Love and understanding		.84	.80	.66	.72	.70	.84	
2. Communication			.85	.60	.71	.68	.82	
3. Conflict resolution				.63	.69	.65	.77	
4. Support for military career					.58	.50	.64	
5. Compatibility of interests						.66	.75	
6. Sexual aspect							.83	

Note. All correlations are significant at p < .0001.

Subgroup analyses revealed differences between the facet satisfaction responses of the married and the involved Marines. As can be seen in Table 36, the mean responses of these two subgroups differ significantly on all items except partner's support for military career. With the exception of that one element, the single but involved are more satisfied than the married on all facet satisfaction items. However, the mean responses indicate that members of both groups are at least somewhat satisfied with all of the separate elements.

Table 36

Mean Ratings of Satisfactions With Marriage/Intimate
Relationship by Involvement Status

Satisfaction	Married Respondents			Invo	<del>- '</del>		
	n	M	SD	n	M	SD	t
Love and understanding	866	5.57	1.60	210	5.94	1.31	-3.12*
Communication	865	5.34	1.66	210	5.72	1.44	-3.09*
Conflict resolution	863	5.28	1.62	209	5.74	1.38	-3.75**
Support for military career	863	5.57	1.63	209	5.54	1.61	.27
Compatibility of interests	863	5.46	1.54	208	6.06	1.14	-5.29**
Sexual aspect	863	5.55	1.74	206	6.23	1.34	-5.23**
Overall domain satisfaction	863	5.67	1.57	210	6.19	1.10	-4.54**

<sup>\*</sup>p < .01.

Analysis by length of time in the relationship showed that, whereas less than 17 percent of the married Marines had been in a relationship less than one year, fully half (50.6%) of the unmarried-involved had relationships of less than one year.

### **Social Comparisons**

All respondents, regardless of relationship category, were asked to compare their current relationship situation to the one they might be enjoying as a civilian. Very few (7.1%) compared their current relationship situation favorably. "About the same" was the response of 37.0 percent, whereas 55.9 percent thought their relationship situation would be better if they were civilians.

There were several subgroup differences. Junior enlisted and junior officers had the highest mean scores, and, closely related, mean scores decreased with age. (The higher the mean score, the more the individual thinks things would be better in civilian life.) Whites and Hispanics scored higher on average than Blacks or Others, and the mean score for males was significantly higher than that of the females. The comparison was most favorable to the Marine Corps on the part of the married, least favorable among the single, never married. Single Marines, both involved and not involved in intimate relationships at the time of the survey, felt more strongly than married Marines that their relationship situation would be better if they were civilians.

In a second comparison, this time between their own relationship situation and those of their Marine peers, 44.9 percent said the two were about the same; 14.2 percent thought theirs was

<sup>\*\*</sup>p < .001.

worse, 40.9 percent thought theirs was better. E-2 to E-4s compared themselves least favorably with their peers in this regard, senior officers most positively. Comparisons of self and contemporaries were increasingly positive with age. Those who were formerly married compared their situation least favorably, whereas single, never married were more positive, currently married most positive. The married Marines were also more positive in comparing their current situation with that of their peers than either the unmarried involved or unmarried not involved. Neither race nor gender had significant effects on this comparison.

#### Salience

Marines were asked how often marriage or intimate relationships had been on their mind lately. From one sixth of those in the sample who were married (15.5%), the answer was "almost all the time." Approximately equal percentages were recorded for "a great deal" (21.5%), "quite a bit" (20.9%), and "once in a while" (19.6%). For singles involved in an intimate relationship, salience was even higher: 79.8 percent answered in the "quite a bit" to "almost all the time" categories. Even for those not involved in an intimate relationship at the moment, salience was high, with 64.3 percent choosing one of the top three responses. A weak positive correlation was found between evaluations of this domain (both affective and cognitive) and salience.

Subgroup comparisons on this measure revealed no significant differences by race or gender. There were, however, differences by age, and by age-associated variables of rank, marital status, and relationship status. Salience decreased with age. Junior enlisted tended to have relationships on their mind more than senior enlisted, senior officers more than either junior or warrant officers. Those never married had the highest salience, followed by those previously married, with those married being the lowest, those involved but not married had the highest salience, followed by those not involved, with married again being lowest on salience.

### Variables Predicting Positive Assessment of Marriage and Intimate Relationships

Stepwise regression was used to identify the combination of variables that best predicted positive assessment of the marriage and intimate relationships domain. Variables included six facet satisfactions, comparisons, time in the relationship, and salience. The analyses were conducted separately for those married and those single but involved in an intimate relationship.

With respect to overall satisfaction with marriage, four facet satisfactions accounted for 87 percent of the variance. As can be seen in Table 37, love and understanding by itself accounted for 78 percent; satisfaction with the sexual aspect of the relationship added another 5 percent. Communication and compatibility of interests together accounted for another four percent.

Somewhat less of the variance was explained by the candidate variables in the case of single Marines involved in an intimate relationship (see Table 38). In this case also, four factors, again all facet satisfactions, together accounted for approximately 74 percent of the variance, with the most powerful predictor being the sexual aspect of the relationship.

Table 37

Multiple Regression Predicting Overall Satisfaction
With Marriage

Variable	Multiple R	$R^2$	Beta In	
Love and understanding	.88	.78	.88	
Sexual aspect	.91	.83	.32	
Communication	.93	.86	.30	
Compatibility of interests	.93	.87	.17	

Table 38

Multiple Regression Predicting Overall Satisfaction
With Intimate Relationship

Variable	Multiple R	$R^2$	Beta In	
Sexual aspect	.75	.56	.75	
Love and understanding	.83	.70	.43	
Support for military career	.85	.73	.20	
Communication	.86	.74	.15	

In predicting positive affective assessment in this domain, five factors accounted for 76 percent of the variance for the married personnel. The strongest predictor was overall satisfaction (accounting by itself for 70 percent of the variance) followed by love and understanding.

Much less of the variance was accounted for by the candidate variables in the case of the single, involved Marines. The best predictor (overall domain satisfaction) accounted for only 26 percent of the variance. Adding in comparison with fellow Marines, comparison with civilians, and five other variables accounted for another 16 percent. Evidently, positive assessment in this domain by the single involved respondents depended on other factors not considered in the regressions. Tables 39 and 40 summarize the regressions for affective assessment.

Table 39

Multiple Regression Predicting Feelings and Marriage

Variable	Multiple R	$R^2$	Beta In .84	
Overall satisfaction with marriage	.84	.70		
Love and understanding	.85	.73	.34	
Saliency	.86	.75	.15	
Compared to Marines	.87	.75	.10	
Interests	.87	.76	14	

Table 40

Multiple Regression Predicting Feelings About
Intimate Relationship

Variable	Multiple R	$R^2$	Beta In
Overall satisfaction with intimate relationship	.51	.26	.51
Compared to Marines	.56	.31	.24
Compared to civilians	.60	.35	21
Communication	.62	.38	.20
Saliency	.63	.39	.12
Length of time in relationship	.64	.40	.10
Interests	.64	.41	12
Support for military career	.65	.42	.11

#### Summary of the Marriage and Intimate Relationships Domain

Principal subgroups used for the analyses in this domain were married, involved in an intimate relationship, and uninvolved. The uninvolved made up 20.9 percent of the sample. They were mostly young, junior enlisted and officer personnel, the overwhelming majority of whom had never been married.

About two-thirds of the respondents felt positive about their relationship, whereas about one in five felt unhappy with their relationship situation. Younger Marines were lowest in affective assessment. Blacks had the highest mean score on the D-T scale for this domain. Married Marines felt better about relationships than did those not having a relationship. Length of time in the relationship seemed to make little difference in feelings about the relationship.

With respect to overall satisfaction in this domain, eight out of ten chose responses on the positive end of the scale. The facet satisfaction most closely correlated with overall satisfaction was satisfaction with the love and understanding received.

# The Relationships with Children Domain

A Marine's performance at work and overall quality of life in general both can be severely affected by that individual's relationships with her or his children. Whereas this has always been true, the breakdown of the typical American family pattern, the dramatic increase in the number of single-parent families, and the often turbulent relations between children and parents during times of rapid social change, all conduce to a heightened interest in this domain.

Because of the many concerns and issues that confront single parents, the analyses for this domain were conducted separately in several areas for single parents and parents with partners. Single parents constituted only 7.3 percent of the sample from COMCABEAST. However, their unique concerns, and the fact that many individuals endure single parenthood for some time during their lives, make the information contained in this section of increased relevance.

In this sample, almost all single parents were found among senior (50.0%) and junior (43.3%) enlisteds. Single parenthood was most likely among Blacks (19.6%), much less so among all other race/ethnic groups (5-6%). Average age of the single parents was 27.4, compared with an average of 26.6 for the sample as a whole. Of those with children from previous marriages (10.9 percent of the sample), 28.4 percent had full custody of all the children, 5.8 percent had full custody of some of the children, 38.7 percent had shared custody, and 27.1 percent had no custody. Single parenthood characterized 18.1 percent of the females in the sample, 6.6 percent of the males.

#### Affective Evaluation of Relationships with Children

Because of varying custody arrangements, respondents were asked to indicate how they felt about the children living with them, and also how they felt about those who were not. About half (50.4%) of the Marines in this sample from COMCABEAST had no children living either in or away from the home.

Of those having children living with them, 54.0 percent were "pleased" or "mostly pleased" about their relationships with those children; 25.0 percent marked "neither happy nor unhappy," 13.8 percent were "mostly unhappy," and 5.7 percent felt "unhappy" or "terrible" about the relationships in question. With respect to those not having children living with them, 78.0 percent chose the "pleased" response, with each of the other responses showing relatively equal frequencies at 3-5 percent.

Further analyses showed that neither race nor gender was significantly related to respondents' feelings about relationships with children who were living with them. Feeling worst about these relationships were senior officers, whereas junior enlisted and junior officers felt best about them. Younger Marines tended to feel slightly better about relationships with children who were living with them. Average scores on the D-T scale were more positive for those persons who were involved or not involved in an intimate relationship than for married persons. Married respondents were also less happy about these relationships with children in the home than were divorced, separated, or widowed, and those who had never been married were most positive. Single parents felt better about relationships with children who were living at home than did married parents.

For the subgroup having children who were not living with them, rank accounted for no significant differences in feelings (affective assessment). Age groups again differed, with those youngest being most positive. Hispanics were more positive than Whites, and Blacks were least positive. The married were most positive, widowed, separated, and divorced the least, with those who had never been married in the middle. By relationship status, married were most pleased, those not involved in an intimate relationship the least. Married parents felt significantly better about their relationships with children living away from home than did single parents. Female parents were more positive than male parents.

# Cognitive Evaluation of Relationships with Children

Cognitive measurement was accomplished using one overall satisfaction and five facet satisfaction items. More than eighty percent (83.9%) of the Marines responding said they were "somewhat satisfied" to "completely satisfied" overall. Neutral responses were made by 16.1 percent, and those choosing "somewhat dissatisfied" to "completely dissatisfied" comprised only 10.7 percent of the sample. Significant differences were found for those who were married being more satisfied than those not married (involved, not involved or previously married). Parental status also accounted for significant differences, with married parents showing more overall satisfaction with relationships with children to a statistically significant degree than single parents. Rank, race, sex and age accounted for no subgroup differences.

Table 41 shows the intercorrelations among the facet satisfaction items, plus the correlation of each facet satisfaction with overall satisfaction. The strongest intercorrelation was between satisfaction with the quantity and quality of time spent with children (r = .53); lowest correlation was between availability of activities and the education received by the children (r = .19). Most strongly correlated with overall satisfaction was quality of time spent with the children (r = .65). Least correlated with overall satisfaction was availability of activities.

Table 41

Intercorrelations of Specific and Overall Satisfactions
With Relations With Children

						Overall Domain
Specific Satisfactions	Sat1	Sat2	Sat3	Sat4	Sat5	Satisfaction
Quantity of time spent	<u>~_</u>	.53	.42	.32	.20	.46
2. Quality of time spent			.33	.26	.20	.65
3. Military environment				.49	.27	.31
4. Availability of activities					.19	.20
5. Education						.25

Note. All correlations are significant at p < .0001.

Married respondents had significantly higher levels of satisfaction for four of the five facet satisfaction items (all but education received), and for overall satisfaction. Nearly half the married (42.9%) were dissatisfied with the amount of time spent with their children; 69.0 percent of the singles were dissatisfied. With respect to quality of time spent together, 17.6 percent of the married

were dissatisfied, 41.0 percent of the single. Dissatisfaction with the military environment was relatively close for marrieds (28.3%) and singles (31.6%), as was dissatisfaction with activities available (31.0% for married, 35.1% for single). Smaller percentages (19.9%) of the married expressed dissatisfaction with the education their children received, versus 7.5 percent of the singles.

Most married (70.2%) and single (71.4%) parents thought they would be able to spend more time with their children if they were civilians. Nearly six out of ten (57.2%) married parents and 70.7 percent of single parents thought their relationships with their children would be better if they were civilians.

Overall, satisfaction with education their children were receiving was moderate--about half of both married (53.1%) and single (47.5%) parents were satisfied. By far, most sent their children to public schools (64.2%). In a distant second place were Department of Defense schools at 20.5 percent, followed by church school (7.0%), private day school (2.2%) and other (6.2%). Subgroup comparisons showed that the highest percentage for satisfaction with education received by their children was expressed by parents whose children went to DoD (84.6%) or church (80.8%) schools followed by private day school (62.5%) and public school (61.2%).

Three additional items addressed satisfaction with child care issues: cost of care, qualifications of the care provider, and safety of the child. Three out of four (74.7%) were satisfied to some degree with the qualifications of their care provider, and only 5.7 percent expressed any dissatisfaction. Similar response patterns existed for safety of the child, with 77.2 percent expressing satisfaction, 7.9 percent dissatisfaction. Cost was another matter, with 31.8 percent being dissatisfied, and another 23.1 percent neutral. T-tests revealed that differences between single and married parents on these three items were not significant. Mean ratings of satisfaction on these three items are shown in Table 42.

Table 42

Mean Ratings of Satisfactions With Child Care Issues

Issue	n	М	SD
Satisfaction with qualifications of provider	371	5.61	1.34
Satisfaction with cost of child care	368	4.28	1.81
Satisfaction with safety of child while in child care	368	5.58	1.38

Almost all parents (90.0% of the married, 83.3% of the single) indicated they had child care needs for their youngest child. By far the greatest percentage of those married with children (70.1%) indicated that it was their spouse who cared for their youngest child, with small percentages distributed throughout the other response alternatives. For single parents, "other" came in highest with 22.9 percent. Relative or older sibling accounted for 10.4 percent. Although the category was single parents, one out of six (16.7%) chose "spouse" as their response. It can only be conjectured that they meant either ex-spouse or their partner in a marital-like relationship.

Asked what their most critical child care requirement was, married parents most often chose "occasional baby-sitter" (23.3%), followed by "access to care at any time" (10.4%), and "all-day care for pre-schoolers" (12.1%). Most critical need sighted by single parents was "other" (16.2%); "all-day care for pre-schoolers" (12.1%) and "access to care at any time" (10.1%).

Because military parents are subject to being away from home for extended periods of time, respondents were asked two additional questions: (1) If they had to be away from their children for six months or more, who would care for their children; and (2) How certain they were that that person would adequately care for their children). The two subgroups differed significantly on the first question (p = .000). For the married parents, "spouse" was the most common answer by far (96.6%). For single parents, the responses were more evenly distributed, with "immediate family member" receiving 30.2 percent of the responses, "spouse" (again, probably ex-spouse or partner) 29.2 percent, "other family member" 11.5 percent, and "friend or neighbor" 4.2 percent; "other" was chosen as a response by 25.0 percent.

#### **Social Comparisons**

Respondents were asked whether their relationship with their children would be better or worse if they were civilians. About forty percent (39.7%) thought the two were about equal, whereas 58.3 percent thought those relationships would be better if they were civilians. Junior enlisted compared their current relationships more negatively (i.e., better as a civilian) than did the other rank groups; and females more than males. Negative comparisons of current relationship decreased with age. Those never having been married were more likely to respond negatively about current relationships with their children than those who are or were formerly married; married respondents were least negative about current relationships with their children. Single parents were more negative than married parents. Race accounted for no statistically significant subgroup differences.

Comparing their own situations to those of other Marines, 46.8 percent felt that the two were about the same, 42.6 percent felt their own were better. Race, gender, and age accounted for no significant difference on this item. Senior officers and enlisted felt better about their own situations than did junior officers and enlisteds respectively. Married respondents compared themselves most favorably, followed by involved, then not involved. Similarly, married were more positive than those previously or never married. Finally, married parents compared their own situation more favorably than did single parents.

#### Salience

Parents were asked how often their relationships with their children had been on their mind lately. For married parents, the most frequent responses were "quite a bit" (31.1%) and "a great deal" (26.1%); for single parents, it was almost all the time (37.4%) and a great deal (33.3%).

# Variables Predicting Positive Assessment of Relationships with Children

The relative strength of a number of potential predictors of affective and cognitive evaluation of this domain was determined through a multiple regression procedure. Variables included the facet satisfactions, satisfaction with care givers, salience, and the two comparisons.

Together, nine factors accounted for 67 percent of the variance in overall satisfaction. The most potent predictor was satisfaction with quality of time spent with children. The results of the regression are shown in Table 43.

Table 43

Multiple Regression Predicting Overall Satisfaction in the Children Domain

Variable	Multiple R	$R^2$	Beta
Satisfaction with quality of time	.59	.35	.59
Relations with children not living with me	.71	.51	.41
Satisfaction with education	.76	.58	.31
Compared to other Marines	.79	.62	.24
Satisfaction with amount of time	.80	.63	.14
Satisfaction with cost of child care	.80	.64	10
Qualifications of person caring for children	.81	.65	.12
Compared to civilians	.81	.66	.14
Safety	.82	.67	12

Prediction of the affective assessment of this domain using the variables provided by the survey was weak. With respect to feelings about children living with the respondent, even 11 variables together accounted for only 49 percent of the variance. Top predictors, although very weak, were comparison with other Marines and overall domain satisfaction.

More of the variance could be accounted for in predicting feelings toward children not living with the respondent. Eight variables together accounted for 63 percent of the variance. Top predictors were children from previous marriages (a negative correlation), safety and number of children. Tables 44 and 45 summarize the results of the regression for affective assessment, for children living with the respondent and for children not living with the respondent, respectively.

Table 44

Multiple Regression Predicting Feelings About Relations
With Children Living With the Respondent

	Multiple		•••
Variable	R	R2	Beta
Compared to other Marines	.43	.19	.43
Overall satisfaction about relationship with children	.50	.25	.26
Compared to civilians	.56	.32	.29
Satisfaction with quality of time	.59	.35	24
Qualifications of person caring for children	.61	.37	.17
Time with children	.64	.41	23
Relations with children from previous marriage	.65	.42	.14
Satisfaction with education	.67	.44	.19
Military environment	.68	.47	20
Satisfaction with activities available	.69	.48	.17
Safety	.70	.49	12

Table 45

Multiple Regression Predicting Feelings About Relations
With Children Not Living With the Respondent

Variable	Multiple R	$R^2$	Beta	
Relations with children from previous marriage	.67	.45	67	
Safety	.70	.49	.20	
Number of children	.72	.52	.15	
Overall satisfaction with relationship	.73	.54	.15	
Satisfaction with quality of time	.76	.57	25	
Satisfaction with activities available	.76	.59	.18	
Satisfaction with cost of child care	.78	.61	18	
Saliency	.79	.63	12	

## Summary of the Relationships with Children Domain

About half the respondents (50.4%) indicated they were "pleased" or "mostly pleased" about their relationships with their children who were living with them. An even higher percentage (78.0%) indicated they were "pleased" with their relationships with the children who were not living with them.

More than eight out of ten (83.9%) said they were somewhat to completely satisfied in this domain. Of the several facet satisfactions, satisfaction with quality of time spent with children was most closely linked to overall satisfaction. Least correlated with overall satisfaction was satisfaction with availability of activities. Many of the respondents, both married (42.9%) and single parents (69.0%) expressed some degree of dissatisfaction with the amount of time they spent with their children, and both single (71.4%) and married (70.2%) parents thought they would be able to spend more time with their children if they were civilians.

Overall satisfaction with the schools their children were attending was moderate. Those utilizing DoD or church schools showed the highest satisfaction, followed by those using private day schools and public schools.

Married parents most often indicated that it was their spouse who cared for the children day to day, and who would also be providing care during long-term absences such as deployments. The responses in both areas by single parents showed much more variation, and single parents were less confident of the care their children were and would be receiving.

Nearly six out of ten respondents (58.3%) thought their relationships with their children would be better if they were civilians. Comparing their own situation with that of other Marines, 46.8 percent felt the two were about equal.

# The Relationships with Other Relatives Domain

Relationships with family members other than spouse and children at times can be very supportive and rewarding for an individual, at other times, sources of additional stress and irritation. One might hazard a guess that the absence of supportive relationships with those other family members, or the presence, perhaps of stressful relationships with them, may prove to have even more pronounced effects on single Marines, those who have no spouse (or significant other) or children.

For purposes of this survey, "relatives" included brothers and sisters, parents, grandparents, inlaws, and other close relatives. Asked about the distance of their nearest relatives from their duty station, 4.0 percent of the Marines in the sample said they had relatives in the local (COMCABEAST) area, 3.0 percent had relatives within 100 miles, whereas for 26.1 percent of those responding, their nearest relative was more than 1000 miles distant.

#### Affective Evaluation of Relationships with Other Relatives

Only 13.7 percent of these COMCABEAST Marines indicated they felt "mostly unhappy" to "terrible" about relationships with their other relatives. The same percentage (13.7%) chose a neutral response. However, the majority of respondents felt positive about this domain, as evidenced by the percentages of responses in the "mostly pleased" (23.1%), "pleased" (34.0%) and even the "delighted" (15.5%) categories. Mean response on this item was 5.18, in the "mostly pleased" range.

By subgroup analyses, positive feelings increased with rank, and decreased for those with the greatest distance from their relatives. Females were more positive than males. Whites were least positive among race groups. Those few (3.2%) who grew up with a parent in the Marine Corps were less positive than those whose parents were in no service or were in another service. There were no differences by age or marital status.

#### Cognitive Evaluation of Relationships with Other Relatives Domain

Measures of overall satisfaction and satisfaction with four specific aspects of the domain were used in the cognitive evaluation. Mean response to the overall satisfaction item was 5.51. Frequency analyses showed that eight out of ten Marines in the COMCABEAST sample (79.4%) indicated some degree of satisfaction in this domain, with only 9.7 percent of the respondents choosing a negative response. Not surprisingly, overall satisfaction correlated positively with the affective evaluation discussed above (r = .55, p = .000).

Subgroup comparisons revealed that only gender accounted for significant differences in mean response, with females indicating higher satisfaction than males.

Facet satisfactions included amount of contact, how well relatives get along with each other, support by relatives for respondent's military career, and relatives' respect for the respondent's independence. Intercorrelations among the items are shown in Table 46. The strongest intercorrelation was between support for military career and relatives' respect for respondent's independence; weakest was between relatives' support for respondent's independence and amount

of contact with relatives. As shown in Table 46, each of the four facet satisfactions correlated positively with overall satisfaction, and in the .50s, except for amount of contact (.36).

Table 46

Intercorrelations of Specific and Overall Satisfactions
With Relations With Relatives

Specific Satisfactions	Sat1	Sat2	Sat3	Sat4	Overall Satisfaction with Relations with Relatives
1. Amount of contact	7/	.17	.20	.12	.36
2. Ability to get along			.45	.50	.55
3. Support for military career				.63	.53
4. Respect for independence					.58

#### Notes.

- 1. All correlations are significant at p < .0001.
- 2. Pairwise deletion of missing cases resulted in n = 1,408 to 1,415.

Relatives' respect for respondent's independence showed the highest mean score for satisfaction (5.88), followed by relatives' support for respondent's military career (5.71), how well relatives get along with each other (5.28) and amount of contact with relatives (3.80)

## **Social Comparisons**

Well more than half the Marines sampled (57.9%) felt their relationships with other relatives would be better if they were civilians. Thirty-four percent (34.0%) thought they would be about the same. Less than one in ten (8.1%) thought those relationships would not be better if they were civilians. Junior enlisted and the youngest Marines were most negative, as were those Marines whose parents were not in any service. Negative responses also increased with distance of nearest relatives. Marital status, gender and race made no difference.

#### Salience

Respondents were asked how often their relationships with other relatives had been on their mind lately. Relatively high salience was found for this domain, with many respondents choosing responses of "quite a bit" (22.1%), "a great deal" (10.6%) and "almost all the time" (6.1%). Approximately one-third of the sample (33.1%) marked "once in a while."

Salience decreased with increased rank and age. Whites were lowest among race groups. Married Marines tended to think of other relatives less often than single Marines, whether the latter were involved in an intimate relationship or not. Likewise, married showed less salience in this domain than formerly married, whereas highest salience was shown by those who had never been married. Salience tended to increase with the distance of other relatives from the respondent, although not in a completely linear fashion. Neither gender nor having grown up in a military family seemed to make a difference.

Salience showed significant but weak relationships with both the affective and the cognitive evaluation of this domain. Table 47 summarizes the correlations.

Table 47

Correlations of Salience Variables with Relatives Summary Evaluations

Summary Evaluation	Saliency
D-T affective scale	.14*
Overall domain satisfaction	.08*

# Variables Predicting Positive Assessment of Relationships with Other Relatives

Stepwise regression was used to identify the combination of factors that contributed to overall domain satisfaction and to the affective evaluation of quality of life in this domain. Five variables together accounted for approximately 56 percent of the variance in scores on overall satisfaction, with satisfaction with other relatives' respect for the respondent's independence, and feelings about relationships with other relatives contributing most strongly to the prediction. Table 48 depicts the results of the regression analysis.

Table 48

Multiple Regression Predicting Overall Satisfaction With Relatives

Variable	Multiple R	$R^2$	Beta In
Respect for independence	.57	.33	.57
Overall feelings about relationships with relatives	.69	.47	.41
How well relatives get along	.72	.52	.27
Amount of contact	.74	.55	.18
Support for military career	.75	.56	.12

In the regression to determine the relative strength of potential predictors of scores on the D-T scale, less of the variance could be accounted for. Overall satisfaction and amount of contact together accounted for nearly all 34 percent of the variance. Table 49 contains the summary of this regression.

Table 49

Multiple Regression Predicting Feelings About Relationship with Relatives

Variable	Multiple R	$R^2$	Beta In	
Overall satisfaction with relationships with relatives	.55	.31	.55	
Amount of contact	.58	.33	.17	
How well relatives get along	.58	.34	.10	

#### Summary of the Relationships with Other Relatives Domain

Most of these COMCABEAST Marines provided positive assessments--both affective and cognitive--of this domain. Few subgroup differences were found with respect to either of these overall assessments.

Relatives' respect for the respondent's independence and overall feelings were most highly correlated with overall satisfaction.

Six out of ten felt that relationships with their relatives would be better if they were not in the Marine Corps. Younger Marines, junior enlisteds and those whose relatives were farthest away tended to feel this way more than their older, higher ranking contemporaries, or those with relatives in the nearby area.

Relatively high salience was found for this domain. However, salience, that is, thinking often of relatives, showed only a weak correlation with feelings about this domain and overall satisfaction in it.

# The Income and Standard of Living Domain

To most people, probably the first thing that comes to mind when quality of life is mentioned in one's financial resources. In fact, income and standard of living are often confused, at times being treated as alternative terms for the same thing, and sometimes being used to indicate quality of life itself. In a sense, of course, income is one of the easiest components of overall quality of life to express quantitatively, a fact which may lead to its pseudo synonymity with QOL. In the military, actual compensation and allied benefits vary according to a number of factors: rank, tenure, marital status, and, to some degree, location and work assignment.

## Affective Evaluation of the Income and Standard of Living Domain

For the sample as a whole, the mean response to this item was neutral (4.01). About a third of the sample (34.8%) chose the negative response alternatives. Another 23.7 percent chose the neutral response. Only 41.5 percent of the Marines in this sample from COMCABEAST felt positive about their standard of living.

Married Marines effectively evaluated this domain more positively than did those who had formerly been married or had never been married. And married respondents were more positive than their unmarried counterparts, either those involved in an intimate relationship or those uninvolved. No clear relationship existed between race, gender or number of children, and feelings about this domain.

Positive feelings toward this domain of QOL increased in linear fashion with both age and rank. Obviously, one would suspect that the actual income of the respondent would be closely related to feelings about QOL; actual income as a Marine, of course, is directly related to rank (and somewhat to tenure), and rank is moderately and positively correlated with age (r = .50). To follow up on this, Pearson correlations were run between feelings about the income and standard of living domain and three variables. Affective evaluation correlated positively with rank (r = .35), age (r = .26), and time in service (r = .25). When controlling for age, rank correlates with feelings about this domain at r = .24; controlling for rank, age correlates with feelings about this domain at r = .07.

Rank groups differed significantly on feelings about this domain of QOL. The E-2 to E-4s had a mean score of 3.58 on the D-T scale, slightly below the midpoint. Affective evaluation increased in a positive direction with rank, with means being 4.29 for senior enlisted, 5.30 for warrant officers, 5.14 for junior officers, and 5.40 for senior officers.

Of the Marines sampled, most (71.3%) had no second job, and were not looking for one. Another 19.1 percent did not have a second job but were trying to find one. Only 9.6 percent were augmenting their income through a second job, working from less than 10 to more than 30 hours per week. Those having second jobs most often cited needing money (71.1%) as the reason, followed by enjoyment of work (13.3%). Marines having the most negative feelings were those looking for a job, followed by those working 21 or more hours per week.

Spouses contributed to the family income in 55.0 percent of the cases, most commonly up to 40 percent of the income. Marines with military spouses had the most positive feelings about this domain; those with unemployed spouses who were actively seeking a job were the least positive.

Evaluations by single parents and married Marines on unaccompanied tours (temporarily or permanently, by choice or because of billet requirement) were lower than the married parents who were accompanied by their dependents. There were only 110 geographical bachelors in the sample, too few to justify subgroup analyses on that variable.

## Cognitive Evaluation of Income and Standard of Living

Cognitive measurement of this domain used one overall satisfaction item and six facet satisfaction items: money available for essentials, for extras, and for savings, and satisfaction with car, household furnishings, and what can be provided for the children. Cognitive evaluation (overall satisfaction) correlated positively with affective evaluation (feelings, the D-T scale) (r = .65). Mean overall satisfaction was 3.81, slightly below the midpoint of the scale. Those dissatisfied (47.1%) outnumbered those who were satisfied (40.7%).

A number of significant subgroup differences were found, with most means below the midpoint of the scale for overall satisfaction. Mean cognitive evaluations (overall satisfaction) increased linearly with rank, from a low of 3.41 to a high of 5.20 and with age. And mean satisfaction was higher for females (4.28) than for males (3.77). With respect to relationship status, married Marines were most satisfied (3.93), those single but involved next (3.68), and the uninvolved singles were least satisfied (3.54). And the married were also more satisfied than those formerly or never married. Those accompanied by all dependents were more satisfied than those accompanied by none or just some of their dependents. There were no differences by race or number of children.

Table 50 shows the intercorrelations among the facet satisfactions and also the correlation between each facet satisfaction and overall satisfaction. Highest intercorrelation (r = .77) was between satisfaction with money available for extras and satisfaction with money available for savings; lowest (r = .32) was between satisfaction with money available for savings and satisfaction with car. Correlating most strongly with overall satisfaction was satisfaction with money available for extras (r = .81). Considering only those Marines with children, overall satisfaction was strongly and positively correlated with satisfaction with what could be provided for the children.

In the area of facet satisfactions, satisfaction with car had the highest mean score (5.00), whereas satisfaction with money available for savings had the lowest (3.06).

Respondents were asked to report on five indicators of financial hardship with respect to their current command: letter of indebtedness; repossession, bankruptcy, crisis loan from a military relief organization, and trouble over child support. About fourteen percent (14.4%) of the respondents had suffered one or more of those hardship events. Frequency analyses revealed that 4.1 percent of the respondents had received a letter of indebtedness, 1.5 percent had suffered a repossession, 1.2 percent had filed bankruptcy, 10.0 percent had received a crisis loan, and 2.5 percent had experienced trouble over child support payments. As expected, younger Marines in lower paygrades (E-3 and E-4, 60.6%) were overrepresented in the group having had financial problems.

Table 50
Intercorrelations of Specific and Overall Income/Standard of Living Satisfactions

Specific Satisfactions	Sat1	Sat2	Sat3	Sat4	Sat5	Sat6	Overall Domain Satisfaction
1. Money for essentials		.68	.52	.36	.41	.54	.65
2. Money for extras			.77	.38	.45	.60	.81
3. Money for savings				.32	.39	.53	.74
4. Car					.47	.45	.43
5. Household furnishings						.58	.51
6. Provide for children							.67

#### Notes.

- 1. All correlations are significant at p < .0001.
- 2. Pairwise deletion of missing cases resulted in n = 969 to 1,418.

#### **Social Comparisons**

Marines at COMCABEAST were asked to compare their present financial situation to the one they would probably be experiencing if they were civilians, and also to compare their present financial situation with that of other Marines of the same paygrade. Approximately one-fourth of the sample (24.8%) thought they were worse off financially than they would be as civilians; however, 53.1 percent thought they were better off, and 22.1 percent felt the two situations were approximately equal.

Subgroup differences were found for rank, with junior enlisted comparing their current situation most favorably, warrant officers least favorably; however, there was not a linear relationship between rank and comparison score. As to race, Whites made the most favorable comparison, Blacks the least. Men felt they were better off than civilians with respect to financial situation more than did women. The comparisons grew less favorable with increasing age. The single (involved and uninvolved) Marines compared their current financial situation more favorably than did their married counterparts. Marines who had never been married or were formerly married made more favorable comparisons than those currently married.

Responses on the second comparison clustered near the scale's midpoint; 46.5 percent saying they and other Marines of the same paygrade were about equal financially, 13.6 percent stating they were a little worse off, 21.3 percent stating they were a little better off. Feeling better off increased with rank; and women felt better off than men. Race and age accounted for no subgroup differences. Relationship status made a difference, with married comparing their current financial situation to that of other Marines of the same paygrade most favorably, over involved and not involved, and also over those formerly married and those never having been married.

#### **Salience**

Salience for the income and standard of living domain was very high. Of the total sample, 21.6 percent reported that their financial situation was on their mind "almost all the time"; 23.7 percent

said "a great deal of the time," and 27.8 percent said "quite a bit." The response alternatives of "seldom" (4.1%), "hardly ever" (3.2%), and "not at all" (2.0%) showed negligible frequencies.

Salience did show variation by subgroup. Junior enlisteds had income and standard of living on their minds more than senior enlisteds. Higher salience was shown by males than females. Salience decreased linearly with age. Neither relationship nor race accounted for significant differences on this variable; but by marital status, salience was highest for those formerly married and least for those married.

As shown in Table 51, salience correlated positively with both the score on the D-T scale, and with the score on overall domain satisfaction. As positive feelings about income and standard of living, and overall satisfaction with them increase, less time is spent thinking about them.

Table 51

Correlations of Salience Variables with Income/Standard of Living Summary Evaluations

Summary Evaluation	Saliency
D-T affective scale	.41
Overall satisfaction with income	.34
n = 969  to  1,408.	
p < .0001.	

## **Utilization of Base Exchange and Commissary**

Respondents were asked how much the base exchanges and the commissary helped them to save money and to make ends meet financially. Sixty percent of the Marines (60.1%) indicated "a little" to "a great deal" of help for the exchange, and a greater percentage (71.4%) for the commissary.

Asked where they shopped for food, 8.0 percent said "only at the commissary," 26.3 percent said "mostly at the commissary," 27.7 percent said "mostly at civilian stores," and 12.1 percent said "only at civilian stores"; another 25.8 percent marked the "50-50" response. Three out of four shopped mostly (52.5%) or only (23.0%) at civilian stores for clothing and personal and household items, whereas a scant 0.8 percent shopped only at the exchange, 3.9 percent mostly at the exchange, and 19.8 percent 50-50 at the exchange and civilian stores.

# Variables Predicting Evaluation of Income and Standard of Living

Stepwise regression was used to measure the relative importance of factors that conduce to overall satisfaction in this domain. Regressions were run separately for Marines without and with children. For those without children, four of the six facet satisfactions plus salience together accounted for 74 percent of the variance: satisfaction with money available for extras, savings, essentials and household furnishings.

In the regression for those who were married and had children, an additional variable was added: satisfaction with what can be provided for the children. It emerged as the second most potent predictor variable, behind satisfaction with money available for extras, and ahead of satisfaction with money available for savings. Together, these three variables accounted for 73 percent of the variance.

A third regression was run to measure the strength of variables contributing to the prediction of positive feelings about this domain. Overall satisfaction was the most potent predictor of scores on the D-T scale. Four other variables combined with overall satisfaction to account for 55 percent of the variance: comparison of current financial situation with what it would be if a civilian (a negative correlation), rank, and satisfaction with money available for household furnishings and for extras. Tables 52, 53, and 54 summarize the results of the regressions.

Table 52

Multiple Regression Predicting Overall Satisfaction With
Income for Marines Without Children

Variable	Multiple R	$R^2$	Beta In
Money available for extras	.81	.65	.81
Money available for savings	.83	.69	.29
Money available for essentials	.84	.71	.21
Money available for household furnishings	.85	.73	.15
Saliency	.86	.74	.10

Table 53

Multiple Regression Predicting Overall Satisfaction With Income for Marines With Children

Variable	Multiple R	$R^2$	Beta In
Money available for extras	.79	.63	.79
Money available for children	.84	.71	.38
Money available for savings	.85	.73	.23
Saliency	.86	.74	.13
Money available for essentials	.86	.75	.10

67

Table 54

Multiple Regression Predicting Feelings About Income

Variable	Multiple R	$R^2$	Beta In
Overall satisfaction with income	.69	.47	.69
Income comparison to civilians	.71	.50	20
Money available for household furnishings	.72	.52	.15
Rank	.73	.54	.12
Money available for extras	.74	.55	.14

#### Summary of the Income and Standard of Living Domain

Both affective and cognitive evaluations had mean scores near or below the midpoint (4.0) of their scales, 4.01 and 3.81, respectively. As would be expected, feelings about income and standard of living vary with rank and age, and positive evaluation increased linearly with both age and rank. Cognitive evaluation differences by subgroup were similar.

Only 9.6 percent of those sampled were holding second jobs, with another 19.1 percent actively searching for one. Spouses contributed to the family's income in 55.0 percent of the cases.

Most closely correlated with overall domain satisfaction was satisfaction with money available for extras. Income and standard of living showed very high salience. Both the commissary and the exchange helped about 60 to 70 percent of the Marines, although neither received an exceptionally strong endorsement. Adverse financial events had occurred for 14.4 percent of the respondents.

In social comparisons, 53.1 percent thought they were better off financially than they would be as civilians, and 46.5 percent felt they were about as well off as their Marine peers.

# The Work Domain

Work remains, for many (some would say most) people, the domain most central to their identity, self-regard, and the meaning they find in life. Even in an age when the work ethic has supposedly declined in importance, it remains true that nine out of 10 individuals, when asked who they are, will also say what they do! Work is second only to family--and sometimes not second-when it comes to influencing an individual's perceived quality of life. And, in fact, work directly or indirectly influences almost all of life's other domains, whether because of compensation, time demands, occupational status, or whatever. Certainly, with respect to members of the U. S. Marine Corps, work spreads its effects throughout the lifespace.

#### Affective Evaluation of Job in the Marine Corps

Of the COMCABEAST Marines sampled, 27.5 percent felt unhappy to some degree about their jobs; a larger percentage (48.0%) felt pleased to some degree, and another 24.5 percent said they were "neither happy nor unhappy." At 4.29, the mean response was right at the scale's midpoint, and the response most often chosen was the neutral one. Nine percent (5.6%) felt "terrible" about their Marine Corps job, but 4.7 percent said they were "delighted" with theirs.

Subgroup analyses showed that positive feelings about job increased in linear fashion with age, and higher ranking individuals, both enlisted and officer, were more pleased than their more junior counterparts. Race and gender differences were not significant. The job was more positively evaluated by Marines who were married than by those who were single, whether the latter were involved or uninvolved. The same situation held true for married versus formerly and never married.

This domain's affective evaluation used a second measure, an organizational commitment scale. The scale included 11 items, and response alternatives were anchored with 1 (strongly disagree) to 7 (strongly agree). Mean response was 3.86, and the modal response was 4.0; both are at or near the scale's midpoint, and the distribution of scores was quite normal. Race made no significant difference, however, women scored significantly lower than men. Commitment scores grew more positive linearly with age and rank. With respect to relationship status, married were more positive than singles, whether the latter were in an intimate relationship or not. By marital status, married scored higher on organizational commitment than did those never married, whereas those formerly having been married scored lowest. Commitment and feelings about this domain (using the D-T scale) correlated positively (r = .54).

Respondents were asked what, in their opinion, was the single best thing about being a Marine. The most popular response was "chance to serve country" (22.3%), followed by "being one of the few and the proud" (20.5%), and "training and personal development" (17.7%). "Job security" was chosen by few respondents (10.2%), as was "pay and benefits" (4.5%), and "retirement options" (5.6%). Table 55 shows the percentages of respondents choosing each of the response alternatives to the "one best thing" item. Further analysis revealed that higher organizational commitment was reported by those Marines who had chosen "training and personal development" (highest mean score, 4.62), followed by those choosing "adventure and excitement" (4.54), and "being one of the few and the proud" (4.37).

Table 55

Respondents' Perceptions of "The Best Thing
About Being a Marine"

Response Option	Percent of Respondents
A chance to serve your country	22.3
Being one of "the few and the proud"	20.5
Training and personal development	17.7
Job security	10.2
Adventure and excitement	6.9
Pay and benefits	5.6
Retirement options	4.5
Other	12.2

## Cognitive Evaluation of Job in the Marine Corps

One overall satisfaction item and 11 facet satisfaction items were used in the cognitive evaluation of this domain. The mean response on overall satisfaction was 4.59, a little above the scale's midpoint, and somewhat higher than the mean response on the D-T scale (affective evaluation). Some degree of satisfaction with their job was indicated by 59.8 percent of the respondents. With 15.7 percent choosing a neutral response, that left 24.6 percent voicing some degree of dissatisfaction.

With respect to the facet satisfaction items, highest mean satisfaction was recorded for amount of responsibility had on the job (4.95), followed by feeling of accomplishment (4.79); lowest satisfaction was with pay and benefits (3.55) and opportunity for personal growth and development (3.98).

Intercorrelations among the facet satisfaction items were all positive, and ranged from a high of .72 (between amount of challenge and feelings of accomplishment), to a low of .20 (between peers and co-workers, and amount of job security). The facet satisfaction most closely correlating with overall satisfaction was feeling of accomplishment (r = .69). Least related to overall satisfaction was amount of job security (.33). Table 56 summarizes the intercorrelations among the facet satisfactions and shows the correlation between each facet satisfaction and overall satisfaction.

Table 56

Correlation Matrix for Job Satisfaction Measures

	Intercorrelations Among Specific Satisfactions					_		Correlations				
Job Related Satisfaction Measures	S1	<b>S</b> 2	S3	S4	<b>S</b> 5	<b>S</b> 6	<b>S</b> 7	\$8	<b>S</b> 9	S10	S11	With Overall Satisfaction
1. Peers and co-workers		.33	.48	.20	.38	.48	.36	.37	.46	.47	.40	.51
2. Pay and benefits			.32	.33	.42	.30	.30	.28	.30	.34	.31	.40
3. Support, guidance from supervisor				.29	.46	.63	.38	.38	.72	.54	.43	.59
4. Amount of job security					.43	.29	.25	.23	.27	.28	.23	.33
5. Personal growth on job						.54	.56	.52	.52	.53	.46	.65
6. Respect and fair treatment							.45	.45	.70	.58	.50	.67
7. Amount of challenge								.72	.46	.52	.55	.67
8. Feelings of accomplishment									.48	.54	.56	.69
9. Leadership										.63	.51	.67
10. Feedback											.54	.67
11. Amount of responsibility												.69

#### Notes.

- 1. All correlations are significant at p < .0001.
- 2. With pairwise treatment of missing values, n for these analyses ranged from 1,395 to 1,523.

Overall satisfaction was strongly and positively correlated with affective evaluation (r = .70). Therefore, subgroup differences on overall satisfaction were expected to be similar to those found on affective evaluation. Mean overall satisfaction scores increased linearly with rank and age, and there were no significant race or gender differences. In terms of relationship status, overall satisfaction with job was higher for the married, lowest for those not involved in a relationship; married were also more satisfied than formerly married, whereas those never married scored lowest.

#### Marines' Descriptions of Their Jobs

Respondents were asked to indicate how long they had been on their present assignment. The mean time on assignment was 20.09 months, and the range was from zero to 98 months. However, it must be noted that 15.2 percent of those sampled (n = 226) failed to respond to this item. There was only a very weak relationship between time at present assignment and feelings about the job (r = -.08) or with overall satisfaction with job (r = -.07).

Number of hours worked each week was slightly negatively correlated with affective (r = -.10) but not cognitive evaluation. That is, the more hours the respondents worked, the less happy they tended to be with this domain of QOL. Marines in the sample reported working hours per week ranging from 24 to 120. Although 1.9 percent said they worked in excess of 80 hours per week, such is not likely, nor is it likely that 3.1 percent worked less than 40 hours. The fault may lie with the survey item itself, and the unclear meaning of "work."

Adjusting for unreasonable responses, it appears that (for those remaining in the sample) 42.7 percent work 40-49 hours per week, 35.4 percent work 50-59 hours, 16.5 percent work 60-69 hours, and 5.5 percent work 70-79 hours. Using these data, mean overall satisfaction (4.75) was

highest for those working 50-59 hours per week, and declined as work hours increased, to 4.25 for those working 70-79 hours, with those working 40-49 hours per week scoring 4.55.

Asked if their training had prepared them for their current job assignment, 43.0 percent responded "pretty well," whereas another 9.7 percent said "completely." Other responses were "somewhat" (27.9%), "barely" (13.1%), and "not at all" (6.3%). A second question asked how well members of the respondent's work group had been trained to do their jobs. Responses were "not at all" (1.0%), "barely" (9.8%), "somewhat" (31.0%), "pretty well" (53.4%), and "completely" (4.7%). The difference between how well individuals perceived their own and their work companions' training adequacy was statistically significant, but a comparison of the percentages in each response category reveals little practical difference in the two distributions.

#### Person-Environment (P-E) Fit

Congruence between job characteristics important to an individual, and the actual characteristics of the jobs they hold (aka person-environment fit) has been shown to be related to such things as satisfaction with work, stress on the job, and individual health. The idea is that a close fit indicates that the person's needs and the opportunities to fulfill those needs on the job have high congruence.

In the survey, Marines were asked to indicate how much their present job offered in the way of variety, autonomy, task feedback, importance, and task completion. They were also asked to indicate the levels of each of these five elements in "their ideal job." Using mean responses, Figure 2 shows the characteristics of present and ideal job for members of the COMCABEAST sample.

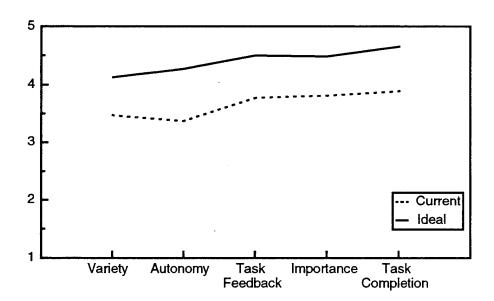


Figure 2. Profiles of respondents' current and ideal jobs.

When the scale value for ideal job is subtracted from the scale value for present job (i.e., present minus ideal), the result is an indicator of deficiency or excess of that particular quality in the present job. Zero difference indicates a good P-E fit. Table 57 shows the percentage of respondents in excess, even, and deficiency categories for each job element. "Current excess" means those job incumbents want less of that job element or characteristic, whereas "current deficiency" means they want more of it.

Table 57

Comparison of Current and Ideal Jobs

Job Dimension	Current Excess (%)	P-E Fit (%)	Current Deficiency (%)
Variety $(n = 1,306)$	8.0	42.1	49.9
Autonomy ( $n = 1,305$ )	4.5	37.6	57.9
Task feedback ( $n = 1,300$ )	3.9	46.3	49.8
Work importance ( $n = 1,300$ )	6.2	45.3	48.5
Task completion $(n = 1,297)$	3.9	60.2	56.3

A single additive index of P-E fit was developed from the responses on all five job elements. In terms of this index, only 11.1 percent of the Marines sampled are working at jobs for which they have an ideal P-E fit; that is, jobs in which they have just the amounts they want of each of the five job elements. More than eight out of 10 (82.1%) rated their present job deficient in comparison with their ideal job. A very small percentage (6.8%) rated their job as excess in the five job elements.

To investigate the effect of P-E fit on overall satisfaction, one-way analysis of variance procedures were conducted. Results revealed that there were significant differences among the three "fit" groups, with those in the deficiency category showing lower mean overall satisfaction (4.40) than those in either the ideal (5.56) or excess (5.15) categories. Additional analyses revealed that feelings toward this domain differed in the same way, i.e., by "fit" category. Mean feelings scores were: deficiency--4.11, ideal--5.11, and excess--4.88.

## **Social Comparison**

Marines were asked to make only one comparison in this domain: "Would you be more or less likely to have your ideal job now if you were a civilian?" About four out of 10 (41.9%) said it was less likely they would be performing their ideal job if they were civilians. Another 32.3 percent thought the chances were about 50-50, whereas 25.8 percent thought it was more likely they'd have their ideal job now if they were civilians.

Several subgroup differences were found. Senior officers and warrant officers were most likely to feel they would be more likely to have their ideal job if they were civilians; least likely to think that way were junior enlisted. Older Marines favored the civilian job more than did the younger. Relationship status made a difference, with single involved individuals less likely than either married or those uninvolved to favor the civilian job. Married also favored the civilian alternative

more than formerly married or those never married. Accounting for no statistically significant differences were race and gender.

Comparison favoring civilian job correlated negatively with scores on both the D-T scale (r = -.33, p = .000) and the measure of overall satisfaction in the job domain (r = -.31, p = .000). That is, those who felt they were more likely to have their ideal job if they were civilians tended to feel worse about their Marine Corps job, and to be less satisfied with it.

## Variables Predicting Positive Assessment of Marine Corps Job

Stepwise multiple regression was used to identify the combination of factors which best predicts overall satisfaction in this domain. The 11 facet satisfactions, organizational commitment, P-E fit, the comparison, work hours, and rank were the candidate variables. Six variables together accounted for 76 percent of the variance. Satisfaction with respect and fair treatment and satisfaction with feelings of accomplishment were the two most potent predictors. Table 58 summarizes the results of the regression analysis for overall satisfaction.

Table 58

Multiple Regression Predicting Overall Job Satisfaction

Variable	Multiple R	$R^2$	Beta In
Satisfaction with respect and fair treatment for supervisors	.69	.48	.69
Satisfaction with feelings of accomplishment on the job	.81	.66	.47
Satisfaction with amount of responsibility on the job	.84	.71	.30
Satisfaction with opportunities for personal growth on the job	.86	.74	.21
Commitment to the Marine Corps	.87	.75	.16
Satisfaction with leadership by superiors	.87	.76	.16
Peers and co-workers	.88	.77	.08
Present job/ideal job difference	.88	.77	.07
Amount of challenge	.88	.77	.08
Feedback from others	.88	.78	.07
Job security	.88	.78	.03
Support and guidance	.88	.78	.03
Ideal job as a civilian	.88	.78	02
Pay and benefits	.88	.78	.01
Hours worked per week	.88	.78	.003
Rank	.88	.78	001

A similar multiple regression was run to determine the best predictors of positive affective evaluation. Overall satisfaction was added as a candidate variable, and it proved to be the best predictor, accounting for 48 percent of the variance. However, prediction of affective evaluation

was less successful than prediction of overall satisfaction: together (as shown in Table 59), all 17 variables could account for only 55 percent of the variance.

Table 59

Multiple Regression Predicting Feelings About One's Job

Variable	Multiple R	$R^2$	Beta
Overall job satisfaction	.70	.48	.70
Commitment to the Marine Corps	.71	.51	.19
Hours worked per week	.72	.52	13
Peers co-workers	.73	.54	.13
Civilian comparison	.74	.54	09
Feelings of accomplishment	.74	.55	.09
Support and guidance	.74	.55	.07
Present job/ideal job difference	.74	.55	.04
Leadership	.74	.55	.04
Amount of job security	.74	.55	03
Amount of responsibility	.74	.55	03
Respect and fair treatment	.74	.55	.03
Personal growth	.74	.55	03
Rank	.74	.55	.02
Pay and benefits	.74	.55	02
Amount of challenge	.74	.55	.02
Feedback from others	.74	.55	01

## Summary of the Marine Corps Job Domain

Neither affective nor cognitive evaluation of the work domain was very positive, with mean scores for both evaluations lying just above the midpoint of their respective scales. Senior and married personnel were the most positive about their Marine Corps jobs, and both affective and cognitive evaluations became more positive with increasing age of the respondents. Race and gender differences were not significant. Feelings about job and overall satisfaction correlated positively at .70.

Of the facet satisfaction items, highest mean satisfaction was shown for amount of responsibility on the job and feeling of accomplishment; lowest was for pay and benefits and opportunity for personal growth and development. Satisfaction with feeling of accomplishment was most closely correlated with overall satisfaction.

The COMCABEAST Marines sampled reported working from 24 to 120 hours per week, although figures on both ends of the distribution must be questioned. Mean overall satisfaction was highest for those working 50-59 hours per week, lowest for those working 70-79 hours per week.

A measure of person-environment fit was used, and the results showed that, on average, the Marine Corps jobs were deficient in each of five job characteristics, when compared with the respondents' ideal jobs. In analyses using a summary P-E fit score, it was found that respondents in jobs where the P-E fit was in the ideal range scored highest in overall satisfaction, ahead of those in either the deficiency or excess categories.

Four out of 10 (41.9%) felt they would be less likely to be in their ideal job if they were civilians, whereas about one-fourth (25.8%) felt the opposite. Comparison favoring civilian job correlated negatively with both affective and cognitive evaluations.

Variables used in the analyses were better able to predict overall satisfaction than affective evaluation. Satisfaction with respect and fair treatment, and satisfaction with feeling of accomplishment best predicted overall satisfaction, whereas affective evaluation was best predicted by overall satisfaction.

#### The Self Domain

Having explored a number of elements in the individual's lifespace, i.e., the several domains of quality of life, we turn now to the heart of the matter, the domain of self. Here is the domain most central to the individual's life space; but is it the domain having the greatest impact on perceptions about quality of life? Evaluations of quality of life may, in the end, depend more on this domain than any other; one's evaluations of the world outside and of one's place in it may be reflective of one's evaluations of self. Or, they may not.

Before addressing that issue, we will examine the self-perceptions of the Marines from COMCABEAST who responded to the survey. As used herein, assessments about self have to do with self-esteem, influence over one's destiny, competence, and self-improvement.

#### Affective Evaluation of Self

Almost seven out of 10 (69.4%) Marines in the sample reported positive feelings in this domain. Another 17.4 percent were neither happy nor unhappy about self. Only 13.2 percent chose a negative response to this item. At the extremes, 1.1 percent felt "terrible," and 6.5 percent felt "delighted." The average score was 4.95, somewhat above the midpoint of the seven-point D-T scale.

Because affective evaluation of self might be influenced by internalization of values associated with being a Marine, a two-item composite was used as an indicator of pride in being a Marine. The two items were: "Being a Marine is worth personal sacrifice," and "The Marine Corps is the best of all places for me to work." This summative "pride" score correlated positively with feelings about self (r = .33), indicating a significant but modest relationship. Additional analyses were conducted to examine the relationship between feelings about self and pride in being a Marine, using the "one best thing about being a Marine" item from the work domain. The results showed that those who selected the response "adventure and excitement" had the highest affective evaluation of self; next highest were those who chose the "being one of the few and the proud" alternative.

Affective evaluations of self became more positive with increasing age and rank. Age and rank are positively correlated (r = .61), and feelings about self correlated with age and rank about equally (.17 and .18, respectively). Controlling for paygrade, the partial correlation of age and feelings about self was .08 (p = .000). Controlling for age, the partial correlation between feelings about self and paygrade was .11 (p = .000). Thus, both age and paygrade are contributing some unique amount to feelings about self.

Blacks felt best about the self domain (mean score of 5.18), followed by Hispanics (4.96), Whites (4.90), and "Other" (4.82). Relationship status made a difference in feelings about self, with married respondents being most positive, uninvolved singles less so, and involved singles least. Similarly, married Marines were more positive than formerly married, whereas those who had never been married were lowest in affective evaluation of the self domain. Gender differences on this item were not significant.

#### Cognitive Evaluation of the Self Domain

Measurement in this domain used one overall satisfaction item and five facet satisfaction items. Overall satisfaction correlated positively with affective evaluation (r = .53). However, the mean score for overall satisfaction in the self domain (5.73) was higher than the mean score of 4.95 on affective evaluation (the D-T scale).

Nine out of 10 (89.6%) reported some degree of satisfaction with self: 16.6 percent "somewhat satisfied," 56.9 percent "satisfied," and 16.1 percent "completely satisfied." Only 6.8 percent chose the neutral response to this item. The "somewhat dissatisfied" (2.2%), "dissatisfied" (0.9%) and "completely dissatisfied" (0.5%) response alternatives were chosen by very few respondents.

Overall satisfaction was positively correlated with both rank and age. As with affective evaluations, the married scored higher than the involved singles, who were more positive than the uninvolved singles; and, married scored higher than both formerly married and the single never married. Gender and race differences in overall satisfaction were not statistically significant.

Intercorrelations among facet satisfactions were all positive and significant, with the strongest correlation being between satisfaction with self-discipline and satisfaction with general competence (r = .58). Each of the facet satisfactions correlated positively with overall satisfaction; most closely correlated with overall satisfaction was satisfaction with general competence (r = .66), followed by satisfaction with self-discipline (r = .64). Table 60 shows the intercorrelations among the facet satisfaction items, and the correlation between each facet satisfaction and overall satisfaction.

Table 60

Intercorrelations of Specific Overall Satisfactions with Self

		Correlation				
Specific Satisfactions	Sat1	Sat2	Sat3	Sat4	Sat5	with Overall Satisfaction
1. Ability to get along with others		.42	.34	.51	.40	.51
2. Progress toward personal goals			.40	.36	.35	.51
3. Physical appearance				.52	.49	.62
4. General competence					.58	.66
5. Self-discipline						.64

#### Notes

- 1. All correlations are significant at p = .0001.
- 2. With pairwise treatment of missing values, n for these analyses ranged from 1,411 to 1,416.

Highest mean facet satisfaction score (5.84) was in satisfaction with general competence; lowest was for satisfaction with progress toward goals (4.82). Subgroup analyses (age, rank, gender, race, relationship status, marital status) revealed that subgroups usually had their lowest mean satisfaction score on progress toward goals (for women, it was for physical appearance); highest mean scores were for either self-discipline or general competence, both very close in each case.

Respondents were asked to what extent they felt in control of their lives. Responses were generally positive, with 24.0% saying they were handling all areas of their lives well, and 50.7% saying they were handling most areas well. Negative responses were few: "some areas out of control" (19.3%), "many areas out of control" (4.7%), and "totally out of control" a very scant 1.3 percent.

Weak to moderate correlations were found between the control item and each of the facet satisfaction items. The strongest linkage was between control and progress toward goals (r = .41).

Given the composition of the sample (high percentages of young, lower ranking males), it was not surprising that, of those making the two most negative responses, all were enlisted (87.8% junior enlisted; 12.2% senior enlisted). Similarly, negativity was highest for the youngest subgroup (81.0%).

## **Social Comparisons**

Responding to the question "Would your personal development have been better or worse if you had remained a civilian?, 45.6 percent felt it would have been a little to a lot worse (thus, better as a Marine), 27.6 percent felt it would have been better, and 26.8 percent felt it was about equal to what it would have been. Subgroup differences were found. The lower the rank, the more this comparison favored the hypothetical civilian accomplishments. And, the lower the age, the more the civilian situation was endorsed. Women tended to favor the civilian alternative more than men. Race, relationship status, and marital status made no significant difference in this comparison.

When comparing their own accomplishments with those of most Marines in their own paygrade, most (40.5%) felt the two were about the same, 27.7 percent felt they had accomplished a little more, 15.3 percent considerably more, and 5.4 percent a lot more. Only 11.0 percent felt their accomplishments were less than those of their peers. Subgroup analyses showed that personal accomplishments were more favorably endorsed by senior than junior enlisted and officers, whereas warrant officers were most positive of all. Younger Marines were less positive about their own accomplishments than those in the middle and oldest categories. Married were more positive than either involved or uninvolved singles, and married were also more positive than either never or formerly married. Gender and race accounted for no significant differences with respect to this comparison.

Those who felt their personal development was better in the Marines (thus, worse had they remained civilians), were more likely to feel positive about self (the D-T scale), and to have high overall satisfaction in the self domain (the cognitive evaluation). Comparison with civilians correlated with both affective evaluation (r = .14, p = .000), and overall domain satisfaction (r = .07, p = .003). The same trend was apparent in the case of the second comparison. Those Marines who felt their own accomplishments were greater than those of their same paygrade contemporaries were more likely to feel better about self, and to indicate greater overall satisfaction in the self domain. Correlations were .20, (p = .000), and .26, (p = .000), respectively.

#### Salience

The question addressing salience was "How often has your personal development been on your mind lately/" More than half (53.0%) indicated high salience: "quite a bit" (27.1%), "a great deal" (15.9%), and "almost all the time" (10.0%). Approximately one out of four (25.4%) said "once in a while." "Seldom" was the response alternative chosen by 11.2 percent, "hardly ever" by 4.8 percent, and "not at all" by 5.6 percent.

Salience in this domain correlated positively with both affective evaluation (feelings about self) (r = .10) and cognitive evaluation (overall satisfaction) (r = .07). (The salience scale is reverse-coded. Thus, those who felt better about themselves, and those indicating highest domain satisfaction were those who less often had personal development on their minds.) Table 61 summarizes these correlations.

Table 61

Correlations of the Saliency Variable
With Summary Self Evaluations

Self Evaluations	Saliency
D-T affective scale	.10
Overall satisfaction with self	.07

#### Variables Predicting Positive Evaluation of the Self Domain

Stepwise multiple regression procedures were used to measure the relative contribution of the five facet satisfactions, salience, comparisons, control, and rank in predicting overall satisfaction with self. Six variables together accounted for 65 percent of the variance, the most potent predictors being satisfaction with general competence, and satisfaction with physical appearance. Table 62 summarizes the results of this regression.

A similar stepwise multiple regression was conducted to determine the best predictors of positive affective evaluation in this domain. To the list of candidate predictors was added overall satisfaction. As can be seen in Table 63, the prediction was less successful, with 16 variables together accounting for only 47 percent of the variance. Most potent was the extent to which the individual was in control, followed by satisfaction with self overall.

Table 62

Multiple Regression Predicting Overall Satisfaction With Self

Variable	Multiple R	$R^2$	Beta In
General competence	.66	.43	.66
Physical appearance	.74	.54	.39
Self-discipline	.77	.60	.29
Progress towards goals	.80	.63	.21
Control over life	.80	.65	.14
Ability to get along with others	.81	.65	.10
Obtained a college degree	.81	.66	04
Taken personal enrichment classes	.81	.66	.03
Saliency	.81	.66	.03
Rank	.81	.66	03
Begun a college degree program	.81	.66	02
Completed high school equivalency	.81	.66	.03
Job skills	.81	.66	.03
Personal development compared to civilians	.81	.66	.02
Taken college classes	.81	.66	01
Personal accomplishments compared to other Marines	81	.66	003

81

Table 63

Multiple Regression Predicting Overall Feelings About Self

Variable	Multiple R	$R^2$	Beta In
Control over life	.59	.35	.59
Overall satisfaction with personal development	.66	.44	.34
Progress towards goals	.68	.46	.18
Rank	.68	.47	.09
Self-discipline	.69	.47	07
Taken college classes	.69	.47	04
Obtained a college degree	.69	.47	03
Physical appearance	.69	.47	.03
Ability to get along with others	.69	.47	.03
General competence	.69	.47	03
Saliency	.69	.48	.02
Personal development compared to civilians	.69	.48	02
Completed high school equivalency	.69	.48	02
Taken personal enrichment classes	.69	.48	01
Begun a college degree program	.69	.48	01
Personal accomplishments compared to other Marines	.69	.48	002

#### **Summary of the Self Domain**

A majority of the Marines in the COMCABEAST sample reported having positive feelings about self. Positive evaluation of this domain was correlated somewhat with pride in being a Marine. Older Marines were more positive than younger, Blacks led the rest in positive feelings about self, and being married was associated with higher positiveness. Gender differences were not significant.

The mean score for overall satisfaction (the cognitive measure) was higher than the mean for feelings about self (the affective measure). Subgroup differences for overall satisfaction paralleled subgroup differences in feelings. Overall satisfaction was positively correlated with satisfaction with general competence. Highest satisfaction was recorded for general competence, whereas the lowest mean satisfaction score was for progress toward goals. This was true also for all subgroups.

More respondents thought their personal development was equal or better as a Marine than it would have been had they remained civilians. Also, when comparing their own accomplishments to those of other Marines of the same rank, most respondents rated their own accomplishments equal or higher.

Personal development had relatively high salience. Those who scored highest on positive feelings about self, and on overall satisfaction with self, tended to think less often about personal development.

# **Section Four**

Quality of Life as a Whole

# Quality of Life as a Whole

Whereas any particular domain of life may occupy the attention of an individual at a particular point in time, that same individual is able to somehow summarize his or her affective and cognitive assessments in the various domains and arrive at some overall assessment of quality of life in general. Perhaps the various life domains contribute differentially to this overall assessment; perhaps the salience of each domain fluctuates. There are, no doubt, QOL domains which were not addressed by the survey, a supposition supported by the fact that, in no case, was either the affective or the cognitive assessment in any domain fully predictable using only the variables provided by the survey itself. However, the complexities of human assessments aside, an individual is able to arrive, by whatever means, at a conclusion with respect to overall quality of life.

In the survey, Marines were asked to respond to several items having to do with "life as a whole." These were attempts to provide multiple measures of global quality of life. Subsequently, those responses were cumulated into a single measure of quality of life as a whole.

#### Measures of Life as a Whole (MLW)

The Marine Corps Quality of Life Survey incorporated six measures (affective and cognitive) of life as a whole, two single-item measures, and four multiple-item indices:

MLW 1 measured feelings about life as a whole, using the D-T scale (i.e., "delighted" to "terrible";

MLW 2 offered descriptors of one's life, ranging from "ideal" to "miserable";

MLW 3 measured satisfaction with life overall, with scale anchors ranging from "very satisfied" to "very dissatisfied";

MLW 4 was a comparison of the respondent's life as a whole, with that of a particular friend of the same age;

MLW 5 was an adapted version of the Life Characteristics Scale (LCS) (Campbell, Converse, & Rodgers, 1976), a semantic differential-based rating of seven dimensions of the respondent's life; and

MLW 6 was the Satisfaction with Life (SWL) Scale (Diener, Emmons, Larsen, & Griffin, 1985), with which respondents indicated agreement or disagreement with five items which were subsequently combined to yield an index of affect (feelings).

## Responses to Measures of Life as a Whole

The following is a synopsis of the responses to the various measures of Life as a Whole.

## Single-Item Measures (MLWs 1-4)

Each of the single-item measures used a seven-point scale, coded so that the highest number (7) would, in all cases, represent the most positive response. On each of the single-item measures,

the mean score for the sample as a whole was slightly to one point above the midpoint of the scale, i.e., in the positive zone, except for MLW 6, which was just below the midpoint.

MLW 1 Six out of 10 (64.6%) gave a positive response to this item which used the familiar D-T scale. Another 22.0 percent chose a neutral response. Only 13.4 percent chose the negative responses of "mostly unhappy" (8.0%), "unhappy" (3.9%), or "terrible" (1.4%).

MLW 2 On this measure, the respondent was asked to choose a response that most accurately described her or his life. The range was from "miserable" to "ideal life." The three middle range responses were most popular. "A good enough life for now," the neutral response, was endorsed by 24.9 percent of the Marines responding to the sample; "the best kind of life I am able to have now" (a positive response) was given by 29.6 percent; and "a tolerable life for now" (a negative response) was chosen by 24.9 percent. Far fewer respondents chose either of the two most negative (10.3%) or two most positive (10.2%) responses.

MLW 3 This was the same cognitive measure used in the domain satisfaction assessments. Six out of ten Marines sampled (61.2%) reported some measure of satisfaction with their life as a whole: "mostly satisfied" (32.9%), "satisfied" (23.9%), "completely satisfied" (4.5%). Those endorsing "neither satisfied nor dissatisfied" totaled 15.5 percent. On the negative side, 15.9 percent were "somewhat dissatisfied," 5.8 percent were "dissatisfied," and 1.5 percent were "completely dissatisfied."

MLW 4 After selecting a particular friend of about the same age, the Marine responding to the survey compared his or her own life as a whole with that person's life as a whole. One-third of those responding (31.7%) said the two were about the same. A majority (43.3%) thought their own life was better, whereas 24.9 percent thought their own was worse. Response tallies for the two polar extremes were smaller: "a lot worse" at 2.7 percent, and "a lot better" at 4.6 percent.

#### Multiple-Item Measures (MLW 5-6)

The two multiple-item measures of life as a whole used their own scales. The mean score for one measure was above the midpoint of its scale, that for the other measure below its scale's midpoint.

MLW 5 The Life Characteristics Scale, a composite measure, asked the respondent to consider seven adjective pairs presented in a semantic differential format, with polar terms were placed at the extremes of a seven-point rating scale. Some pairs were reverse coded to ensure that the most positive adjective always had the highest score across all seven dimensions. Average scores on the seven dimensions ranged from a low of 4.84 (the disappointing-rewarding dimension) to a high of 5.48 (the useless-worthwhile dimension). The mean rating for each dimension is shown in Figure 3.

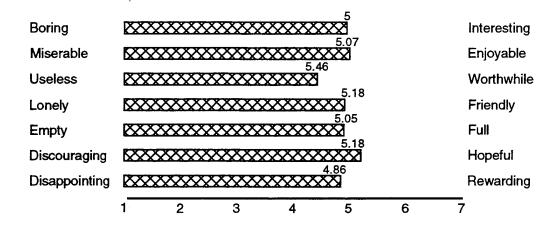


Figure 3. Mean scores--LCS components.

Responses across dimensions were averaged to yield a single LCS score on the seven-point scale. Results of a factor analysis indicated that all seven items had significant loadings on a single factor, which accounted for 66 percent of the variance. Reliability analysis yielded an internal consistency alpha of .91. Inter-item correlations ranged from a high of .76 between discouraging-hopeful and disappointing-rewarding, to a low of .44 between friendly-lonely and useless-worthwhile.

A high score on the LCS indicates that the respondent tends to view her or his life in positive terms. Well over half (59.9%) of these COMCABEAST Marines had scores on this measure of five or higher. At the polar extremes. 6.3 percent of those responding to the survey described their lives as completely interesting, rewarding, worthwhile, et cetera, whereas a scant 1.7 percent said their lives were totally boring, useless, discouraging, and so forth. Less than one in five (18.8%) had scores below the midpoint of the scale, that is, in the negative zone.

MLW 6 The Satisfaction with Life Scale contained five positive statements about life as a whole. Survey participants indicated how much they agreed with each statement, using a seven-point scale whose polar anchors were "strong disagreement" and "strong agreement."

The five component items of the SWL Scale loaded on one common factor which accounted for 71 percent of the variance. Reliability analysis yielded an internal consistency alpha of .89, indicating that it was appropriate to combine the components additively. SWL Scale scores represent the average level of agreement across the five components of the scale.

The mean score on this measure was 3.92, just below the midpoint of 4.0. Of the component items, the Marines in the sample were most likely to disagree with the statement "If I could live my life over, I would change almost nothing." They were most likely to agree with the statement "I am satisfied with my life."

#### Relationships Among Life As A Whole Measures

Intercorrelations among the six measures of life as a whole are presented in Table 64. These intercorrelations ranged from a low of .35 (between MLW-2, life description and MLW-4, social

comparison) to a high of .76 (between MLW-3, the cognitive satisfaction measure and MLW-6, the Satisfaction With Life Scale). The moderate correlation coefficients obtained suggest that the various scales are measuring slightly different aspects of overall quality of life. However, only one common factor was extracted.

Table 64
Intercorrelations Among Global QOL Measures

	LAW 1	LAW 2	LAW 3	LAW 4	LCS	SWL
LAW 1 (D-T)		.63	.61	.35	.72	.62
LAW 2 (Life description)			.58	.35	.70	.64
LAW 3 (Life satisfaction)				.47	.61	.76
LAW 4 (Social comparison					.39	.47
LCS Scale						.64
SWL Scale						

Note. All coefficients are significant at p < .001.

# Relationships Among Domain Measures and Overall Quality of Life

Correlations were computed between each of the domain affective and cognitive scores and each of the global scores. These correlations are presented in Table 65. Showing the strongest correlation with the global measures, very generally, were income, job, and self. Weakest correlations were generally found between global measures and relationships with children and relationships with relatives.

Table 65

Correlations of Domain Measures With Global QOL

			Global QO	L Measures		
Domain Measures	LAW 1	LAW 2	LAW 3	LAW 4	LCS	SWL
Residence					·	-
D-T	.40	.42	.39	.24	.42	.45
Satisfaction	.37	.36	.39	.24	.38	.46
Neighborhood						
D-T	.33	.35	.33	.21	.36	.40
Satisfaction	.37	.38	.39	.24	.39	.46
Leisure and Recreation						
D-T	.38	.37	.38	.26	.48	.38
Satisfaction	.37	.41	.37	.22	.41	.44
Health						
D-T	.37	.32	.36	.23	.33	.36
Satisfaction	.31	.29	.36	.24	.31	.37
Friendships						
D-T	.32	.29	.35	.19	.41	.32
Satisfaction	.29	.27	.34	.20	.40	.34
Marriage/Relationship						
D-Tª	.46	.41	.48	.33	.53	.48
Satisfaction	.26	.18	.31	.21	.27	.29
Children						
D-T	01	002	.11	.05	.03	.04
Satisfaction	.22	.21	.28	.21	.29	.34
Other Relatives						
D-T	.24	.22	.27	.18	.31	.30
Satisfaction	.20	.19	.24	.17	.24	.26
Income/Standard of Living						
D-T	.49	.50	.51	.35	.49	.62
Satisfaction	.43	.45	.49	.32	.41	.59
Job						
D-T	.43	.48	.47	.25	.45	.50
Satisfaction	.40	.43	.47	.26	.45	.50
Self						
D-T	.64	.52	.62	.37	.64	.60
Satisfaction	.36	.31	.43	.26	.39	.40

Notes.

# The Global Quality of Life Composite

Whereas multiple measures of a single concept serve to enhance measurement reliability and validity, the resulting increase in complexity militates against easy interpretation of analysis results. Recognizing the value of multiple measures, it nevertheless seemed advisable to either

<sup>1.</sup> All coefficients are significant at p < .001.

<sup>2.</sup> Ns varied from 656 to 728 for the Relations with Children domain.

<sup>&</sup>lt;sup>a</sup>A Separate D-T scale was used for members not seriously involved in a relationship.

reduce the number of measures, or cumulate them into some meaningful composite, in order to facilitate the use of the findings of this study in operational programs.

To ascertain the appropriateness of a single composite measure, the six life as a whole variables were subjected to a principal components factor analysis. The result was the extraction of a single factor which accounted for 65 percent of the variance. Loading most highly on this factor was MLW 6, the SWL Scale, followed in order by MLW 5, the modified LCS, MLW 3, the satisfaction item, MLW 1, the D-T scale, MLW 2, the single item life description, and MLW 4, the social comparison item. Factor loadings ranged from .35 to .75. Therefore, the factor analysis supported an underlying single-factor structure, each of the measures accounting for a significant increase in variance accounted for.

The resulting composite was subjected to reliability analysis to determine internal consistency. The obtained coefficient alpha of the QOL composite was .89. This excellent reliability further supported the appropriateness of a global composite.

The resulting distribution of scores on the global QOL composite ranged from a low of six to a high of 42 (the latter being the highest positive score possible across the six measures). The mean of the distribution was 26.5, very slightly below the midpoint of the scale, which was 27.0.

## Subgroup Differences in Global QOL Ratings

Analysis of variance procedures were used to investigate subgroup differences in assessments of global quality of life. These differences are discussed below.

#### **Demographics and Global QOL**

Analysis of variance showed that marital status and rank group both accounted for significant differences; interactions between the two, however, did not. Married scored higher on global QOL than either the formerly married or those who had never been married. Senior enlisted scored higher than junior enlisted; senior officers scored highest of all. Table 66 presents a cross-tabulation between marital status and rank group.

Scores increased uniformly with age group. With respect to relationship status, married respondents scored higher than the singles who were not involved in an intimate relationship; singles who were involved in a relationship scored lowest. No significant differences could be attributed to race or gender.

Table 66

QOL Global Composite Means by Marital Status and Rank Group

			Rank Grou	p	
Marital Status	E-2E-5	E-6E-9	W-O	O-1O-4	0-40-9
Married	26.07	28.38	31.76	31.10	32.81
Single, Never Married	21.10	25.20	31.71	27.95	n/a
Single, Previously Married	23.79	26.29	n/a	30.65	n/a

#### Person-Environment Fit and Global QOL

Two variables were computed to measure the concept of P-E fit. The first reflected the match between the characteristics of the respondent's current job in the Marine Corps and that person's ideal job. For the five job characteristics, ideal job ratings were subtracted from current job ratings; a score of zero indicated a match, whereas discrepancy scores could reach from minus four to plus four (-4 to +4), with zero at the center. Thus, the closer the score to zero, the better the fit between person and job.

The second variable was computed from responses to three items that reflect the fit between the individual and Marine Corps life. The items were:

"I talk up the Marine Corps to my friends as a great outfit to be associated with."

"I find that my values and the Marine Corps' values are very similar."

"The Marine Corps is the best of all places for me to work."

Survey participants indicated their agreement with each statement, using a seven-point scale whose polar anchors were 1--strongly disagree and 7--strongly agree. Ratings were then summed. Thus scores for this variable could range from three to 21.

The two P-E fit variables were moderately correlated (r = -.36, p = .000). Correlations between each variable and the global QOL composite were slightly higher: -.36 for job fit, .52 for the Marine Corps fit.

# Perceptions of Civilian Alternatives and Global QOL

For each of the QOL domains, respondents compared their current situation with what they imagined their situation would be if they were civilians. Cumulating these scores resulted in an overall civilian comparison score.

Marines who perceived that their situations would be better if they were civilians would probably perceive their global QOL less favorably. Indeed, such was the case. A moderate but significant negative correlation (r = -.29, p = .000) was found between the global QOL and overall civilian comparison scores.

# Predicting Global QOL from Domain QOL

A series of multiple regressions were performed to measure the contribution of the various domains to global QOL. Variables included the D-T score and the overall satisfaction score for each domain (two satisfaction scores for the Relationships with Children domain--those who had children living with them and those whose children resided elsewhere). Organizational commitment was also included as a candidate variable because of its presumed effect of QOL perceptions. Table 67 shows the result of the stepwise regression for the total sample, and Tables 68 and 69 show the results for married and unmarried respondents, respectively.

Table 67

Multiple Regression Predicting Global QOL--Total Sample

Variable	Multiple R	$R^2$	Beta In
Feelings about self overall	.65	.42	.65
Income and standard of living	.74	.55	.39
Marriage/Intimate relationship	.76	.58	.21
Satisfaction with income	.78	.60	.22
Commitment	.79	.62	.14
Residence	.79	.63	.11
Satisfaction with relatives	.80	.64	.10
Leisure and recreation	.80	.64	.09
Satisfaction with job	.80	.65	.07
Feelings about relations with relatives	.81	.65	07
Satisfaction relationship with children	.81	.65	05
Satisfaction with health	.81	.65	.05
Feelings about neighborhood	.81	.65	.04
Satisfaction with recreation	.81	.65	03
Feelings about job	.81	.65	.03
Satisfaction with friends	.81	.65	.02
Friends and friendship	.81	.66	03
Satisfaction with personal development	.81	.66	02
Feelings about health	.81	.66	.02
Feelings with child living with you	.81	.66	01
Satisfaction with marriage	.81	.66	.01
Satisfaction with neighborhood	.81	.66	01
Satisfaction with residence	.81	.66	.01
Feelings with child not living with you	.81	.66	.00

Table 68

Multiple Regression Predicting Global QOL--Married Sample

Variable	Multiple R	$R^2$	Beta In
Self and self development	.66	.44	.66
Satisfaction with income	.74	.55	.38
Income and standard of living	.76	.57	.22
Marriage/Intimate Relationship	.77	.59	.17
Satisfaction with job	.78	.61	.14
Residence	.79	.62	.12
Satisfaction with relatives	.79	.63	.09
Leisure and recreation	.80	.63	.09
Commitment	.80	.64	.07
Satisfaction relationship with children	.80	.64	.06
Feelings about relations with relatives	.80	.64	07
Feelings about neighborhood	.80	.65	.05
Feelings about health	.80	.65	.04
Feelings about job	.81	.65	.05
Satisfaction with friends	.81	.65	.03
Feelings about self	.81	.65	03
Satisfaction with health	.81	.65	.03
Satisfaction with recreation	.81	.65	03
Satisfaction with relatives	.81	.65	02
Feelings with child not living with you	.81	.65	.01
Feelings with child living with you	.81	.65	02
Friends and friendship	.81	.65	01
Satisfaction with residence	.81	.65	.01
Satisfaction with neighborhood	.81	.65	01

Table 69

Multiple Regression Predicting Global QOL--Unmarried

Variable	Multiple R	$R^2$	Beta In
Marriage/Intimate Relationship	.66	.44	.66
Commitment	.78	.60	.40
Self and self development	.84	.70	.33
Satisfaction with income	.87	.75	.25
Satisfaction with marital relations	.87	.77	.19
Feelings about health	.88	.77	.09
Residence	.88	.78	.10
Friends and friendship	.89	.78	08
Satisfaction relationship with children	.89	.79	.13
Feelings with child not living with you	.89	.79	04
Satisfaction with recreation	.89	.80	06
Satisfaction with residence	.89	.80	.06
Feelings about job	.89	.80	04
Satisfaction with relatives	.89	.80	03
Feelings about relations with relatives	.90	.80	.08
Income and standard of living	.90	.80	.06
Satisfaction with health	.90	.80	.04
Feelings about self	.90	.80	.05
Satisfaction with neighborhood	.90	.80	.02
Feelings about neighborhood	.90	.80	03
Satisfaction with job	.90	.80	04
Feelings with child living with you	.90	.80	.02
Satisfaction with friends	.90	.81	03
Leisure and recreation	.90	.81	01

Feelings about self emerged as the most potent predictor in the case of total sample and married respondents, whereas feelings about marriage and intimate relationships was the top predictor for single Marines. Second for the sample as a whole was feelings about standard of living; for the married subsample, second place was occupied by satisfaction with income; for those not married the second strongest predictor was organizational commitment. In each case, most of the variance was accounted for by six variables--63 percent for the total, 62 percent for the married subsample, and 77 percent for the unmarried subsample.

It has been suggested that the weight of the domains might influence global QOL. To test this, each domain's D-T and overall satisfaction score were weighted by multiplying that score by the salience score for the same domain (except for the job domain, wherein no salience score was obtained). The regressions were then re-run. The results were indeed different. Feelings about

income emerged as the strongest predictor for all three the samples. Tables 70, 71, and 72 summarize the results of these regressions.

Table 70

Multiple Regression Predicting Global QOL--Total Sample<sup>a</sup>

Variable	Step	Multiple R	$R^2$
Income an standard of living	1	.54	.29
Job	2	.61	.37
Commitment	3	.62	.39
Self and self development	4	.64	.41
Satisfaction with self	5	.66	.44
Feelings with child not living with you	6	.67	.45
Satisfaction with neighborhood	7	.67	.46
Marriage/Intimate Relationship	8	.68	.46
Satisfaction with income	9	.68	.47
Leisure and recreation	10	.69	.47
Satisfaction with marriage	11	.69	.48
Satisfaction relationship with children	12	.69	.48
Satisfaction with job	13	.69	.48
Feelings with child living with you	14	.69	.48
Satisfaction with recreation	15	.70	.48
Satisfaction with health	16	.70	.48
Friends and friendship	17	.70	.48
Neighborhood	18	.70	.48
Health	19	.70	.48
Satisfaction with friends	20	.70	.49
Feelings about relations with relatives	21	.70	.49
Satisfaction with relatives	22	.70	.49
Satisfaction with recreation	23	.70	.49
Residence	24	.70	.49

<sup>&</sup>lt;sup>a</sup>Weighted D-T and Satisfaction values.

 $\label{eq:Table 71} \mbox{Multiple Regression Predicting Global QOL--Married}^a$ 

Variable	Step	Multiple R	$R^2$
Income and standard of living	1	.52	.27
Job	2	.61	.38
Satisfaction with neighborhood	3	.63	.40
Feelings with child not living with you	4	.64	.41
Commitment	5	.65	.42
Self and self development	6	.66	.44
Satisfaction with self overall	7	.68	.46
Satisfaction with income	8	.69	.47
Leisure and recreation	9	.69	.48
Satisfaction with job	10	.69	.48
Satisfaction relationship with children	11	.70	.48
Marriage/intimate relationship	12	.70	.49
Satisfaction with marriage	13	.70	.49
Satisfaction with health	14	.70	.49
Satisfaction with residence	15	.70	.49
Neighborhood	16	.70	.49
Residence	17	.70	.49
Friends and friendship	18	.70	.49
Satisfaction with friends	19	.70	.49
Satisfaction with relatives	20	.70	.49
Feelings about relations with relatives	21	.70	.50
Feelings with child living with you	22	.70	.50
Satisfaction with residence	23	.70	.50
Satisfaction with recreation	24	.70	.50

<sup>&</sup>lt;sup>a</sup>Weighted D-T and Satisfaction values.

Table 72

Multiple Regression Predicting Global QOL-Unmarried<sup>a</sup>

Variable	Step	Multiple R	$R^2$
Income and standard of living	1	.60	.36
Residence	2	.68	.46
Satisfaction with intimate relationship	3	.71	.50
Feelings about relations with relatives	4	.74	.55
Neighborhood	5	.75	.56
Satisfaction with residence	6	.76	.57
Commitment	7	.77	.59
Satisfaction with relatives	8	.78	.61
Self and self development	9	.80	.63
Satisfaction with income	10	.81	.65
Feelings with child not living with you	11	.82	.67
Job	12	.82	.68
Leisure and recreation	13	.83	.69
Friends and friendship	14	.83	.69
Satisfaction with health	15	.84	.70
Satisfaction with self overall	16	.84	.70
Satisfaction with neighborhood	17	.84	.71
Satisfaction relationship with children	18	.84	.71
Satisfaction with friends	19	.85	.71
Health	20	.85	.72
Satisfaction with recreation	21	.85	.72
Satisfaction with job	22	.85	.72
Marriage/intimate relationship	23	.85	.72
Feelings with child living with you	24	.85	.72

<sup>&</sup>lt;sup>a</sup>Weighted D-T and Satisfaction values.

## **Summary of Global Quality of Life Findings**

Six measures of global QOL were included in the survey. Response totals for each measure except one were slightly weighted on the positive side, although most of the average scores hovered about the midpoint. When a global QOL composite score was constructed, the distribution of scores was wide-ranging; however, the mean was very slightly below the midpoint. All in all global, QOL was not very high by any measure used. Married Marines tended to score higher on QOL, which generally increased with age. Senior enlisted showed higher scores than junior enlisted, but junior officers outscored senior officers.

QOL perceptions are affected by person-environment fit and by comparison with civilians. Somewhat higher global QOL is associated with better fit, and Marines who perceived their situations favorably compared with a civilian alternative tended to score higher on global QOL.

The strongest predictor of global QOL for the total sample and for the married subsample was feelings about self, whereas for single Marines it was feelings about marriage and intimate relationships. Six variables together accounted for 62-77 percent of the variance when predicting global QOL from domain QOL.

In summary, it appears that construction of a single global composite using the domain QOL scores is defensible, and that the resulting composite score relates meaningfully to other variables (e.g., P-E fit). However, average global QOL composite scores, like most of the average domain QOL scores, do not distance themselves greatly from the scalar midpoints. Subgroup differences appear, but, for practical purposes do not amount to very much.

Organizational Outcomes and Quality of Life

# Organizational Outcomes and Quality of Life

Enhancement of the quality of life of its members is a laudable organizational goal in and of itself. Nevertheless, if quality of life indeed has effects on organizational and individual productivity and performance, such effects must be identified and measured. It has been thought that quality of life exerts its influence on such things as operational readiness, work quality, performance, and retention. Indirectly, quality of life could influence recruitment through perceptions of QOL in the Marine Corps by potential applicants, perceptions derived from media coverage or from conversations with Marines themselves who discuss quality of life in the Corps.

Outcome variables measured in the Marine Corps Quality of Life Survey include personal readiness, intention to remain on active duty, and individual performance. Each variable was measured using a combination of indicators drawn from a variety of survey items. Thus, unlike the results discussed previously (for the various domains of QOL), results in this section are based on any number of items which were embedded in the several sections of the survey. Discussed below are the descriptive statistics for each of the three variables, and their relationship to global quality of life.

#### **Personal Readiness**

Personal readiness focuses on individual, job, and family conditions which might affect an individual's ability to move out quickly and, in the end, to perform effectively in the field. Thus, the present study used a multidimensional construct to represent this variable.

# **Components of Personal Readiness**

Nine component items were combined to yield a composite measure of personal readiness. Descriptive statistics for each of the nine elements are presented in the pages that follow.

Perceived Adequacy of Training. Respondents indicated how well they perceived their training to have prepared them for their present job, using a five-point scale anchored from "not at all" to "completely." The modal response was "pretty well" at 43.0 percent; "somewhat" was second at 27.9 percent, followed by "barely" at 13.1 percent. The polar opposite responses of "completely" and "not at all" were endorsed by 9.7 percent and 6.3 percent, respectively. Perceived adequacy of training was greatest for senior officers, least for junior enlisted. Age was positively correlated with adequacy of training, but there were no significant differences by race or gender.

**Job-Related Problems.** Seven items described specific job-related problems (e.g., "mind not on job" or "problems with a superior"), and survey participants were asked to indicate how frequently they had experienced these difficulties. Table 73 summarizes their responses.

Table 73

Reported Frequency of Job Problems

			Frequency		
	None of the Time	A little of the Time	Some of the Time	Most of the Time	All of the Time
Problem	(%)	(%)	(%)	(%)	(%)
Mind not on job	20.1	42.5	29.4	5.9	2.0
Lost temper	36.0	33.1	23.3	5.7	1.8
Accomplished less than one would like	17.3	39.0	32.0	8.4	3.3
Not at one's best	18.3	51.6	24.0	4.6	1.6
Likely to make mistakes	30.3	53.5	12.6	2.8	0.9
Performance criticized by co-workers	61.9	24.8	8.4	2.7	2.3
Problems with a superior	55.9	21.4	12.1	6.3	4.4

Some of the respondents (n = 265, or 18.6%) reported not having any of the job-related problems during the previous month. Not unexpectedly, many acknowledged having times when they were not at their best, or when they accomplished less than they would like to have accomplished. Problems with a superior, criticism of their performance by co-workers, and likely to make mistakes received infrequent endorsements.

Responses across the seven items were cumulated to produce an index of job-related problems. Junior enlisted were found to have greater frequency of job-related problems than senior enlisted, junior officers more than senior officers. Relatedly, younger Marines had more problems than their older counterparts. Neither race nor gender made a difference, however, relationship and marital status did. Married Marines had fewer problems than single Marines who were involved in an intimate relationship, whereas singles not involved reported the most problems. With respect to marital status, the married individuals had the fewest problems, formerly married came in second, and those who had never been married had the most.

#### **Lost Time**

The survey incorporated items addressing time lost for personal and for family reasons. Only data from the married respondents was included in the analyses for time lost for family reasons.

Time Lost for Personal Reasons. For the sample as a whole, health was the leading cause of lost time from work, followed by other personal reasons, and personal business. Much lower were transportation and education. Married Marines had more trouble with transportation than formerly married or those never married. The same held true for lost time due to pregnancy. Collectively, only 1.5 percent of the women in the sample reported any time off during the preceding month due to pregnancy, and for a mere 0.4 percent did time off measure a full day or more. Those formerly married led in time off for personal business and other personal reasons.

Regardless of the reason, time lost for personal reasons tended to be minimal. For the month preceding the survey, time lost amounted to two hours or less 79-99 percent of the time.

Time Lost for Family Reasons. Five subcategories of time lost due to family situations were used: children, spouse, transportation, family business, and other reasons. Caring for children and helping spouse were most frequently cited as reasons for time lost. Family business and other family matters came next, with transportation receiving the lowest percentage of endorsements. Reporting no time lost for any of these reasons during the preceding month were 69-80 percent of the respondents (all married Marines). For any reason, time off reached one day or more for at most 3.1 percent of the respondents. Absences of more than five days never exceeded 0.9 percent.

#### Missing Maneuvers or Exercises

Marines taking the survey were asked if they had missed, arrived late to, or departed early from, maneuvers, exercises, or no-notice alerts, and, if so, the reason(s) therefor. More than half the sample (58.1%) indicated that such events did not occur for them. Of those for whom the maneuvers and alerts had occurred (41.9%), time losses were minimal: 95.8 percent had missed no maneuver, nor been late or left early. Absent were 0.8 percent, whereas 1.1 percent arrived late and 2.3 percent left early.

In sum, only 4.2 percent of the total sample missed any time from these events. The reasons for the few cases of absence from maneuvers, exercises, or no-notice alerts are shown in Table 74.

Table 74

Reasons Given for Time Lost From Maneuvers, Exercises, or Alerts (n = 96)

	Frequency (%)				
Reason	Arrived late/left early	Missed entirely			
Personal illness	42.9	57.1			
Family illness	100.0	0.0			
Personal or family business	89.5	10.5			
Legal matters	75.0	25.0			
Command failed to reach	0.0	100.0			
Other	85.0	15.0			

#### **Commitment to the Marine Corps**

Eleven items were used to measure commitment. The items were statements to which respondents indicated agreement or disagreement on a seven-point scale, one being strong disagreement, and seven representing strong agreement. Each respondent achieved a mean commitment score, and these scores ranged from 1.00 to 7.00, with an average of 3.86, just below the scale's midpoint of 4.00.

Commitment correlated positively with rank (r = .36) and tenure in the Marine Corps (r = .30). Mean commitment score was highest for senior officers (4.87), followed in order by warrant officer (4.83), junior officers (4.54), senior enlisted (4.25), and junior enlisted (3.42). Commitment was

linearly related to age, and was higher for men than for women. By relationship status, married respondents showed higher commitment than unmarried, whether the latter were in an intimate relationship or not. Differences were also found by marital status, with married being most committed, followed by never married, then those having formerly been married. Race accounted for no significant differences in commitment.

There were indications that commitment bore a relationship to time lost from duty. Those who had lower commitment scores tended to be the ones who also had lost time. Time lost for personal reasons correlated slightly negatively with commitment (r = -.14, p = .000), but time lost for family reasons showed no significant relationship.

# Confidence in Spouse or Partner Self-Sufficiency

This measure was included in the personal readiness composite on the belief that the Marine would be more able to attend to her or his duties if the spouse or intimate partner was believed to be self-sufficient and able to take care of situations at home.

The Marines were asked, if they were to be away for a period of six months, how capable the spouse or partner would be to take full responsibility for each of eight concerns. Responses were made on a five-point scale, anchored with 1, "extremely capable," to 5, "not at all capable." A mean score across all eight concerns was then computed.

For finances, spouses were rated quite favorably: "capable" (13.1%), "very capable" (15.7%), and "extremely capable" (66.9%). In contrast, "not so capable" (3.0%) and "not at all capable" (1.3%) were response alternatives chosen by very few. Spouses received the highest capability rating for child care, followed by family's health, whereas the lowest ratings were for managing residential maintenance, with "emotional--parenting matters" just above it.

#### **Adequacy of Child Care**

If their Marine duties were to take them away for a period of six months or more, 83.4 percent of those with children felt "completely sure" of the ability of the person with whom their child(ren) were left to fully care for them; another 10.1 percent were "very sure." Only 2.6 percent were at all unsure about the care of their children. Eight out of 10 (85.2%) said the children's caretaker would be the spouse, and another 5.9 percent cited an immediate family member. Those persons being most confident of their childrens' care were much more likely to cite the spouse as the caregiver; those most unsure had a high percentage of "other" (22.2%), and a smaller percentage of "spouse" responses (61.1%).

#### **Preparations for Absence**

Ten items assess the Marine's preparations for deployments, particularly move outs that might occur with little or no warning. Generally, the items had to do with things that make it easier to cope with family separation and the management of personal affairs. Some items (e.g., joint checking account) applied primarily to married personnel, whereas making a will or arranging for bill payments applied to almost all respondents. The figures below exclude those who checked "n/a"

(often most of the respondents), so the actual numbers of persons indicating having made preparations for any one thing might be only a few hundred in some cases.

Nine percent (9.2%) of these COMCABEAST Marines felt that none of the items applied to them. Claimed non-applicability of the particular items ranged from a low of 0.4 percent of the respondents, to a high of 17.0 percent.

Only one-third (32.6%) had drawn up a will, more than the 22.4 percent who had established a joint checking account. Less than half (44.5%) had given power of attorney. Where elder care was a consideration, 71.2% had made advance preparations. Considering the exigencies of service in the Marine Corps, fairly low numbers had prepared for storage of possessions (49.6%) or official records (43.3%). Even lower percentages of these Marines had prepared for payment of bills (21.0%), lease obligations (27.4%), care of pets (24.9%), and management of investments (23.9%).

An overall deployment preparation index was computed by dividing the number of actions in the list not marked "n/a" by the number of those items on which action had been taken. This procedure yielded percentage scores ranging from zero to 1.00, with an average of .63, not as high an average score as might be desired.

Subgroup analyses revealed that preparation increased with rank and age, in a generally linear fashion. Whites and Other showed higher readiness scores than did Blacks and Hispanics. Men scored higher than women. With respect to relationship status, married Marines were much more prepared than single involved Marines, and those uninvolved scored lowest. And, by marital status, those married were most prepared.

#### **Personal Readiness Composite**

The composite measure of personal readiness was derived from the responses on the nine component variables just discussed. All contributing items were coded so that undesirable options were assigned negative values and desirable options positive. The positive and negative data points were balanced around a neutral response coded as zero. Because the components used a variety of response scales, all raw scores were transformed into standardized z scores in order to have a common metric before the scores were combined. Procedures for computing composite scores were adjusted so that the scores of single Marines would not be adversely affected by the "not applicable" (n/a) responses on the two component measures which addressed spouse and children.

The resulting composite yielded a range of scores from -18 to +11, with a mean of -.12. Higher scores indicate a higher level of personal readiness. In the distribution of scores, 36.4 percent of the respondents had negative scores, 23.2 percent had a neutral score, and 40.4 percent scored in the positive range. Readiness was higher for senior enlisted than for junior, but higher for junior officers than senior. Readiness increased linearly with age. Women were significantly less ready than men. Race, relationship status, and marital status accounted for no significant differences.

The global QOL composite correlated at .33 (p = .000) with the personal readiness composite. This indicates only a very moderate relationship, a shared variance of some 11 percent between the two measures. The relationship between the two was tested further by contrasting the QOL levels achieved by those individuals at the extremes of the distribution, that is, those persons (n = 283)

with the highest 20 percent of the personal readiness scores, and those (n = 281) with the lowest 20 percent. Global QOL averaged 29.97 for the group with the highest scores, versus an average of 23.57 for persons in the lowest scoring group, a statistically significant difference.

#### Retention

The organizational outcome variable of retention was measured using a single indicator, intention to remain on active duty.

#### Intention to Remain

Marines responding to the survey could chose, from a list of six options, the statement that best described their intentions at that time. Statements ranged from intending to stay in the Marine Corps until retirement, to intending to get out as soon as possible. A provision was also made for those individuals who had planned a career in the Marine Corps but were being released because of the drawdown. Table 75 shows the percentage of responses in each category. Twenty-seven percent (27.5) intended to leave as soon as possible, and 19.6 percent were unsure of what to do. Approximately four out of ten (42.7%) intended to stay until or beyond retirement eligibility.

Table 75
Intentions to Stay

Reenlistment Intentions	Percent
Remain on active duty until eligible for retirement or beyond	42.7
Remaining on active duty, but planning to leave prior to retirement	6.9
Not sure about career intentions	19.6
Intending to leave Marine Corps as soon as possible	27.5
Intended to remain on active duty, but being released due to drawdown	3.2

Significant differences were found on all subgroup variables. Intention to remain was higher for senior enlisted and officers than for their more junior contemporaries. Of 741 E-2 to E-4s, 43.9 percent were leaving the Marine Corps as soon as they could, whereas another 27.8 percent were unsure of what to do; only 25.2 percent were staying. Stayers exceeded leavers in all other rank groups; senior enlisted (78.4% vs. 13.8%), warrant officers (91.3% vs. 0.0%), junior officers (65.8% vs. 10.3%), and senior officers (100.0% vs. 0.0%). Somewhat related to these findings with respect to rank, intention to remain on active duty increased linearly with age.

Blacks had the highest intention to remain (62.3%), followed in order by Hispanics (48.1%), Whites (47.6%), and "Other" (39.5%). Gender accounted for no significant differences. By relationship status, highest intention to remain was shown by the married Marines, lowest by the single Marines who were not involved in an intimate relationship. With respect to marital status, the married Marines had the highest intention to remain, whereas those who had never been married scored the lowest on staying. Six out of ten of the married Marines (62.1%) planned to stay, versus only 30.4 percent of the unmarried.

#### Global QOL and Intention to Remain on Active Duty

Analysis of variance revealed that those who intended to leave the Marine Corps as soon as possible also scored lowest on QOL, whereas those choosing to remain on active duty scored highest. Marines who were unsure of their intentions had lower QOL than those intending to remain, but scored higher on QOL than those intending to leave as soon as possible.

These result demonstrate a relationship between QOL and a desired organizational outcome (retention). The do not, of course, indicate a causal direction.

## Domain QOL and Intention to Remain on Active Duty

Three domain level variables were used to measure relationships between domain level QOL and intention to remain on active duty: the domain D-T summary score, the domain level satisfaction summary score, and the respondent's own estimation of the effects of various life aspects on their intentions to remain. Thus, the first two variables are derived from the data, whereas the third results from a direct question about (perceived) effects on intention.

Domain QOL and Retention--Inferred Relationship. The intention to remain categorical variable was recoded as a continuous variable, to facilitate measurement of relationships between domain QOL and intentions to remain on active duty. In this recoding, the response dealing with involuntary separation because of downsizing was dropped; intention to remain until retirement, and eligible to retire but staying in, were combined. Correlations were then computed between domain QOL levels and intention to remain.

With respect to affective evaluations (the D-T scale) for the various domains, 11 of the 12 showed a slight but statistically significant relationship with intention to remain on active duty. Thus, those Marines intending to stay were more likely to have higher scores on the Domain D-T scales. Feelings about job had the strongest relationship (r = .31), followed by residence (r = .27). Cognitive evaluations (satisfaction) for the various domains showed similar relationships with intention to remain in the Corps. Nine of 11 were significantly correlated with intention to remain on active duty, with the Marines having higher satisfaction scores being those most likely to stay. The strongest relationship was between staying and satisfaction with job (r = .32), followed by satisfaction with residence (r = .24).

QOL, Career Intent, and Commitment in the Lower Paygrades. As stated above, overall, perceptions of quality of life become more positive with increasing age and rank, and with stronger career intent. To compare mean levels of satisfaction by career intent within seniority groups, three career subgroups were identified using the career intent item in the survey: a "stay" group (from the first two alternative responses); an "unsure" group (from the third and fourth alternatives); and a "leave" group (from the fifth alternative). Those being released due to reduction in force were excluded.

Enlisted and officer groups were analyzed separately, with three seniority groups in each-enlisted paygrades E-2 to E-3 (junior), E-4 to E-5 (middle), and E-6 to E-7 (senior); and officer paygrades O-1 to O-2 (junior), O-3 (middle, and O-4 to O-5 (senior). Other paygrades were excluded because of very small sample size.

Average age differences across seniority groups was about four to eight years. For enlisted junior, middle, and senior groups, the ages averaged 21.2, 24.9 and 33.9 respectively; for officers, the respective mean ages were 26.7, 31.1 and 39.4. However, because of small sample sizes, the career unsure and leave groups were combined for enlisted senior and all three officer seniority groups. Responses were compared on three domain satisfaction items (Income, Job, and Self Development), and on one organizational commitment (within Job domain) item ("the Marine Corps is the best place to work . . .").

The results are shown in Figures 4, 5, 6, and 7. The enlisted stay groups show little difference across seniority levels, but clear differences within seniority groups (stay is highest, leave is lowest). Thus, the junior stay group is almost always more positive than the middle and senior leave and unsure groups. (Sample sizes of enlisted and officer senior unsure/leave groups were zero or very small and thus unstable.) Domain satisfaction levels for officers tend to decrease across both career and seniority groups. However, the commitment item (Figure 7) shows large differences for all enlisted and officer stay groups—higher than all unsure and leave groups. Thus, the junior enlisted stay group mean agreement (4.50) is higher than enlisted middle unsure (2.93) and leave (1.84), and senior unsure/leave (3.63) seniority groups; and the junior officer stay group (5.39) is higher than the middle unsure/leave (2.72) seniority group.

This result suggests that this commitment item may be as good as, or better than, the career intent item for estimating or predicting an individual's subsequent career decision. Furthermore, using the three career intent groups as a continuous variable (stay = 3, unsure = 2, leave = 1), correlation with "Marine Corps is the best place" is relatively high: .52 for enlisted, .47 for officer.

Because members of the junior paygrades must all make a career decision, similar comparisons were conducted on only junior enlisted (E-2, 3, 4) and officer (O-1, 2, 3) groups, using three commitment items ("the Marine Corps is the best place," "involved personally in my work," and "being a Marine is worth personal sacrifice"). Results are portrayed in Figure 8. Again, there are large differences among the enlisted stay, unsure, and leave groups, and smaller differences between the officer stay and combined unsure/leave groups. For example, on the best place commitment item, mean agreement of enlisted stay group (4.23) is substantially higher than unsure (2.97) and leave (1.84) groups, and the officer stay (4.91) is higher than the unsure/leave (3.29) group.

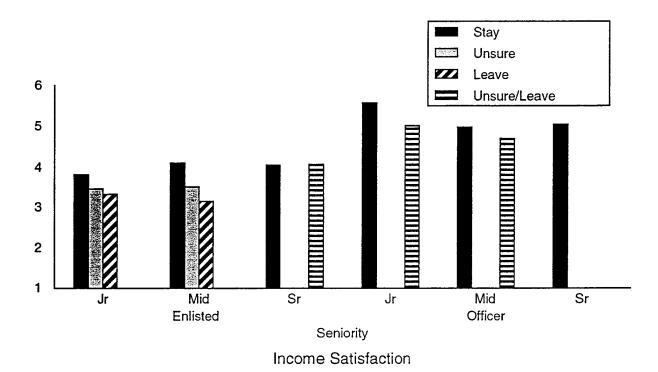


Figure 4. Comparison of income satisfaction for three career intent groups within seniority levels.

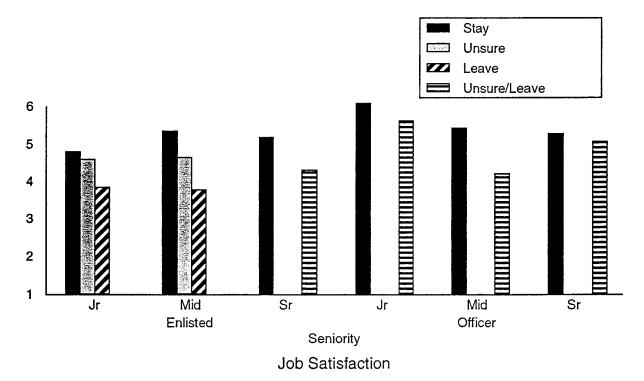
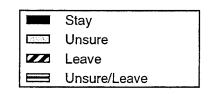


Figure 5. Comparison of job satisfaction for three career intent groups within seniority levels.





Campacity with Collection Coloring

Figure 6. Comparison of satisfaction with self-development for three career intent groups within seniority levels.

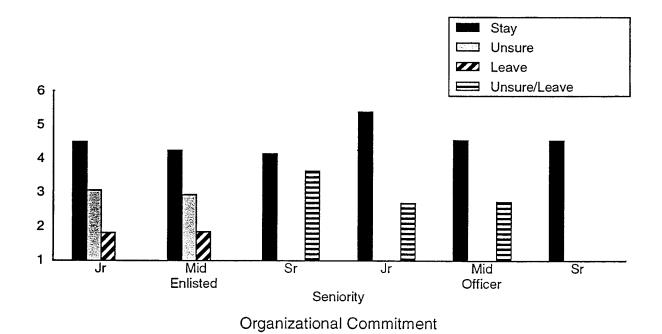


Figure 7. Comparison of organizational commitment for three career intent groups within seniority levels.

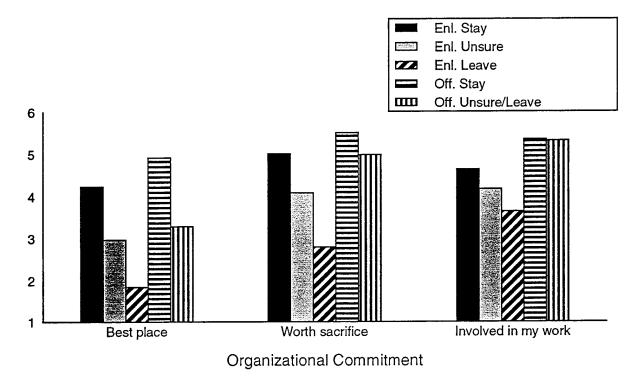


Figure 8. Comparison of organizational commitment of Junior Enlisteds and Junior Officers by career intent.

# Domain QOL Effects on Retention--Perceived Relationship

An item in each of the domain sections of the survey asked a question: "To what extent does (domain title) affect your plans to remain on active duty?" The response scale for these items ranged from "not at all" (1) to "a great deal" (7), with a neutral center point of "somewhat" (4). Table 76 presents the means for the sample as a whole on each of the items. Also shown are the means for the "planning to leave" and "intending to remain" subgroups.

A comparison of the subgroup means reveals that the mean scores (for effect on intention) of the "planning to leave" subgroup are consistently higher than the other group's mean scores, across all domains except one (dependent health), and the higher the mean score, the more effect that domain is having on intention to remain on active duty. The indications are that when respondents said that a domain had an effect on their intentions to remain on active duty, it was a negative effect which they were indicating. Friends and friendships had the least effect on career intentions, income the greatest effect.

Table 76

The Extent to Which Various Aspects of Life Affects Career Plans

	Perceived Effect of Domain on Reenlistment Decisions		
	Overall	Leaving Group	Staying Group
Domain	Mean	Mean	Mean
Residence	2.79	3.45	2.29
Neighborhood	2.42	3.17	1.84
Leisure and recreation	3.07	4.06	2.32
Health	2.98	3.00	2.91
Friends and friendships	3.31	2.73	1.80
Marriage or intimate relationship	3.75	4.62	2.98
Children	3.60	4.87	2.98
Relatives	2.66	3.62	1.81
Income and standard of living	4.40	5.27	3.61
Job	4.30	4.80	3.92
Self	3.77	4.34	3.28

#### **Individual Performance**

There are serious problems facing any attempt to relate performance to either personal or organizational variables. Such problems arise primarily because of the performance question, (i.e., just what is performance?), and from the extreme difficulties encountered in trying to measure performance. There is no completely satisfactory operational definition of performance, and this criterion problem is not nearing solution. To this already troublesome state of affairs must be added the issue of inflated ratings, a concern shared by military and civilian organizations; performance scores of job incumbents tend to be clustered near the top of the scales, making differentiation among individuals difficult. A third problem inserts itself into the present effort, that being the fact

that there is neither a common metric nor a common performance data set between E-4 and below personnel and E-5s and above.

# **QOL** and Performance--Inferred Relationship

In spite of great deficiencies with respect to performance measurement, it was decided to use the direct measures used by the Marine Corps itself. Thus, unsatisfactory as they are, a performance rating average across seven performance dimensions was drawn from the last two fitness reports for E-5s and above. For E-2 to E-4s, the performance variable was a composite used for promotion considerations (this was available for only those Marines in this rank group who were eligible for promotion based on time in grade, and it was contaminated by non-performance elements). To avoid to some extent the problem with distribution of scores, only the top 20 percent and the bottom 20 percent of scores for each of the two rank groups were used in the calculations.

Using these scores for performance, there was no significant correlation with global QOL for either the E-4s and below or the E-5s and above.

Global QOL and aptitude measures (Armed Forces Qualification Test (AFQT) composite score, or General Classification Test (GCT) total score, as appropriate) were tested as predictors of performance, using multiple regression procedures. Again, there was no significant relationship between QOL and performance (nor, for that matter, between AFQT score and performance).

# **QOL Effects on Performance--Perceived Relationship**

Except for the section on Marine Corps job, each section of the survey included a question asking respondents how much that particular area of life affected their job performance. For this analysis, the respondents were categorized as E-2 to E-4s or E-5 and above. Response options again were arrayed on a seven-point scale from "not at all" (1) to "a great deal" (7), with "somewhat" (4) being the neutral midpoint.

For the lower ranking individuals having dependents (less than half of the E-2 to E-4s), dependent health concerns were perceived to have the greatest effect on performance, followed by personal development. Showing the least effect on performance for members of this subgroup was neighborhood. In the E-5 and above subgroup, dependent health also showed the greatest effect on performance, however, coming in at a close second was self-development. Neighborhood again had least effects on performance.

It should be noted that, in no case, for either subgroup, did the average perceived effects on performance reach even the midpoint of the scale. Also, in each case, perceived effects on performance were rated higher by the lower ranking group than by the higher. The range of mean scores provide evidence that respondents can distinguish the varying intensities of domain QOL effects. Nonetheless, it can be conjectured, on the basis of these findings, that the Marines in the COMCABEAST sample perceive their performance on the job to be little affected by quality of life conditions in the other areas of their lives.

#### **Summary of QOL and Organizational Outcomes**

Quality of life was significantly related to personal readiness. Marines perceiving higher QOL tended also to have a higher readiness composite score. Race, relationship status, and marital status were unrelated to personal readiness. Women showed less personal readiness than men, and readiness increased with age. Readiness was higher for senior enlisted than for junior enlisted, but higher for junior officers than senior officers. On the whole, using the nine indices discussed above, readiness was only moderate.

Quality of life was found to be related to intention to stay in the Marine Corps. Most closely correlated with remaining on active duty were job and residence; this was true for both cognitive and affective evaluations. In addition, perceptions of the effects of domain QOL for those Marines intending to remain differed significantly from the perceptions of those Marines intending to leave.

For this sample, no significant correlation was found between individual performance and global QOL for either E-4s and below or E-5s and above. However, there were a number of perceived effects of QOL on performance. Dependent health concerns showed the strongest effect, followed by personal development; weakest in perceived effect was neighborhood. Perceived effects of QOL on performance were consistently higher for E-4s and below than for E-5s and above.

# **Section Six**

# Discussion

## **Discussion**

The Marine Corps Quality of Life Survey has delivered a wealth of information bearing on the quality of life of COMCABEAST Marines, both in a global sense and with respect to a number of specific domains. The analyses reported herein reflect an attempt to "slice the data" in multiple ways so as to derive meaning from the responses which these Marines have provided through their participation in the survey. That the result is a rich lode of information is undeniable.

The image which emerges from the data is one of the women and men of an organization doing the work they are assigned, and endeavoring to do it well. Their quality of life may vary from that of others, and from the level they would like it to be at; however, in their perceptions, by and large, QOL does not affect their performance to any great extent--or, they do not allow it to. As in any organization, and as in life in general in our society, quality of life, at least in its material and psychological aspects, increases with one's status, income, and organizational tenure.

Young people do not perceive their quality of life as positively as do their more mature fellows, in part because of these material and psychological conditions, but also, one would suspect, simply because of youth itself and its demands for adjustment to adult life in general and in particular to the world of work. The presence among the Marines of COMCABEAST of many very young and few very old cannot but induce age differences in perceived quality of life which favor the more mature person. Rank differences stem in part from the younger-older contrast, in part from privileges and benefits attendant upon seniority, and also from the officer-enlisted dichotomy.

As to the perceptions of young people, however, a striking finding of this study is that the QOL perceptions of career-intending Marines of all ages are frequently more positive than those of Marines unsure of their career plans or planning to leave. This finding was most noticeable with respect to a few organizational commitment items, particularly "The Marine Corps is the best place for me to work." Thus, the job-oriented perceptions of the committed Marines appear to predominate over (but certainly not exclude) their concerns with the "creature comfort" and "social" type domains of QOL.

Although quality of life is an important concern for Marines of all paygrades, there is good reason to be especially sensitive to the experiences and perceptions of the lower grade enlisted and officer personnel--the source of the future leaders of the Marine Corps. The Corps wants to attract to a career the most competent and committed from these sources. Virtually all individuals in the senior ranks have long ago committed themselves to a career, and thus, long ago decided that the various aspects of QOL were sufficiently acceptable to them and their families (even if not fully satisfactory) for a career in the Marine Corps.

To what extent will improvements in any aspect of QOL attract more of the junior officer and enlisted personnel to a Marine Corps career? For some--those who joined just for the challenge or adventure, or short-term service to their country (the intending "leavers")--perhaps no amount of QOL enhancement (except, perhaps, increased job challenge) would be enough to shift their intention toward a career. The other two junior groups, the stayers and the unsure, are probably the groups most critical to monitor (by periodic surveys) for shifts in perceptions, regarding actions to improve specific domains of QOL.

Marriage, children, and intimate relationships each introduce additional concerns to members of an organization, affecting quality of life by those concerns, sometimes markedly. On the other hand, such relationships also offer many positive contributions to quality of life. In all likelihood, racial and gender differences in perceived QOL primarily reflect individual comparisons between perceived opportunities within and outside of the Marine Corps. Age, rank, gender, race, and relationship or marital status notwithstanding, the great majority of survey respondents from COMCABEAST are proud to serve, proud to be Marines.

On a total sample basis, quality of life is about average, i.e., mean QOL ratings cluster around the midpoints of the scales by which it is being measured. Many of the Marines in the COMCABEAST sample are reasonably content, many are not. At the extremes, a few see life as "a bowl of cherries"; others perceive just the pits. In the end, one must remember that the purpose of the survey was to provide baseline information. As would be expected, in the picture presented by the survey results, there are aspects of QOL warranting accolades, and other aspects perhaps calling for command attention and ameliorative efforts.

In a sense, of course, the results of the survey hold few surprises. There is little revealed by the survey which is not known to the enlisted and officer leaders of the Marines stationed at COMCABEAST. After all, "know your people and look out for their welfare" is more than a cliche to the Marines--it is an operative fact, and an ever-present requirement. Therefore, much, if not most, of the information contained in this report has little novelty.

No Marine leader needs a survey to tell him or her that life in a house located in a good neighborhood is in many ways preferable to life in the barracks, or that, if Marines must live in bachelor quarters, they desire those quarters to be attractive. Likewise, it is no secret that physical appearance is highly important to a Marine of whatever rank or job assignment. The Marine leader is fully cognizant that married Marines, and those with children, have added concerns that affect quality of life. The Marine leader is alert to performance discrepancies that frequently arise because of interpersonal relationships and family problems, and knows the value of recreational facilities and services provided to the Marines at COMCABEAST.

Finally, the concordance of the findings with known conditions serves, in a non-scientific way, of course, to lend credibility to the survey results, and to highlight even more those areas where results depart from what might be expected.

However, the survey results do more than confirm what the leader knows. Most importantly, they provide quantification. "A lot of," "not too many," "only some of," "the average Marine," and other ill-defined terms commonly used in estimating situations and requirements have been replaced with numbers, with accurate numbers derived from scientifically defensible survey methods and data analyses. This enhances communications capability.

Whereas the "not too many" of several leaders may differ widely, sample means and response percentages are fixed with numbers fully comprehensible to all. This does not relieve the leader of operationally defining success and failure--of deciding which percentages et cetera are satisfactory and which are unacceptable and therefore shall become the targets for amelioration. But it does add the quantification needed for accurate targeting.

What might profitably follow this effort are attempts to lend additional meaning to what has been quantified. It is suggested that the commander and staff select those results areas which are problematic with respect to organizational goals, those elements of the survey results which call for further exploration or simply pique the curiosity of those cognizant over functions and activities which bear directly on quality of life. These results areas, then, should become the focal points for deeper, site-specific research by the command, using such techniques, perhaps, as focus groups, follow-on mini-surveys, and interviews.

On the other hand, quality of life is as it is perceived. The results are clear: QOL perceptions are heavily influenced by feelings about self-esteem and satisfaction with personal development. The commander and staff can influence QOL in a positive way through efforts aimed at enhancing individual self-esteem and organizational pride in a job well done.

Perceptions about the job domain very strongly influence quality of life perceptions. This is very apparent in the survey results. The work of Marines has many aspects that can become the subject of information campaigns designed to inform Marines, particularly the younger ones, of the many benefits of service in the Marine Corps, whether or not a career is envisioned.

In sum, quality of life in the Marine Corps could benefit greatly by serious and sophisticated efforts to highlight the many benefits of service, as well as by efforts to make Marines feel good about themselves. In addition, simple, periodic instruction in how to take care of life's situations would improve personal readiness even as it made individual Marines feel more in charge of their own affairs. Perceptions can be altered, and Marines can be taught how to organize their lifespace in order to improve their own quality of life.

Another important survey result also has to do with numbers. This is in the realm of baseline statistics. Whether one is setting goals for a program, or furnishing data to the "bean counters" at higher echelon in order to justify funding requests, one must be able to answer the question: "Compared to what?" These survey results give the leaders of the Marines at COMCABEAST the advantage of being able to answer that question.

Furthermore, baseline statistics assist in developing objectives, as well as in calculating progress in reaching them. To use an analogy, a line of march requires two points: current position, and goal position. These baseline statistics provide current position with respect to the QOL elements that were measured. When the goals are added to them, the line of march is clearly indicated. Then, in the future, subsequent to organizational events, QOL enhancement efforts, social changes, or whatever, QOL at that future time can be measured against these baseline statistics, providing quantified measures of progress, or, indicating where command attention might profitably be focused.

There is a long history of failure in trying to definitively tie performance to other variables such as job satisfaction, organizational commitment, and quality of life. The fact that the results of this survey show a perceived connection between QOL and performance must be viewed as a landmark--and should impel further research in this area, in terms of causal connections and intervention implications.

Because performance is impossible absent the Marine, results documenting a connection between QOL and intention to remain on active duty are important data points for Marine Corps planning and policymaking. And, because personal readiness is itself an important organizational variable--particularly for a combat organization--the relationship between the personal readiness of COMCABEAST Marines and their QOL perceptions takes on great importance. Many Marines seem to "get'em both right": they perceive good QOL and they see to their own readiness. No claim is made for a causal connection in either direction; however, the relationship is important in its own right, and may have to do with that underlying factor known as attitude, which is, of course, modifiable.

Those persons familiar with the discipline of organizational development will recognize that the collection of data and the reporting of those data in themselves constitute an organizational intervention. To the point, the Marine Corps, and its subordinate units, have been changed to whatever small degree just by virtue of having commissioned and conducted the Marine QOL survey.

For many Marines stationed at COMCABEAST, the survey has no doubt raised the salience of both global QOL and QOL in the various life domains; these persons will be more alert to QOL, and may begin to more critically evaluate their QOL circumstances and options. For whatever number of survey participants, it has inescapably raised expectations that there will be QOL enhancement efforts "coming down the pike," and they will await evidence of such efforts. The leaders at COMCABEAST should be alert to such effects and expectations, and capitalize on them.

It has previously been suggested that the Marine Corps Quality of Life Survey be repeated at regular intervals. That recommendation is sound. Such data collection is considered essential to tracking progress in QOL improvement. However, the leadership of COMCABEAST is not limited to data from the triennial QOL surveys; it can make use of the survey at will. In addition, the survey is essentially modular; one or more relevant sections of it could be used for specific data collection efforts at local sites. This makes the survey an even more effective and available "weapon of opportunity" for the leaders of the Marines at COMCABEAST.

Comprehensive quality of life assessment has brought into clearer focus the perceptions of the Marines themselves--as a whole and as demographic subgroups--about their quality of life. Thus, the data reported herein speak for these Marines. The individual responses of each Marine have been tallied and added to those of her or his fellows; together, their responses cumulate into a powerful information matrix for the commander and other cognizant officers. In addition to the "snapshot" of what conditions are for COMCABEAST Marines in terms of QOL, the assessment indicates avenues of approach toward QOL enhancement.

# **Section Seven**

References

# References

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# Appendix A

The Marine Corps and Quality of Life 1993 Member Questionnaire

# THE MARINE CORPS and QUALITY OF LIFE

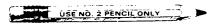
1993 Member Questionnaire



Navy Personnel Research and Development Center San Diego, California 92152-7250 This survey concerns how you feel about your life. The questions ask about various aspects of life and life as a whole. There are many aspects to our lives and the questionnaire attempts to cover the major ones for most people. This accounts for its length. We think you will find most of the questions interesting and easy because it's YOUR life. All people don't feel the same way about what happens to them in everyday life, so there are no right or wrong answers. We hope you will answer each question as carefully and frankly as possible. You were randomly selected by computer to take part in this survey. Your responses will help us obtain a representative picture of life as it is experienced by Marine Corps members.

### **MARKING INSTRUCTIONS**

- \* USE NO. 2 PENCIL ONLY
- \* Do not use ink, ballpoint, or felt tip pens.
- \* Erase cleanly and completely any changes you make.
- \* Make black marks that fill the circle.
- \* Do not make stray marks on the form.
- \* Write the numbers in the boxes at the top of the block.
- \* Fill in the corresponding circles below.



CORRECT MARK:

INCORRECT MARK:



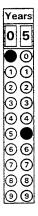




For questions that look like the following example, print the required information in the row of boxes provided. Put a 0 in the first column if your answer is nine or less. Then blacken the corresponding circle under the number you printed.

#### **EXAMPLE**

How long have you been on active duty?



#### **EXAMPLE**

2. What is your favorite color?

○ Blue

Red

○ Green

Purple

#### PRIVACY ACT STATEMENT

Public Law 93-579, called the Privacy Act of 1974, requires that you be informed of the purposes and uses to be made of the information collected. The Navy Personnel Research and Development Center may collect the information requested in The Marine Corps and Quality of Life 1993 Survey under the authority of 5 United States Code 301.

The information collected with this questionnaire will be used to evaluate existing and proposed policies, procedures, and programs in the Marine Corps.

Providing information in this form is completely voluntary. The information you choose to provide will not become part of your permanent record and will not affect your career in any way. Failure to respond to any questions will not result in any penalties except possible lack of representation in survey results.

rjr

	BACKGROUNE	INEC	ORMATION
1.	What is your sex?  Male Female  What was your age on your last birthday?  Years  00 00 01 00 20 30 40 50 60 70 80	8. 9.	Are there children under the age of 21 living In your household?  Yes No  If Yes, how many children in each age group:  Number in each age group:  Number in each age group:  Output 6 weeks Output 12 mos Output 12 mos Output 13 through 12 mos Output 13 mos Output 14 mos Output 15 mos Output 15 mos Output 15 mos Output 15 mos Output 16 mos Output 16 mos Output 17 mos Output 17 mos Output 18 mos Output 19 mo
3.	<ul><li>⑨ ⑨</li><li>Are you of Spanish/Hispanic descent?</li><li>○ Yes</li></ul>	10.	<ul><li>I do not have a spouse</li><li>My spouse is in the military</li></ul>
4.	No  Are you:  White Black/African American Asian/Pacific Islander Native American/Aleut/Eskimo		My spouse is self-employed at home My spouse works in a civilian job part time My spouse works in a civilian job full time My spouse is unemployed by choice My spouse is unemployed, but actively seeking employment
5.	Other  What is your highest level of education?  Less than high school High school equivalency (GED) High school graduate Less than two years college Two or more years college, no degree Associate's degree Bachelor's degree Master's degree Doctoral or professional degree	11. 12.	○ E-1       ○ E-8       ○ O-1         ○ E-2       ○ E-9       ○ O-2         ○ E-3       ○ W-1       ○ O-3         ○ E-4       ○ W-2       ○ O-4         ○ E-5       ○ W-3       ○ O-5         ○ E-6       ○ W-4       ○ O-6         ○ E-7       ○ W-5       ○ O-7 or above
6.	What is your marital status?  Married  Never been married Separated/divorced Widowed	000 000 000 000 000 000 000	000 000 903
7.	Oscillatoria (SELECT AS MANY AS APPLY)  No, I have no dependents Spouse (non-military) Dependent child(ren) living with me Dependent child(ren) not living with me Legal ward(s) living with me Dependent parent(s) or other relative(s)		\$\\ \$\\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\

13.	How long have you been on active duty in the Marine Corps?	18.	this because of:
	Years       Months         0 0       0 0         1 1       0 0         1 0       0 1         2 2       2 2         3 3       3 3         4 4       4 4         5 5       5 5         6 6       6 6         7 7       7 0         8 8       8 8         9 9       9 9	19.	<ul> <li>Does not apply</li> <li>Spouse's job</li> <li>Children's schools</li> <li>Cost of living at this location</li> <li>Moving costs for family</li> <li>Personal preference of self or spouse</li> <li>Some other reason</li> </ul> Where are you permanently stationed? <ul> <li>Albany</li> <li>Barstow</li> <li>Beaufort</li> <li>Camp Butler</li> <li>Camp Elmore</li> </ul>
14.	DECT.		Camp Lejeune Camp Pendleton Cherry Point El Toro Iwakuni Kaneohe Bay/Camp Smith New River Panama Parris Island Quantico San Diego Twentynine Palms Tustin Washington DC-Headquarters Marine Corps
	What are your primary and duty MOS?  Primary Duty  OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	20. 21.	<ul> <li>○ Washington DC-Henderson Hall</li> <li>○ Washington DC-Pentagon</li> <li>○ Washington DC-8th &amp; I</li> <li>○ Yuma</li> <li>○ Ship's Company/Aboard Ship</li> <li>○ MSG, CONUS</li> <li>○ MSG, OCONUS</li> <li>○ Other, CONUS</li> <li>○ Other, OCONUS</li> <li>○ Are you presently deployed?</li> <li>○ Yes</li> <li>○ No</li> </ul>
17.	Are you accompanied by your dependents on your present assignment?  O Does not applyno dependents O Accompanied by some dependents O Accompanied by all dependents O Temporarily unaccompanied O Permanently unaccompanied by choice O Permanently unaccompanied because required by billet		At a 0.5. Embassy  At school

Now we are going to ask you a number of questions about your quality of life and how you feel about your life. Some questions will ask about your life overall and others concern specific aspects of your life, such as your job or the neighborhood where you live. Answer in terms of your SITUATION AT THIS TIME or your EXPERIENCES AT YOUR CURRENT ASSIGNMENT, unless the questions ask you to consider a different time period.

#### IFF AS A WHOLE

1.	<ul><li>Terrible</li><li>Unhappy</li><li>Mostly unha</li></ul>	ppy appy nor pleased									as a whole at this time?
2.	your present life	is very boring, b	olack osest	en the to "li	e circ ntere:	ile cic sting.	sest ." If y	to "b our li	oring fe fall	"; if you think Is somewhere	For eample, if you think your life is very In between, blacken life is. Darken one circle
		Boring Enjoyable Useless Friendly Full Discouraging Disappointing	0000000	0000000	0000000	0000000	0000000	0000000	0000000	Interesting Miserable Worthwhile Lonely Empty Hopeful Rewarding	
3.	Disappointing O C C C C C C C C C C C C C C C C C C										

# YOUR RESIDENCE

Please answer the following questions about the place where you are now living at your permanent duty station.

1.	Overall, how do you feel about your residence where you now live?	4.	If you live in civilian housing, how much is your monthly rent or mortgage payment?
	O Terrible		(If you share housing, list the amount that YOU pay.)
	○ Unhappy		O Does not applynot in civilian housing
	O Mostly unhappy		Does not applynot in civilian nousing
	Neither unhappy nor pleased		
	O Mostly pleased		Dollars
	O Pleased		
	O Delighted		0000
2.	Which of the following best describes the place		0000
۷.	where you now live?		0000
	Bachelor Quarters (BEQ or BOQ)		0000
	Military family housing, on base		@@@@
	Military family housing in the civilian		5 5 5
	community		6666
	<ul> <li>Personally-owned housing in the civilian</li> </ul>		0000
	community		888
	<ul> <li>Personally-rented housing in the civilian</li> </ul>		9999
	community	5.	How many rooms are in your residence, not
	Shared rental housing in the civilian	J.	counting bathrooms and hallways? (Count attic
	community  Mobile home		or basement only if it is finished and furnished.)
	Aboard ship		
	Other		<ul> <li>Does not applyin BEQ/BOQ or ship</li> </ul>
	<b>G</b>		
3.	If you are currently living aboard ship, how do		Rooms: 02345678 or more
	you feel about your quarters?		to the send have many children under
	O Does not applynot aboard ship	6.	How many adults, and how many children under age 18 live in your house or apartment?
	Terrible		age to live in your house of apartment.
	Unhappy Mostly unhappy		O Does not applyin BEQ/BOQ or ship
	Neither unhappy nor pleased		
	Mostly pleased		Adults: 02345678 or more
	<ul><li>Pleased</li><li>Delighted</li></ul>		Children: 002345678 or more
		1	

	Command Som Som Com
7.	Please darken the circle that indicates best how satisfied or dissatisfied you are with various aspects of your house, apartment, or barracks.
	a. How satisfied are you with the ATTRACTIVENESS of your housing?  b. How satisfied are you with the CONVENIENCE OF THE LAYOUT of your housing?  c. How satisfied are you with the CONVENIENCE OF THE AMENITIES in your housing (e.g., appliances)?  d. How satisfied are you with the PRIVACY of your housing?  e. How satisfied are you with the AMOUNT OF SPACE in your housing?  f. How satisfied are you with the LOCATION of your housing?  g. How satisfied are you with the COMFORT of your housing? (E.g., is it too hot, too cold, too noisy?)  h. How satisfied are you with the CONDITION of your housing? Is it well maintained?  i. How satisfied are you with the COST of your housing?  j. Considering all aspects of your housing, how satisfied or dissatisfied are you with your residence OVERALL?
8. 9. 10.	Suppose you were not in the Marine Corps. How do you think the residence you live in now would compare to the one you might have in civilian life?
11.	How often has your residence been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all
	To what extent does your housing at your present duty station affect your job performance?  To what extent does your current housing affect your plans to remain on active duty?

# YOUR NEIGHBORHOOD

Next, we would like you to consider the neighborhood where your present house, apartment, or barracks is located.

1.	Overall, how do you feel about your	3.	On an average, how you to get to work?	many minutes does it take
	neighborhood?	-	you to get to work:	
	<ul><li>Terrible</li><li>Unhappy</li></ul>		Minutes	
	<ul><li>Unhappy</li><li>Mostly unhappy</li></ul>			
	Neither unhappy nor pleased		000	
	Mostly pleased		000	
	O Pleased.		<b>22</b>	
	O Delighted		333	
	C Doing.mod		@@@	
2.	How long have you lived in this neighbor	rhood?	<b>555</b>	
	Months		<b>© © ©</b>	
			000	
			<b>88</b> 8 <b>99</b> 9	
	000 000			
	222			
	333			
	@ @ @			
	G G G			
	© © ©			
	000			
	8 8 8			Com Som S
	999	1		plett lewi one omp
4.	Please darken the circle that shows best	how satisfied or	dissatisfied you are	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
	with various aspects of your neighborhood	od.		Completely satisfied Completely satisfied Completely satisfied Completely satisfied Completely satisfied Completely dissatisfied Completely dissatisfi
	a. How satisfied are you with the SAFETY	of your neighbor	thood?	
	<ul> <li>a. How satisfied are you with the SAFETY</li> <li>b. How satisfied are you with the PUBLIC</li> </ul>			
	collection, mail delivery, police protection			
	c. How satisfied are you with the APPEAF	RANCE of your ne	eighborhood?	
	d. How satisfied are you with the CONDIT	ION OF OTHER	DWELLINGS in the	
	neighborhood?	· • • • • • • • • • • • • • • • • • • •		
	e. How satisfied are you with the FRIENDI			
	neighborhood?			
	f. How satisfied are you with the TRANSF	PORTATION SEF	RVICES in your neighbo	prhood? OOOOOO
	g. How satisfied are you with the RACIAL	MIX of people in	your neignbornood?	
	<ul><li>h. How satisfied are you with the SENSE (</li><li>i. How satisfied are you with the AVAILAB</li></ul>	OF COMMONT!	If your neighborhood:	
	nieghborhood? (E.g., groceries, dry-clea	aning, etc.)	L OLI (VIOLO III you	
	j. How satisfied are you with the LENGTH	OF TIME it take	s vou to get to work?	
	k. How satisfied are you with the AVAILAE	BILITY OF PARK	NG in your neighborho	6d?  O O O O O
	<ol> <li>Considering all the different aspects of y</li> </ol>	your <mark>neighbo</mark> rhod	d, how satisfied are yo	u with
	this neighborhood OVERALL?			

5. 6. 7.	Suppose you were not in the Marine Corps. How do to the neighborhood where you think you would live Compared to the neighborhood(s) where you lived this neighborhood better or worse?  Finally, how does this neighborhood compare to the other Marines of your paygrade live?	when you were growing up, is e neighborhoods where most
8.	How often has your neighborhood been on your many of the lime of A great deal of Quite a bit of Once in a while of Seldom of Hardly ever of Not at all	ive affect your job performance?
C	To what extent does the neighborhood where you is to what extent does the neighborhood where you is active duty?  LEISURE AND Ruestions in this section have to do with the ecreational opportunities available to you.	RECREATION
1.	Please show how you feel about the things you do now in your leisure time.  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	2. Do you generally prefer leisure activities:
3.	Answer the next questions using this scale to indidissatisfied you are with the way you spend your in the way you spend your leisure are you with the COST of leisure are you with the FACILITIES PROVIDED. How satisfied are you with the AMOUNT OF LEIS e. Considering all aspects of leisure activities, how sayour leisure time OVERALL?	cate how satisfied or elsure time.  e activities available in this location?  Civities in this location?  CIDED for leisure activities you enjoy?  SURE TIME you have?  Satisfied or dissatisfied are you with

4.	been doing these things reason why-because the expensive for your budge	tivities that people might do in their spare time. Ple i. If you haven't recently participated in an activity, e activity is not available locally; the local facilities get; it is of low priority with you, and you don't have not interested in that activity.	please show the ONE main are inadequate; it is too
		Participating in active sports Working out, running Swimming Watching sports events Golfing Tennis and racquet sports Sailing Outdoor activities (e.g., camping, hiking) Fishing, boating Dining out Picnics, pleasure drives Going to the movies Going to clubs, bars, etc. Spending time with friends, relatives, neighbors Going to club meetings, activities Participating in church activities Playing cards, indoor games Going to classes or lectures Going to concerts, plays, etc. Going to museums, exhibits, etc. Gardening and working around the yard Making and fixing things around the house Working on hobbies, painting, musical instrument Volunteering Shopping (except for groceries) Reading Watching TV, playing video games Listening to music	Much more enjoyable   Much more enjoyable
5. 6.	were a civilian instead of	eisure time would be more enjoyable or less enjoy of a Marine?es where you have been stationed since joining the releisure time at this station more enjoyable or less	e Marine

10

7. 8. 9.	How often have leisure and leisure activities been of Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all  To what extent do leisure activities affect your job To what extent do leisure activities affect your plant	Derformance?
<b>3.</b>		
	HEA	ALTH
T	he items in the following section are all rela	nted to your health and to health benefits.
1.	Please indicate how you feel about the state of	4. How many duty days did you miss because of illness or injury in the past year?
	your health.  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	Days 000 000 000 000 000 000 000 0
2.	What was your most recent PFT score?  First class Second class Third class Failed Not required to take	\$\\ \text{3}\text{6}\t
	How long would it take you to get to a military	5. Are you a smoker?  Yes
3.	medical facility from your residence?  About 5 minutes  6 to 20 minutes  21 to 40 minutes  41 minutes to an hour  More than 1 hour	No Complete
6.	Please use this scale to indicate how satisfied or with various aspects of your state of health.	dissatisfied you are
	<ul> <li>a. How satisfied are you with your current WEIGHT</li> <li>b. How satisfied are you with your LEVEL OF ENE</li> <li>c. How satisfied are you with HOW WELL YOU SL</li> <li>d. How satisfied are you with your ENDURANCE?</li> <li>e. How satisfied are you with YOUR HEALTH OVE</li> <li>f. How satisfied are you with the MEDICAL CARE</li> <li>g. How satisfied are you with the DENTAL CARE y</li> </ul>	PRGY? 0000000 EEP? 00000000000000000000000000000000000

7.	If you were not in the Marine Corps, do you think your state of health would be better or worse?  A lot worse Considerably worse A little worse About the same A little better Considerably better A lot better	9. How often has your health been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all
10. 11.	Compared to most Marines, would you say you are healthier or not as healthy?  Not nearly as healthy Considerably less healthy A little less healthy About the same A little healthier Considerably healthier A lot healthier To what extent does your state of health affect you to what extent does your state of health affect you	ur job performance?
Ar	·	dependents. If you do not have dependents,
12.	Which type of medical insurance/medical care do your dependents use most often?  Military medical facilities  CHAMPUS  CHAMPUS Prime  Group HMO  Group fee-for-service policy  Private HMO  Private fee-for-service policy  Other	14. Which, if any, of your dependents has special medical needs (e.g., disabilities and/or medical conditions requiring specialized care)?  None of my dependents has special medical needs  My spouse  Dependent child(ren) living with me  Dependent child(ren) not living with me  Legal ward(s) living with me  Dependent parent(s) or other relative(s)
13.	Do you have CHAMPUS supplemental insurance coverage?  Yes No	Completely Somewhat dis
		Hat satisfied  Neural  Neural  Neural  Neural  Neural  Neural
15. 16.	How satisfied are you with the MEDICAL CARE re How satisfied are you with the DENTAL CARE rec	ceived by your dependents?

# FRIENDS AND FRIENDSHIPS

The questions in this section concern your friendships and how those friendships affect your quality of life. Think about the friends you have and your relationships with them.

1.	In general, how are you feeling about your friendships these days?  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	4. If Yes, which statement BEST describes those friends?  Not applicable none here Marines I see only at work Marines I socialize with once in a while Marines I socialize with regularly Members of other military services Civilians Other
2.	Are your close friends MOSTLY:  Fellow Marines at this location  Marines who are stationed at other locations  Civilians in this area  Civilians "back home"  Members of other military services  Other	5. Where do you spend the MOST time with your local friends?  Your residence or theirs Clubs, on base Sports facilities Recreational facilities off the base Restaurants/dining out Other
3.	Do you have friends at this location with whom you feel free to discuss personal matters?  Yes No	Completely satisfied Somewhat dissertisfied Satisfied Walter Satisfied Satis
6.	Please use this scale to show how satisfied or diss friendships at this time.  a. How satisfied are you with the AMOUNT OF TIME b. How satisfied are you with the NUMBER OF MAR c. How satisfied are you with the NUMBER OF CIV d. How satisfied are you with the SUPPORT AND E your friends? e. How satisfied are you OVERALL with your friends	RINE CORPS FRIENDS you have?  NCOURAGEMENT you receive from
7.	Compared to civilian life, do you think it has been harder or easier for you to make friends?  A lot harder Considerably harder A little harder About the same A little easier Considerably easier A lot easier	8. Do you think you have fewer, more, or about the same number of good friends as most Marines?  A lot fewer Considerably fewer Somewhat fewer About the same A little more Considerably more A lot more

9. How often have your friends and friendships been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all	Not at all little
<ul><li>10. To what extent do your friendships affect your</li><li>11. To what extent do your friendships affect your</li></ul>	plans to remain on active duty?
MARRIAGE/INT	IMATE RELATIONSHIP
<ol> <li>How are you feeling these days about this aspect of your life?         <ul> <li>Terrible</li> <li>Unhappy</li> <li>Mostly unhappy</li> <li>Neither unhappy nor pleased</li> <li>Mostly pleased</li> <li>Pleased</li> <li>Delighted</li> </ul> </li> <li>At this time, are you:         <ul> <li>Married</li> <li>Involved in a serious intimate relationship, be not married</li> <li>Not seriously involved with anyone</li> </ul> </li> </ol>	3. If you are not married and not seriously involved with anyone at this time, how do you feel about it?  Does not apply Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted
If you are not married and not seriously in 14 on page 16.	involved with anyone, please skip to question
4. What language is your spouse/partner most comfortable with?  □ English □ Spanish □ Tagalog □ Japanese □ Korean □ Arabic □ Vietnamese □ Other	

Answer questions 5 - 7 ONLY if you are married		Answer questions 8 - 11 ONLY if you ARE involved in a serious intimate relationship, but NOT married.	
5.	How long have you been married?  Less than 6 months  6 to 12 months  13 to 23 months  2 or 3 years  4 or 5 years  6 to 10 years  11 to 20 years  More than 20 years	8. How long have you been involved in this relationship?  Less than a month  1 to 3 months  4 to 6 months  7 to 12 months  13 to 23 months  2 to 5 years  More than 5 years	
6.	Have either you or your spouse been married before?  I have been married before but my spouse has not  My spouse has been married before but I have not  Both my spouse and I have been married before  Neither my spouse nor I have been married before	9. Is your intimate partner:  Also a Marine A member of another military service A civilian  10. Does your intimate partner live: Back home At or near your station Other	
7.	If you are not accompanied at this station, how frequently do you see your spouse?  Not applicable Several times a week Once a week Once a month 9 to 11 times a year 7 or 8 times a year 5 or 6 times a year 3 or 4 times a year 1 or 2 times a year	11. If your intimate partner does not live in the area, how frequently are you able to see each other?  Not applicable Every day Several times a week Once a week Once a month 9 to 11 times a year 7 or 8 times a year 5 or 6 times a year 3 or 4 times a year 1 or 2 times a year	
12.	If you are married or have an intimate relationship, to show how satisfied or dissatisfied you are with relationship.	please use this scale	
	<ul> <li>a. How satisfied are you with the LOVE AND UNDE relationship?</li> <li>b. How satisfied are you with the COMMUNICATION.</li> <li>c. How satisfied are you with the way CONFLICTS of the description of the compact of the comp</li></ul>	RSTANDING you receive in the  N within the relationship?  ARE RESOLVED with your partner?  RT FOR YOUR MILITARY CAREER?  OF INTERESTS between you and  of your relationship?	

	If your military duties took you away for 6 months or more, how capable do you think your spouse or partner would be to take full responsibility for the following?
13.	If your military duties took you away for 6 months or more, how capable do you think your spouse or partner would be to take full responsibility for the following?
	a. Child care
14. 15.	How satisfying do you think this aspect of your life would be if you were not in the Marine Corps? Do you think it would be better, worse, or just about the same?
16.	How often has this aspect of your life been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all
17. 18.	To what extent does this aspect of your life affect your job performance?
no	RELATIONS WITH YOUR CHILDREN  The next group of questions have to do with your relations with your children. If you do not have children under age 18, skip to the following section on Relations with Other elatives (page 19.)
1.	If you have children from a previous marriage, which of the following best describes the legal custody status of those child(ren)?  O Does not apply Full custody of your child(ren) Full custody of some of your children Shared custody No custody

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2. 3.	How are you feeling these days about your relatio with you in your household, if any?	ns with your children who do not
4.	Who is usually the primary care provider for your youngest child while you are on duty?  No care provider required Private licensed facility Civilian-operated family home care At-home employee (nanny, au pair, etc.) Relative or older siblings Friend Your spouse Military Child Development Center Base-operated family home care program Other	6. If you have school-age children who live with you, do they attend:  (MARK ALL THAT APPLY)  No school-age children Public school in the community DoD school for dependents A church school A private day school A private boarding school Other
5.	What is your ONE most critical child care requirement?  No requirement Occasional babysitting All day care for pre-school child Before and/or after school Overnight care Extended care for several days Access to care at any time Sick child care Other	Completely satisfied you are with dissatisfied you are with dren.
7.	Now we would like you to tell us how satisfied of various aspects of your relations with your child a. How satisfied are you with the AMOUNT OF THE b. How satisfied are you with the QUALITY OF THE c. How satisfied are you with the MILITARY ENVIR d. How satisfied are you with the ACTIVITIES AVAIOCATION?  e. How satisfied are you with your OVERALL related the satisfied are you have school-age children, how satisfied a children are receiving?	ME you have with your children?

	If you do not have children who require child care, skip to question it below.
3. 9.	How satisfied are you with the QUALIFICATIONS of the person(s) who cares for your child(ren) while you are on duty?  How satisfied are you with the COST of child care?  How satisfied are you with the SAFETY of your child(ren) while they are with their child care provider?
	child care provider?
1.	If you were not in the Marine Corps, do you think you would be able to spend more time or less time with your child(ren)?
	A little less time     About the same
	O A little more time
	Considerably more time
	○ Considerably more time ○ Much more time  \[ \begin{array}{c} \considerably & \considerably
	Lot worse ame let let let let let let let let let le
2.	If you were not in the Marine Corps, do you think your relationship with your
	child(ren) would be better or worse?  How do you think your relationship with your child(ren) compares with that of most
J.	Marine Corps families?
4.	How often have thoughts and concerns about your child(ren) been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while
	Seldom     Hardly ever
	Not at all  Not at all
	\=\@\@\~\~\~\~\
5.	To what extent does your relationship with your child(ren) affect your job
	To what extent does your relationship with your child(ren) affect your job performance?  To what extent does your relationship with your child(ren) affect your plans to

17.	If you had to be separated from your child(ren) for 6 months or more because of your military duties, who would care for them?  No child(ren) under 18 Spouse Immediate family member (for example, grandparents) Other family member Friend or neighbor Public agency Other	18.	How sure are you that the person named in question 17 would adequately take care of your child(ren) in your absence?  Completely sure Very sure Somewhat sure Somewhat unsure Very unsure Completely unsure
	RELATIONS WITH	ОТН	ER RELATIVES
	Questions in this section ask about your parents, grandparents, brothers and siste	relations, ar	ons with other relatives, such as your nd/or your in-laws if you are married.
1.	How do you feel about your relations with your relatives at this time?  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	3.	Is the amount of time you spend with the relatives listed below less than you would like, more than you would like, or about the right amount of time? (IF YOU DO NOT HAVE RELATIVES IN ONE OF THESE CATEGORIES, PLEASE BLACKEN THE N/A CIRCLE.)
2.	How far are your nearest relatives from your present duty station?  N/Ano relatives Local area Within 100 miles Between 101 and 200 miles Between 201 and 500 miles Between 501 and 1,000 miles More than 1,000 miles	4.	a. Parent(s)  b. Grandparent(s)  c. Brothers and sisters  d. In-laws  e. Other close relatives  While you were growing up, did you live with a parent who was a career military member?  No  Yes, parent was in the Marine Corps  Yes, parent was in another service branch
5.	Show how satisfied or dissatisfied you are with var relationships with your relatives.  a. How satisfied are you with the AMOUNT OF CON b. How satisfied are you with the way your relatives of	TACT	you have with your relatives? ا
	<ul> <li>c. How satisfied are you with their SUPPORT FOR Y</li> <li>d. How satisfied are you with your relatives' RESPEC</li> <li>e. How satisfied are you with relations with your relatives</li> </ul>	OUR NOF	MILITARY CAREER? OOOOOO

6.	If you were not in the Marine Corps, do you think your relations with your relatives would be better or worse?  A lot worse Considerably worse A little worse About the same A little better Considerably better A lot better	/. How often have relation been on your mind late	Not a large a
8. 9.	To what extent do relations with your relatives affer to what extent do relations with your relatives affer duty?	your plans to remain on ac	tive
1.	Overall, how do you feel about your current standard of living?  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	<ul><li>Yes, working betw week</li><li>Yes, working betw week</li><li>Yes, working more</li></ul>	looked for one o find one than 10 hours per week een 10 and 20 hours per een 21 and 30 hours per e than 30 hours per week
3.	Have any of the following things occurred since you have been at your present location?  (MARK ALL THAT APPLY)  Indebtedness letter to your command Repossession of something purchased on time Bankruptcy Crisis loan from military relief organization Trouble over child support payments None of the above  Which of the following best describes your own or your family's financial situation at this time? I/we can afford most of the things I/we want I/we can easily afford the things I/we need, plus some extras I/we can easily afford the things I/we need, but not extras I/we can barely afford the things I/we need I/we often cannot afford things that I/we need	you have a second job  N/Ano second jo  I/we need the mor  To get experience  I enjoy the work  Other	b ney
7. 8.	To what extent does the base exchange help you say	e money and make ends m noney and make ends meet	leet? 00000

9.	<ul> <li>Where does your family shop for food?</li> <li>Exclusively at the commissary</li> <li>Mostly at the commissary</li> <li>About 50-50 at the commissary and civilian stores</li> <li>Mostly at civilian stores</li> <li>Exclusively at civilian stores</li> </ul>	<ul> <li>10. Where does your family shop for clothing, personal items, and household items?</li> <li>Exclusively at the exchange</li> <li>Mostly at the exchange and civilian stores</li> <li>Mostly at civilian stores</li> <li>Exclusively at civilian stores</li> </ul>
11.	Please use this scale to indicate how satisfied or d with various aspects of your current financial situa	
	<ul> <li>a. How satisfied are you with the money you have avenue.</li> <li>b. How satisfied are you with the money you have avenue.</li> <li>c. How satisfied are you with the money you have avenue.</li> <li>d. If you own a car, how satisfied are you with the CAP.</li> <li>e. If you have a house or apartment, how satisfied are FURNISHINGS?</li> <li>f. If you have children, how satisfied are you with WHYOUR CHILDREN?</li> <li>g. How satisfied or dissatisfied are you with your current.</li> </ul>	ailable for ESSENTIALS?       000000         ailable for EXTRAS?       000000         ailable for SAVINGS?       000000         ailable for SAVINGS?       000000         be you with your HOUSEHOLD       000000         HAT YOU CAN PROVIDE FOR       000000
12.	Do you feel that you are financially worse off or bet you would be in civilian life?	1 1 1 1 1 1 1
13.	Compared to most Marine Corps members of the sa are doing worse financially, or better?	ame paygrade, do you think you
14.	How often has your financial situation been on your  Almost all the time  A great deal  Quite a bit  Once in a while  Seldom  Hardly ever  Not at all	mind lately?
15. 16.	To what extent does your financial situation affect y To what extent does your financial situation affect y duty?	our plans to remain on active

# YOUR JOB

1.	Overall, how are you feeling these days about your job?  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted	<ul> <li>5. In your opinion, how well are most other members of your work group trained to do their jobs? <ul> <li>Not at all</li> <li>Barely</li> <li>Somewhat</li> <li>Pretty well</li> <li>Completely</li> </ul> </li> <li>6. During the past year, did you entirely miss, arrive late, or have to leave early from a</li> </ul>
2.	How many hours do you usually work each week?    Hours	no-notice alert, maneuver, or exercise?  Does not apply (no such events)  No, I was there when directed  Yes, I was late  Yes, I left early  Yes, I missed it entirely  7. If you answered Yes on question 6, what was the main reason?  Not applicable  I was sick  Someone in my family was sick  Personal or family business  Legal matters  I couldn't be reached
3.	How many days do you usually work each week?	Other
4.	Days: ①②③④⑤⑦  How well do you think your USMC training prepared you for your present job?  ○ Not at all ○ Barely ○ Somewhat ○ Pretty well ○ Completely	
8.	In the past month, how much time did you take of the following PERSONAL reasons? (INCLUDE TIME LATE OR LEFT EARLY, BUT NOT SCHEDULED LIDE.)  a. Your education (if not part of your military duties) b. Your transportation (for example, car wouldn't state) c. Pregnancy (for example, prenatal care or doctors) d. Your health (sick, or doctor/dentist appointment) e. Personal business (for example, financial matters) f. Other personal reasons	ME WHEN YOU ARRIVED  LEAVE TIME.)

9.	of t	he past month, how much time did you take off from duty for each he following FAMILY reasons? (INCLUDE TIME WHEN YOU ARRIVED TE OR LEFT EARLY, BUT NOT SCHEDULED LEAVE TIME.)  Caring for children (e.g., a sick child, school visits, no sitter, discipline)	
10.	follo	ou had to deploy at short notice, have you made provisions for the owing?  ARK THE N/A CIRCLE FOR THOSE THAT DO NOT APPLY TO YOU.)  A will  A joint checking account  A power of attorney  Storage of possessions  Payment of bills  Elder care  Care for pets  Lease obligations  Management of investments  Modifying official records if necessary	
11.		I talk up the Marine Corps to my friends as a great outfit to be associated with liftent my values and the Marine Corps' values are very similar	OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO

				Z P 8 Z
12.	Dur	ing the past month,	how often did the following happen while you	
	wer	e ON DUTY?		
	a.	Van last your tompo	on the job	
	b. c.	Vou accomplished	ess than you would like	
	d.	Vou word not at you	r hest	
	e.	You were more like	ly to make mistakesvas criticized by co-workers	
	f.	Your performance \	with a superior	
	g.	You had problems	Will a Superior	
				Completely satisfied Completely satisfied Completely satisfied Completely satisfied Completely dissatisfied Completely dissati
			\	Completely satisfied Completely satisfied Somewhat dissatisfied Somewhat dissatisfied Somewhat dissatisfied
				Completely somewhat dissomewhat dissowewhat dissomewhat dissomewhat dissomewhat dissomewhat dissomewha
				dis Ois land
13.	Ple	ase show how satis	fied or dissatisfied you are with each of the	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
	foil	owing aspects of ye	our job.	Nearisfied dissatisfied dissati
	_	How entirfied are v	With your PEERS AND CO-WORKERS?	
	a. b.	How estisfied are v	ou with your PAY AND BENEFITS?	
	C.	How satisfied are v	ou with the amount of SUPPORT AND GUIDANCE you receive	
		from your CLIDED\	/ISOR2	
	d.	How satisfied are y	rou with the AMOUNT OF JOB SECURITY you have?rou with the opportunity for PERSONAL GROWTH AND	
	e.	DO CLODUCNE	n vous joh?	
	f.	How satisfied are V	rou with the degree of RESPECT AND FAIR TREATMENT you	
		receive from cupor	iore?	
	g.	How satisfied are y	rou with the AMOUNT OF CHALLENGE in your job?rou with the FEELING OF ACCOMPLISHMENT you get from do	
	h.			
	i.	How entirfied are t	rou with the ! FADERSHIP provided by your supervisors?	
	i.	How satisfied are	ou with the FEEDBACK you get from others?	
	k.	How estisfied are v	rou with the AMOUNT OF RESPONSIBILITY you have on your	
	l.	Considering all the	se different aspects, how satisfied are you with your job OVER/	ALL: ODOCIONO
14.	you	ok at the five job sta u have NOW. Then, EAL JOB.	atements below and show in the column at the left how often the column on the right, show how often that statement	en each is true of the job would be true of your
				IDEAL JOB
	E	PRESENT JOB	7.7	TO T
\		Most of the Analysis		Most of the Amas 15
			I am able to do a lot of different things on my job	
			Last to decide on my own how to go about doing my work	
			I can see from the work itself how well I am doing	
			I do work that is important in the overall scheme of things I get to completely finish the tasks I begin	

16.	Would you be more likely or less likely to have your ideal job NOW if you were a civilian?  Much more likely  More likely  About equally likely  Less likely  Much less likely  To what extent does your job affect your plans to remain on active duty?  Not at all  Very little  A little  Somewhat  A lot  Quite a lot  A great deal	17. In your opinion, what is the ONE best thing about being a Marine?  A chance to serve your country  Job security  Pay and benefits  Adventure and excitement  Being one of "the few and the proud"  Training and personal development  Retirement options  Other
2.	All in all, how are you feeling about yourself these days?  Terrible Unhappy Mostly unhappy Neither unhappy nor pleased Mostly pleased Pleased Delighted  Do you feel that you are pretty much in control of your life and handling things well, or do you more often feel as if you have lost control?  I am handling all areas of my life well am handling most areas of my life well Some areas of my life seem out of control Many areas of my life seem out of control My life seems totally out of control	<ul> <li>3. How about your work skills? Do you think your skills are: <ul> <li>Readily marketable</li> <li>Likely to be marketable</li> <li>May or may not be marketable</li> <li>Not likely to be marketable</li> <li>Not marketable</li> </ul> </li> <li>4. Since joining the Marine Corps, have you: <ul> <li>(MARK ALL THAT APPLY TO YOU)</li> <li>Completed your high school equivalency</li> <li>Taken college classes</li> <li>Begun a college degree program</li> <li>Obtained a college degree</li> <li>Taken personal enrichment class(es)</li> </ul> </li> </ul>
5.	In the next few questions, please tell us how satisfare with various aspects of your personal development.  a. How satisfied are you with your ABILITY TO GET. How satisfied are you with your PROGRESS TO C. How satisfied are you with your PHYSICAL APP. How satisfied are you with your GENERAL COME. How satisfied are you with your SELF-DISCIPLIED. How satisfied are you with YOURSELF OVERAL.	T ALONG WITH OTHERS?

6.	b. It's easy for me to relax	Statement
7.	Consider your personal development since joining the Marine Corps. Do you think your personal development would have been better or worse if you had remained a civilian?  A lot worse Considerably worse A little worse About the same A little better Considerably better A lot better	9. How often has your personal development been on your mind lately?  Almost all the time A great deal Quite a bit Once in a while Seldom Hardly ever Not at all
8.	How do you think your personal accomplishments compare with those of most Marine Corps members at the same paygrade?  A lot less Considerably less A little less About the same A little more Considerably more A lot more	
10. 11.	To what extent does your personal development a To what extent does your personal development a duty?	effect your plans to remain on active

### **HASSLES AND UPLIFTS**

HASSLES are irritants-things that annoy or bother you; they can make you upset or angry. UPLIFTS are events that make you feel good; they can make you joyful, glad, or satisfied. This section lists things that can be hassles and uplifts in day-to-day life. Some of these things will have been only a hassle and some will have been only an uplift. Others will have been both a hassle AND an uplift.

Please think about how much of a hassle and how much of an uplift each item was for you in the PAST WEEK. Blacken one circle on the left-hand side to show how much of a hassle the item was, and blacken one circle on the right-hand side to show how much of an uplift it was. Do this for each item below.

**UPLIFTS** 

**HASSLES** Your house/apartment Household chores Home repairs Your neighborhood Your neighbors Your environment (e.g., air quality, noise, greenery) Amount of free time Recreation outside the home Entertainment at home Your health Your medical care Health of a family member Your Marine Corps friends Your civilian friends Time spent with your friends Your spouse or intimate partner Intimacy Sex Your children Child care Time spent with your children Your parents or parents-in-law Other relative(s) Time spent with relatives Enough money for necessities Enough money for extras Enough money for emergencies Your supervisor The nature of your work Your work load Your physical appearance Your physical abilities Being organized Uniform regulations Barracks rules Inspections Authorizations needed for activities Excessive rules Promotion regulations and practices

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### LIFE AS A WHOLE

Now, think once again about your life as a whole, considering all the different aspects of life that have been covered in this survey.

1.	Please indicate how much you agree or disagree	Sunnay has agree so with each statement.
	a. In most ways my life is close to ideal	
	b. The conditions of my life are excellent	
	c. I am satisfied with my life	
	d. So far I have gotten the important things I want e. If I could live my life over, I would change almo	at nothing
	e. If I could live my life over, I would change aimo	
2.	How satisfied are you with your life overall?  Completely dissatisfied Dissatisfied Somewhat dissatisfied Neither satisfied nor dissatisfied Mostly satisfied Satisfied Completely satisfied	3. Think of a friend that you know well and who is about your age. How does your life as a whole compare to your friend's life?  A lot worse Considerably worse A little worse About the same A little better Considerably better A lot better

Social security numbers will be used by researchers at the Navy Personnel Research and Development Center to match information on this questionnaire with other Marine Corps files. NO INFORMATION FROM THIS QUESTIONNAIRE ABOUT ANY INDIVIDUAL MARINE WILL EVER BE GIVEN TO ANYONE ELSE IN OR OUTSIDE OF THE MARINE CORPS.

Please write in your social security number and darken the circles to match.

			-			-				
0	0	<u></u>	-	0	0	-		0		
①	①	①	-	①	①	-		0		
2	2	2	-	2	②	-		2		
3	3	3	-	3	3	-		3		
<b>(4)</b>	<b>(4)</b>	<b>④</b>	-	4	➂	-		<b>(4)</b>		
(3)	(5)	(5)	-	(5)	(5)	-		➂		
6	6	6	-	6	6	-		6		
0	0	0	-	7	0	-		0		
(8)	(8)	(8)	-	(8)	8	-	(8)	⑧	(8)	8
(9)	(e)	(9)	-	(9)	9	-	9	9	9	9

if you have any questions, please call Dr. Elyse Kerce, DSN 553-7606 or (619) 553-7606 or Paul Magnusson, DSN 553-7648 or (619) 553-7648 at the Navy Personnel Research and Development Center in San Diego, California.

Thank you for your time and effort!

### **Distribution List**

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